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NEWS SUMMARY

GENERAL

7 die in Biggin Hill air crash

Seven crew members of a two-engine Second World War bomber died yesterday when it crashed in a ball of flame at Biggin Hill's annual Battle of Britain airshow.

Thousands watched as the aircraft appeared to go out of control and dived nose first into a grassy bank, narrowly missing a street of houses.

Wreckage of the bomber, an American A26 Douglas Invader, was strewn over a wide area.

Berlin rail strike
Strike by West Berlin railwaymen employed by the East German state railway has halted all passenger and goods traffic between Paris and Moscow.

Callaghan attack
Dozen Labour right wingers launch a thinly disguised attack in today's Times on Mr. Callaghan's leadership of the party, blaming him for many of the party's problems.

Heseltine blunder
Confidential Environment Department documents show that Mr. Michael Heseltine is to penalise some councils for overspending even though they are within Government targets.

Turkish cabinet
Turkey's new Prime Minister, Bulent Ulusu, named a 26-member, mainly civilian cabinet shortly after military leaders greatly increased their martial law powers.

Priests hit out
West Germany's Catholic priests hit out at government bureaucracy and debts in a pre-election sermon containing many points in the opposition Christian Democrats programme.

Church broadcast
Roman Catholic Sunday mass was broadcast live over Poland's state radio for the first time since Communists took power 36 years ago.

Milk probe
Milkopolis commission is likely to investigate Britain's milk distribution system after complaints that lack of competition have made UK milk prices the highest in Europe.

Welsh bomb plot
Scotland Yard confirmed it had uncovered a plot by militant Welsh nationalists to fire bomb several buildings in London.

Air row settled
Canada and Britain resolved the two year dispute over new air services which had threatened to suspend flights between the two countries.

Kabul promise
Soviet soldier who sought political asylum at the U.S. embassy in Kabul last week left after Soviet assurances that he would be free to quit the army.

New Ulster talks
Northern Ireland Secretary Humphrey Atkins today begins a new round of talks with three of Ulster's four major political plans for political reform.

Briefly...
Winning Premium Bonds were: £100,000—13PB 051621 and £50,000—5YF 085017.
Mike Read, 38, became King of the Channel after completing his 20th swim.

BUSINESS

Japan acts on van exports

MOTOR industry delegates who visited Japan have won what may be significant undertakings on the export of light commercial vehicles to Britain.

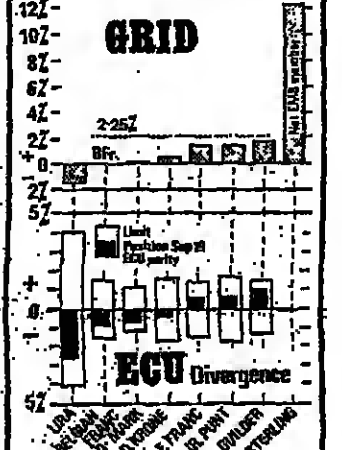
ALFA ROMEO/NISSAN cars should be on the road by 1984, following the Italian premier's conditional approval of the controversial project between the state-owned company and the Japanese manufacturer.

DUTCH GUILDER remained the strongest member of the European Monetary System, showing little reaction to the proposed Netherlands Budget for 1981.

The Irish punt and French franc finished the week as joint second firmest currencies, followed by the Danish krone. Denmark's currency weakened on Friday, but stayed around the middle of the system, followed by the D-Mark and Belgian franc.

The Italian lira was slightly firmer on Friday, but remained the weakest currency in the EMS.

EMS September 19, 1980



The charts show the two constraints on the European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the broad range within which no currency (except the first) may move more than 2% per cent. The lower chart gives each currency's divergence from its central rate against the European Currency Unit (ECU), itself a basket of European currencies.

MONEY SUPPLY may continue to be boosted substantially by further balance sheet adjustments by the banks after the end of the corset controls on their operations, two leading City commentators warn.

Accountancy reform urged
REFORM of methods used to enforce company accounting standards is proposed in a report to be considered by the councils of UK accountancy bodies.

DOCKERS' representatives called off their plans for a national strike over the threat of redundancy to 180 Liverpool dockers.

EEC STEEL companies are to be consulted by the European Commission, which wants to cut output to prevent a damaging price war.

BRITISH STEEL Corporation directors are today expected to study a request by a group of businessmen who want to buy Consett steelworks.

MALAYSIAN buyers who have taken up stakes in Dunlop Holdings seem to be bringing them together before identifying themselves publicly.

NEW ZEALAND has suspended its long trade with Japan after a dispute over pricing.

CBI survey shows gloomy prospects for manufacturers

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE BUSINESS prospects of Britain's already hard-hit manufacturing industry will become worse and worse, the Confederation of British Industry predicts this morning.

More than half the 2,000 companies covered in the confederation's monthly industrial trends survey expect lower output in the next four months.

Three-quarters say their order books are below normal. These forecasts add statistical weight to warnings given to CBI leaders by individual company chairmen during the past week.

Britain's company chiefs see a sharp increase in the number of factory closures and redundancies during the autumn unless the Government relaxes some aspects of its economic policies.

"There is an increasing tendency for firms to forecast a lower volume of output," the CBI says in a report on its survey. "The results imply that output will decline more rapidly over the next four months than earlier this year."

The prospect of companies cutting back faster on manufacturing activities is heightened by the way the recession is affecting their profitability by restricting their ability to raise prices.

In an attempt to win orders at home and abroad, many companies are cancelling planned price rises, and many are cutting prices.

This morning's survey shows that the balance of companies planning to raise rather than

reduce prices has fallen to minus 13 per cent. This is the lowest figure recorded by the CBI since 1967.

About 260 of the 2,000 companies expect to cut prices in the next four months.

There were also warnings from City commentators on the Government's monetary policy.

Sterling's strength owes as much to high UK interest rates as to North Sea oil and the pound may become more vulnerable, London Business School Economists say.

There were also warnings from City commentators on the Government's monetary policy.

inflation, but it indicates companies will face financial problems for many months and it will increase the pressure on the Government to provide help.

However, Ministers show no signs of changing their stance significantly, although they have tried to reassure industrialists by cutting back on local authority spending.

This cut is meant to demonstrate the Government's intention to bring public spending under control, and its hopes to reduce public sector pay targets being set by many private sector companies.

This will reassure some industrialists and may help a little to defuse some outspoken criticisms at both the Conservative Party and CBI annual

conference during the coming weeks.

But a substantial cut in interest rates is needed to stem the growing frustration in industry, where companies are calling for a reduction of at least 4 per cent. They hope such a sharp cut will dramatically lower the level of sterling.

The loss of patience with the Government to some sectors of industry during recent weeks is demonstrated by the London Chamber of Commerce and Industry's statement this morning that monetary policy is "close to shambles" and that public spending is "almost out of control".

It warns that the UK is "now entering the worst of the recession" when the "image of a ruthless Government applying a new broom" will be put to the test.

The only possibly hopeful sign for manufacturing activity in the CBI survey is that the proportion of companies assessing their stocks of finished goods as being above rather than below normal has dropped to 35 per cent compared with 38 per cent last month, 30 per cent in June and 18 per cent in March.

The speed with which the recession has hit industry is shown by the survey's findings on the levels of companies' order books. A year ago about 40 per cent said these levels were below normal. By March this year the figure had crept up to 50 per cent. It moved

Continued on Back Page

U.S. wins support for ban on PLO at fund meeting

BY JUREK MARTIN, IN WASHINGTON

THE U.S. has won the important, but not conclusive, round in its struggle to prevent the Palestinian Liberation Organisation from being invited to attend next week's annual meeting here of the International Monetary Fund and the World Bank.

Although the result will not be made public until today, the U.S. is believed to have succeeded in raising the necessary quorum and support for its proposition that observers to the annual meeting be limited to those at last year's sessions in Belgrade. The PLO would therefore be excluded, pending a review of the whole observer issue.

However, certain Arab and other developing nations are threatening to get the PLO's status placed on the meeting's agenda. Mr. Amin Jamal, the Tanzanian Finance Minister and chairman of this year's IMF-World Bank meeting, is known to be sympathetic to the

PLO's cause and may take the initiative himself.

The U.S. is fighting this move. But the difficulty it encountered in raising the required quorum of half the institutions' 140

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Samuel Brittan on President Carter's fiscal conservatism, Page 10
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nation membership demonstrates that the outcome is by no means assured. The U.S. was forced to ask for a 10-day extension of the voting period and, it is believed, only barely obtained a quorum after intensive lobbying.

Many developing nations, which, under the aegis of the group of 77 Third World countries, expressed solidarity with the PLO earlier this year, may find it hard to oppose its admis-

sion as an observer in the public glare of a floor vote at the meeting.

The Carter Administration, for its part, is extremely conscious of the domestic political embarrassment that would be caused by handing the PLO a propaganda victory in the U.S. capital just five weeks before the presidential election, in which the Jewish American vote is of such importance.

Only last week, in provisionally approving increased U.S. contributions to the IMF in the shape of a higher American quota, the House of Representatives warned that granting any status to the PLO would result in a diminution of U.S. financial support for the international monetary and development bodies.

Staff at the IMF and the World Bank have "appalled" and "concerned" that the two institutions should have become footballs in international politics.

EEC loan plan goes ahead

BY OUR FOREIGN STAFF

EUROPEAN COMMUNITY Finance Ministers, meeting informally in Luxembourg, yesterday agreed to proceed with plans to set up a new loan facility to help EEC member states with balance of payments difficulties.

Under the scheme, funds would be borrowed from rich countries. The weekend discussions indicated that the Community might be willing to consider extending loans to non-member states as well.

The Luxembourg meeting was called to co-ordinate members' viewpoints before the annual meeting of the International Monetary Fund at the end of the month. A major topic of discussion among the Ministers was the recycling of oil producers' newly-acquired surpluses.

The Ministers agreed last June that there was little that the Community could directly achieve on recycling and that the main burden of effort must fall on the IMF, the World Bank and other international agencies.

However, their discussions confirmed strong support for the idea of reviving the EEC's so-called "oil facility", which in 1975-6 passed on \$1.3bn (£546m) from EEC loans raised in international money markets to Ireland and Italy, whose balance of payments had then been badly hit by the huge leap in oil prices.

The point of such a facility is

that the Community as a whole can borrow from international markets and possibly even directly from oil producers at more favourable rates than some individual member states.

The idea is still at an early stage although yesterday's meeting will put strong pressure on the EEC's Monetary Committee, composed of the Nine's central bank governors and senior Treasury officials, to come up with detailed proposals for a formal meeting of Community Finance Ministers towards the

end of next month.

It was clear yesterday that many details have still to be worked out. Sir Filippo Maria Pandolfi, Italy's Finance Minister, talked afterwards of the possibility of using the European Currency Unit (ECU) as a borrowing vehicle for the renewed facility. But several other member States are undecided about its practicability.

The terms upon which any loans might be advanced to member States would echo IMF lending conditions.

UK companies which could be hit include GEC subsidiaries making power supplies equipment and components, Westinghouse Brake and Signal, the Hawker Siddeley subsidiary, all of which have a foothold in the market.

Other companies like Metro-Cammell, the Laird group subsidiary, which have aspirations to move into the market, could also be affected.

Higher taxes 'may be needed'

By Elinor Goodman, Lobby Staff

THE GOVERNMENT is preparing to consider raising taxes if public sector costs cannot be contained, Mr. John Nott, the Trade Secretary, said yesterday.

In an interview on ITV's Weekend World, seemingly aimed at demonstrating again the Government's determination not to be blown off course, Mr. Nott said the essential requirement was to meet the Government's medium-term financial plan. If this could not be done by curbing public spending, the Government would have to raise more revenue through higher taxes.

Many Conservatives would regard such a move as politically disastrous. But Mr. Nott made it clear that at this stage of its term, the Government would be guided by its broader financial targets rather than political considerations.

Even so, it is unlikely that economic Ministers could get such an increase through the Cabinet without opening up divisions between Ministers.

Mr. Nott also left open the Government's options on further cuts in social security benefits. In common with other Ministers he held out no hope of an immediate cut in interest rates.

His message was that the Government would not allow rising public sector wage costs to deflect it from its targets for public spending.

To achieve these objectives, Mr. Nott acknowledged that pay settlements in the public sector should be kept to single figures. But he insisted that the Government would not try to impose a freeze or a single norm.

Mr. Nott's re-affirmation of the Government's economic policies follows last week's full meeting of the Cabinet, the first since the recession began, and comes when some Ministers are growing concerned about the economic outlook.

The official version is still that the public sector borrowing will meet the agreed targets for the year without further drastic remedial action. But some Ministers believe the Government will be forced to find ways of raising extra money if it insists on meeting its borrowing targets.

The possibility was first publicly mooted by Mr. Enoch Powell, the former Conservative Treasury Minister. It alarmed some Tory backbenchers, who are already finding it difficult to persuade their constituents the Government is still on course, and would regard an increase in taxation as a reversal of Government policy.

Cash limits concern Heseltine, Back Page

Saudi Arabia undermines OPEC cuts

BY MARTIN DICKSON, ENERGY CORRESPONDENT

MOST MEMBERS of the Organisation of Petroleum Exporting Countries have agreed to cut their production by 10 per cent to reduce the current glut of crude oil on the world market.

However, last night it appeared unlikely that Saudi Arabia, OPEC's largest producer, would co-operate in the plan. Saudi participation is essential if the glut is to be eliminated completely although extension of the Iran-Iraq border fighting to the two countries' oilfields could also dramatically tighten the market.

The production agreement, reached at last week's OPEC conference in Vienna, was confirmed only at the weekend, by oil Ministers returning home.

Mr. Ali Akbar Moinefi, Iran's Oil Minister, told a Tehran Press conference that the cuts would come into effect on October 1.

Iraq, the United Arab Emirates, and Algeria have also confirmed they intend to cut output by 10 per cent. Iraq is currently producing 3.5m barrels per day, Iran and the UAE about 1.7m b/d each, and Algeria about 1m b/d.

However, Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister,

said after the OPEC meeting that Saudi Arabia would continue to produce 9.5m barrels a day in the last quarter of 1980 rather than cut production to the more usual Saudi ceiling of 8.5m b/d. There has been no indication that this position has changed.

The Saudi move is aimed at keeping up pressure on other OPEC states to agree on a long-term strategy which would include the indexation of oil prices and greater OPEC aid to the Third World.

The Vienna meeting failed to obtain agreement but further attempts will be made before OPEC's November summit in Baghdad.

With world oil stocks estimated at 100 days and supply running 2m b/d in 3m b/d above demand, the effectiveness of OPEC's production cuts depends on Saudi Arabia, which accounts for one-third of the organisation's current output of 27m b/d.

A production cut by the 12 other OPEC states would reduce world supplies by about 1.75m b/d—insufficient to eliminate the glut—while a Saudi reduction would add about 1m b/d to this total and bring supply and demand broadly into balance.

Spreading Iran-Iraq conflict threatens oil

BY HSAN HUAZI IN BEIRUT AND ROGER MATTHEWS IN LONDON

FIGHTING between Iraq and Iran intensified yesterday, prompting fears among other Gulf States of a more general conflagration in the vital oil-producing region.

Iraq said it had fought a major naval battle in the strategically important Shatt-al-Arab waterway destroying five Iranian gunboats. The Iraqi naval force had been sent into the estuary, which separates the two countries, following the unilateral decision last week by President Saddam Hussein to abrogate the 1975 border agreement with Iran.

President Bani-Sadr of Iran, retaliated by calling on the thousands of army reservists and warning that his country had no intention of bowing to Iraqi demands.

In Kuwait, the Government went into emergency session to

discuss the situation and the official news agency in Qatar reported that the Iraqis might try to close the Straits of Hormuz at the entrance to the Gulf if the Iraqis interfered with their shipping.

From Bahrain and Abu Dhabi there were calls for restraint and both the Palestine Liberation Organisation and the Arab League have been trying to mediate in order to stop the fighting.

Mr. Ghadli Kihli, the Arab League secretary-general, has been holding talks with President Saddam Hussein in Baghdad. Meanwhile, Mr. Tariq Aziz, the Iraqi Deputy Prime Minister, left Baghdad for talks in Moscow. The Iraqi news agency INA said the visit "is being made within the framework of

Continued on Back Page

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OVERSEAS NEWS

Cossiga ratifies Alfa-Nissan agreement

BY RUPERT CORNWELL IN ROME

THE FIRST jointly-produced Alfa Romeo-Nissan cars should be on the road by 1984, following conditional approval by Sig. Francesco Cossiga, Italy's Prime Minister, of the controversial project between the two companies.

After almost nine months' delay, the agreement between the state-owned Alfa and the Japanese manufacturer was ratified at the weekend by Sig. Cossiga in person. During the nine months, the question had deeply divided economic Ministers, and at one point had threatened the fragile political equilibrium on which the present Italian Government rests.

Under the deal, a new company called ARNA (Alfa Romeo Nissan Autoveicoli) will be set up. Management will be in the hands of the Italian company, while its £125m (\$125m) capital will be split equally between the two partners. ARNA will spend £30m (\$30m) to build two new plants, involving 1,500 new jobs, near Naples, to assemble the new vehicles. They will consist of bodies supplied by Nissan while the

remaining 90 per cent by value of the small to medium cars, including engines and transmissions, will come from Alfa Romeo's Alfa Romeo division. Of the scheduled production of 60,000 units a year, half will be sold in Italy and half abroad via the existing distribution network of Nissan and Alfa.

But two important conditions are tied to the deal; that it complies with whatever car industry policy is drawn up by the Common Market, and that it does not damage the Italian motor industry in general.

Opponents of the weekend deal have always argued that it was dangerous on precisely those two grounds. They point to the inroads of Japanese car exports into Europe. These feelings were summed up yesterday by Fiat, Italy's largest car group, and a long-standing critic of the Alfa-Nissan proposal.

The deal, said Fiat, was "a very serious matter." In return for "barely 1,000 jobs in the south" it would imperil thousands of other jobs in the rest of the Italian car industry.

Strike cuts Berlin's W. German rail links

By Leslie Collett in Berlin

STRIKING West Berlin railwaymen employed by the Reichsbahn, East Germany's State railway, are allowing only allied military trains serving the American, British and French forces in West Berlin, to enter or leave the city.

All other freight and passenger rail traffic between West Germany and West Berlin has been halted by some 600 strikers. They are among the 3,600 West Berlin employees of the Reichsbahn which operates train services in both parts of Berlin.

The strike has also halted all rail passenger and goods traffic between Paris and Moscow which normally pass through West Berlin. A rail link is being maintained between East and West Berlin to allow travellers to take trains from East Berlin bound for Scandinavia and southern Europe.

The strikers are demanding higher pay, better social benefits and freely elected representatives to the East German Government's labour union, of which they are members. The strike leaders say they were inspired to begin their five-day-old work stoppage by Polish workers in Gdansk. East Germany has accused them of using "terrorist actions" following what it called "outrageous developments in West Berlin."

The official East German news agency has not used the word strike in its reports of the disruption, and the Reichsbahn in East Berlin is refusing to negotiate with the strike leaders.

Trusted East German railwaymen have been sent into West Berlin as strike breakers, to maintain skeleton service on the rail line between West Berlin's Zoo station and Friedrichstrasse station in East Berlin. At one point, West Berlin strikers occupying a signal station were confronted with Reichsbahn railway guards who attempted to evict them by force. The West Berlin police intervened and drove away the railway guards.

Trudeau waits for Parliament

By Jim Rusk in Ottawa

CANADA'S Prime Minister, Mr. Pierre Trudeau, is to wait until the House of Commons is recalled for an early session—probably at the beginning of next month—before announcing his government's constitutional plans after the breakdown of constitutional negotiations with the country's 10 provinces.

He is expected to announce that the Government will take steps to unilaterally bring the constitution under direct Canadian control.

In the past, Mr. Trudeau has angered the opposition by making major announcements outside the Commons. While considerable treatment of the opposition is unusual for the Prime Minister, all party support on the constitutional issue would strengthen his position.

Economic reforms vital, Poles told

BY CHRISTOPHER BOBINSKI IN WARSAW

AN IMPORTANT speech by Mr. Stefan Olszowski, a member of the Polish Communist Party's ruling Politbureau—published at the weekend—has opened a debate on the shape of future economic reforms.

At the same time, censorship restrictions on the Polish media have eased noticeably over the past few days, with a consequent growth of public criticism of past and present government policies.

In his speech, Mr. Olszowski, a serious contender in the struggle to replace Mr. Edward Gierek, underlined that the party leadership under Mr. Stanislaw Kania, the new First Secretary, was now "united".

This echoed an earlier public declaration of loyalty in Lodz, when Mr. Olszowski said that he now wanted "to concentrate on the problem of economic reforms and devote all my time to this issue."

Moreover, the replacement on Friday of Mr. Mieczyslaw Grudzien, the First Secretary in Katowice, and Mr. Jerzy Zasada, the local party leader in Poznan—who were both hardliners—has further strengthened Mr. Kania's position.

In his speech, Mr. Olszowski told a party meeting that "it was obvious to everyone" that planning and management reforms were a vital necessity. "But it would be unwise," he continued, "to predetermine the shape of the future reforms."

"Nevertheless, in the broadest sense, a reform will bring a growth in the powers of individual enterprises and of the workers themselves."

At the same time, reforms had to ensure effective central planning. Mr. Olszowski's speech came two days after a meeting of the central board of the Polish Economics Society, which was also devoted to the subject. There, the dominant theme was

that no reforms could succeed unless workers were given the opportunity to participate in management decisions. It was contended that an authentic system of economic costs must also be introduced, with planning methods and top-level decision-making mechanisms also being reformed.

According to Professor Jan Mujal—one of the chief experts preparing for changes—the basic economic unit in the future must be individual enterprise. Management would be allotted centrally determined tasks but also must be given full freedom to carry them through as well as they saw fit.

One of the failings of recent years has been that central government has stifled management initiative with increasingly detailed directives.

Professor Mieczyslaw Mieszkowski, head of the research institute at the Finance

Ministry, has also published a detailed critique of past policies. Writing in the latest issue of the economic weekly *Zycie Gospodarcze*, he details the "seven sins of the 1970s."

These, he writes, were excessive—and at times misplaced—investments, excessive indebtedness, excessive growth in incomes, inappropriate agricultural and retail price policies, excessive social policies, and the atrophy of central planning.

Reuter adds from Warsaw: Poland's State Radio broadcast Sunday Mass live yesterday for the first time since the Communists took power 36 years ago. Roman Catholics said the beginning of regular transmission was a victory for the Church.

The transmissions are among the concessions Polish workers wrested from the Government in their wave of strikes last month.

Professor Mieczyslaw Mieszkowski, head of the research institute at the Finance

Carter will press SALT ratification if re-elected

By Jurek Martin, U.S. Editor, in Washington

IF RE-ELECTED, President Carter will again press the U.S. Senate for ratification of the strategic arms limitation agreement with the Soviet Union by next spring, his Secretary of Defense, Mr. Harold Brown, promised yesterday.

In a television interview, Mr. Brown said that though Senate action was clearly not possible in the two weeks before the Senate's election process, the Administration would in the next two months consult with the congressional leadership on the timing of a new approach.

If the SALT II treaty, signed by Presidents Carter and Brezhnev in Vienna in May last year, were not ratified by next spring, Mr. Brown said, it would probably have to be renegotiated completely.

He argued that the SALT Treaty stood "as a merit" and should not now be seen in connection with the presence of Soviet troops in Afghanistan. It was in protest against the Soviet invasion and its acknowledgment of domestic political outrage that President Carter asked that SALT be withdrawn from the Senate calendar at the start of this year.

Mr. Brown, without elaboration, implied that the Administration could accept some "understandings" that the Senate might attach to the treaty but not those which would necessitate reopening complete negotiations with the Soviet Union.

In his interview Mr. Brown was anxious to allay public fears about last Friday's explosion at a Titan missile silo in Arkansas. The accident, in which one airman died and 20 more were seriously injured, occurred when a mechanical dropped a wrench into the silo. It broke the skin of the missile, causing a fuel leak and the blast.

The Defense Secretary said that in spite of the force and seriousness of the explosion, the nuclear warhead had not broken up, nor had there been any leak of radioactive material.

Turkish army given sweeping powers

BY METIN MUNIR IN ANKARA

TURKEY'S new military leadership yesterday equipped the army with sweeping powers to combat political terror.

The moves came as Mr. Bulent Uysal, Turkey's new Prime Minister, announced his cabinet, which will help the army run the country. Mr. Uysal, chief economic adviser to Mr. Sulayman Demirel's ousted Government, becomes Deputy Prime Minister.

Under the new powers—granted by the military leaders—generals in charge of martial law administrations prevailing throughout the country since the bloodless military takeover 10 days ago have been given what amounts to a free hand.

The motive is to eradicate extreme Left and Right-wing terror organisations whose activities resulted in more than 5,200 deaths over the past two years and created conditions of near-anarchy in the country.

The new powers are contained in an amendment of the Martial Law Act decreed by Gen. Kenan Evren, the Chief of Staff who overthrew Mr. Demirel's Government.

Under the rules, martial law administrations will be able to appoint and dismiss civil servants, impose censorship, confiscate books, shut schools, expel students, and ban all demonstrations and association.

It will be possible to stop lockouts and strikes and prevent all union activity. People will face detention for virtually unlimited periods without appearing before a court. The jurisdiction of military tribunals has been expanded and punishment for some crimes made more severe.

Again under the new rules,

it will not be possible to appeal against verdicts of up to three years' gaol, imposed by military tribunals. Security forces will be able to shoot to kill people who do not obey their orders.

The new powers were given by the leadership and not by the Prime Minister appointed by it. This reinforces the theory here that Gen. Evren and his council will dictate policy.

The new Prime Minister, Mr. Uysal, who until last month was commander-in-chief of the Navy, is a man of moderate, middle-of-the-road views.

Mr. Uysal is expected to become the most powerful Cabinet member after Mr. Uysal, continuing to shape economic policy along free enterprise lines. He is widely respected in the Turkish business, community and Western capitals and his presence should be a reassurance to the International Monetary Fund and Turkey's creditors.

The Cabinet was selected by Gen. Evren and his colleagues and not directly by Mr. Uysal. The new Prime Minister's most important function will be to act as a bridge between the army and the civilian bureaucracy.

Some of the better known names in the Cabinet are: Mr. Haluk Bayraktar, Minister of Defence, and Mr. Ihter Turkmen, Foreign Minister, both of whom are ambassadors. Mr. Sahap Kocatesci, an industrialist, becomes Minister of Industry and Technology. Mr. Kaya Erdem, Finance Minister, and Mr. Kemal Canturk, Minister of Trade, have Civil Service backgrounds. Mr. Selhattin Cetinel, Minister of the Interior, is a retired General about whom little is known.

Japan may take over Iran's Eurodif stake

By David White in Paris

JAPAN is reported to be considering taking over Iran's 10 per cent stake in the French-based Eurodif uranium enrichment concern. Mr. Ichiro Nakasawa, Japan's Science and Technology Minister, is said to have mentioned the possibility during a visit to the Eurodif plant at Tricastin, southern France.

The question of Iran's stake was discussed at the weekend at a meeting of Sofidit, a Franco-Iranian joint venture which holds a quarter of the shares in Eurodif. A French court last year froze Iranian assets after the Tehran authorities abandoned the country's nuclear power programme.

A verdict on Iran's appeal against the decision has been postponed until October 22. The French Socialist Party decided at the weekend to defer the final choice of its candidate for next year's presidential election until January.

Frequent Anglo-French top-level talks urged

BY ROBERT MAUTHNER IN PARIS

A FRESH IMPETUS to co-operation between Britain and France was given in Bordeaux at the weekend at a meeting of the Franco-British Council, an organisation created in 1972 to foster understanding.

The council, which was addressed on Friday by Mr. Margaret Thatcher, the Prime Minister, shortly after her meeting with President Giscard d'Estaing, and by M. Raymond Barre, the French Prime Minister, periodically brings together politicians, civil servants, businessmen, academics and journalists.

At the Bordeaux meeting, the British team included Mr. Douglas Hurd, Minister of State at the Foreign Office, Lord Soames, Lord President of the Council, Dr. David Owen, the former Labour Foreign Secretary, and senior officials.

The French Prime Minister did not hesitate to underline

the continuing disagreements, particularly on agriculture, and repeated earlier suggestions that Britain might feel happier in a Community catering for several different types of membership.

It was the British delegates who were most enthusiastic about institutionalising Anglo-French relations on similar lines to those governing Franco-German relations. It was argued by some that if the two Heads of Government, accompanied by most of their Ministers, met every six months, instead of only once a year, they would nip in the bud many misunderstandings.

A joint group is to study the problem of industrial redeployment, and the Confederation of British Industry and its French sister organisation, the Patronat, will examine ways in which the flow of investment between France and Britain could be improved.

WORLD BANK ANNUAL REPORT

Lending to Third World increases by 6.7%

BY DAVID BUCHAN IN WASHINGTON

THE WORLD Bank and its soft loan arm, the International Development Association, have increased lending commitments to third world countries in the past year to record \$11.46bn (\$4.84bn), a real growth of 6.7 per cent after inflation, according to the bank's annual report published today.

Responding to the pressing needs of developing countries, the World Bank and IDA accelerated the actual payout on loans in the year ending June 30 even faster. Loan disbursements in 1979-80 totalled \$5.77bn compared to \$4.8bn by both institutions in the previous year.

The result was the net transfer of resources from the bank and IDA to developing countries—in other words loan disbursements minus repayments—rose to \$2.63bn in the past year, up \$475m or 22 per cent from 1978-79.

Casting a long shadow over the future, however, is the fact that the U.S. Congress has still not approved the planned \$3.2bn American contribution to keep the IDA going over the next three years. IDA loans are on soft terms and repayable over 50 years, and are the chief source of development finance for the poorest developing countries.

The U.S. legislature has persistently dragged its feet on funding World Bank and IDA operations, and there is now a real fear it may balk completely at the IDA contribution if the current dispute over Palestinian representation in this month's annual World Bank and International Monetary Fund meetings is not resolved to American satisfaction.

Presenting the annual report, Mr. Munir Benjenk, a World Bank vice president, noted that until the U.S. contribution is approved, the IDA's planned \$12bn programme for 1980-83 is not legally complete. But he said that since July new IDA projects had been informally approved and that a number of World Bank member governments had offered to provide some \$1.2bn in "bridging" finance to tide the IDA over until the issue of the U.S. contribution is resolved.

World Bank lending has become increasingly concentrated in two sectors—agriculture and energy. In the past year, 85 of the total of 247 projects supported by the bank and the IDA were in the area of agriculture and rural development, and they received about 30 per cent of all loans. Loans for oil, gas and coal development in the third world in 1979-80 were still much smaller, but grew at a much

faster pace. Mr. Robert McNamara, the World Bank president, has recently proposed that the bank should set up a separate energy affiliate to handle loans in this fast-growing sector, with as much as \$25bn in loans over the next five years.

Discussions about such a new affiliate are still very much at the initial stage, while some countries have questioned the need for a separate institution unless it can be used to attract a sizeable contribution from the oil-producing countries.

Also in its infancy is the World Bank's new programme this year for "structural adjustment" loans to countries that have serious balance of payments problems and need to make some long-term and politically difficult adjustments to harsher world trading conditions and higher oil prices.

This year the bank has granted

three such loans to Kenya, Bolivia and Turkey on condition they make a series of economic policy changes. Despite its experience that this is highly tricky and politically sensitive area, the bank agrees that structural adjustments loans may cost \$600-800m next year, and well over \$1bn the year after.

The biggest borrowers from the World Bank in the past year were Brazil (\$695m), Turkey (\$600m), Indonesia (\$580m), Korea (\$544m) and Thailand (\$342m). Borrowing most from the IDA last year were India (\$1.5bn), Bangladesh (\$267m) and Egypt (\$215m).

China joined the World Bank this year and is expected to draw heavily on IDA resources. But work on specific Chinese loans will only start after a World Bank team visits the country this autumn to carry out an initial survey of its economy.

Mr. Benjenk said that the IDA's lending to developing countries in 1979-80 was \$4.84bn, up from \$4.54bn in 1978-79. The IDA's lending to developing countries in 1979-80 was \$4.84bn, up from \$4.54bn in 1978-79.

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WORLD TRADE NEWS

SHIPPING REPORT
Carrier rates steady

By William Hall, Shipping Correspondent

AFTER THE recent sharp rise in the market for Very Large Crude Carriers (VLCCs), conditions have quietened down, although rates have held firm and the going rate for VLCCs on the Arabian Gulf/Europe run is about Worldwide 45.

The key factor in the VLCC market at present is the sizeable number of tankers earmarked for storage. H. P. Drewry, the shipping consultant, estimates that at the end of August, 46 tankers totalling 9.4m dwt were being used for storage.

On the basis of contracts already made, the number will rise to around 70 (15m dwt). As most of these vessels are moored close to oil consuming nations, there could be a shortage of vessels in the main loading areas and this could make the "spot" market "fairly sensitive."

UK wins pledge on Japan vehicle exports

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

WHAT COULD be significant undertakings about Japanese exports of light commercial vehicles to Britain have been won by the UK motor industry delegation which recently visited Japan.

Since 1975, the Japanese have agreed not to export any heavy trucks (over 3.5 tonnes) in built-up form to the UK. But they have been shipping light commercial vehicles.

There has been some concern in the British industry about the way these shipments have been concentrated mainly in the heavier van market.

Now, the Japanese automobile manufacturing association has told the Society of Motor Manufacturers that in future the Japanese industry will act in a "prudent" way

in its marketing in each individual sector of the light commercial vehicle market. The UK industry has been concerned about the way these shipments have been concentrated mainly in the heavier van market.

As a result, the UK representatives feel that in future, while there might not be a drop in total units shipped, a wider variety of light commercials will be sold in the UK.

This will not please the importers, however. Restricted from increasing unit sales by the voluntary restrictions on car shipments from Japan, they have increased turnover by selling the commercial vehicles which carry the highest possible added value.

Meanwhile, Ford, Fiat and the European Metalworkers Union will today give evidence to a

European Parliament committee about the need to protect the European motor industry from the Japanese.

The Parliament's committee on external economic relations will consider one resolution from 25 Euro-MPs which calls on the European Commission to submit to Parliament "an urgent programme to safeguard the European car industry, including the necessary commercial, industrial and social measures."

A second resolution dismisses the idea of protectionism but suggests the motor industry should be rationalised and restructured so as to be better-placed to cope with competition from manufacturers based outside Europe.

Two companies which have strong views about the Japanese threat to Europe's motor industry will be represented at today's hearings in Cambridge, by top-level managers. Sir Terence Beckett, Ford UK's former chairman, and Sir Umberto Angeli, until recently head of Fiat's car division, are expected to take part.

So will the CCMC, the Committee of Common Market Automobile Constructors, which recently called for an investigation by the European Commission into increasing Japanese vehicle imports to the EEC.

The CCMC said it viewed with concern the "sharp increase" of Japanese penetration in European car markets which had to be seen in the context of the general trading im-

balance between the EEC and Japan. European unemployment and devaluation of the yen over the past 18 months.

Today's preliminary hearings precede a full European Parliament debate in the autumn.

The plea by Sir Michael Edwards, BL's chairman, to the UK Government to stop car imports from Spain (mainly Ford Fiesta) unless the Spanish dismantle their import barriers is not likely to produce any concrete results.

India-Soviet trade 'to double by 1985'

BY D. P. KUMAR IN NEW DELHI

A NEW trade agreement, the draft of which is being thrashed out in New Delhi and Moscow, envisages doubling the 1980 volume of trade between India and the Soviet Union in the next five years.

Indo-Soviet trade in 1979 touched a record level of Rs 1bn (\$500m)—representing a 35 per cent increase over the 1978 figure. By the end of this year, the trade volume would be double what it was in 1976, marking the full implementation of the November, 1973 joint declaration of President Leonid Brezhnev and Mrs. Indira Gandhi, India's Prime Minister.

Lists of the items that will enter into trade for the new five-year agreement had already been agreed on, and "only some pending matters" such as interest rates and deferred payment terms remain to be sorted out in the final round of talks in New Delhi early next month.

A delegation led by Soviet Foreign Trade Minister, Mr. N. S. Patolichev, will arrive in New Delhi on October 3 to finalise the agreement at the same time as Mr. N. Sanjay Reddy, India's President, visits Moscow for a week-long Soviet trip.

The Soviet Union has traditionally supplied some quantities of crude oil and kerosene to India, but the new agreement for the first time will specify a quantity, though perhaps only marginally higher.

Earlier this year, the two countries signed a separate agreement for supply of 200,000 tonnes of crude and 500,000 tonnes of petroleum products in 1980, in exchange for 500,000 tonnes of rice from India.

The new agreement will provide for Soviet supplies of crude oil without their being tied to Indian rice shipments. No specific quantity is being fixed in the agreement for import of grains by the Soviet Union from India.

Indo-Soviet trade has grown 100 times in 20 years.

Indo-Soviet trade has grown

Tokyo allays U.S. concern over car shipments

BY DAVID BUCHAN IN WASHINGTON

THE CARTER Administration has taken encouragement from Japanese predictions that their car shipments to the U.S. will slacken in the remainder of 1980, and is discouraging Congress from pushing for quick import protection moves.

President Carter told a press conference last week he was "encouraged" by the forecast of Mr. Rokuse Tanaka, Japan's Minister of International Trade and Industry that Japanese car exports to the U.S. would drop in the fourth quarter. Their share of the U.S. market rose from 16.6 per cent in 1979 to 22.4 per cent in August of this year.

The Administration has also welcomed an easing of trade tensions between the two countries with two missions from Japan to the U.S. this month to study the question of including more American-made components in Japanese vehicles.

At the same time, Nissan, which makes the Datsun models and is Japan's second biggest vehicle manufacturer, has announced it will choose by the end of next month a U.S. site for a truck factory.

This activity by the Japanese car companies would appear to support President Carter's claim that they are now "sensitive" to this transition period through which America is now going in changing consumer demand for the smaller and more efficient automobiles.

Meanwhile, the Administration is urging Congress to await a ruling on Japanese car imports by the U.S. International Trade Commission before going ahead with a resolution that calls on the President to negotiate import curbs on Japan.

Mr. Robert Hornsby, the deputy U.S. trade negotiator,

told a House sub-committee preparing this resolution that the Administration opposed it. But he acknowledged that trade was a "recurring subject of friction" between the two countries, and would remain so until Japan also lifted its barriers to U.S. agricultural and manufactured goods.

Despite Japan's participation in the 1979 GATT trade accord, the U.S. was still deeply dissatisfied with the level of these barriers.

The U.S. deficit in trade with Japan is expected to reach \$10bn (\$4.16bn) this year.

World Economic Indicators

FOREIGN EXCHANGE RESERVES (U.S.\$m)

	July '80	June '80	May '80	July '79
UK	20,404	20,467	20,368	19,185
France	5,404	5,382	5,721	4,846
Germany	25,233	25,225	25,728	14,536
Italy	45,486	44,178	43,778	43,746
Netherlands	22,072	19,185	19,278	17,432
Belgium	9,985	9,304	9,599	9,439
Japan	7,211	6,147	5,857	4,339
	10,859	10,424	10,715	21,940

Source: IMF

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UK NEWS

Canada
air talks
succeed

By Robin Pauley

THE CANADIAN and British Governments have resolved a two-year argument over new air services. At various times both sides threatened to suspend all services between the two countries unless they got their way.

An agreement reached in Ottawa means British Airways can start direct services from Britain to Western Canada across the Atlantic route. The airline is expected to start flying on this profitable route in the spring.

In return, Canadian airlines have won the right to fly into Britain, set cargo and passenger down and pick up new loads to fly on to a range of destinations in Western Europe, Africa and Asia. Although Britain has now accepted this, Canada will still have to negotiate separate agreements with the other countries involved.

The deal also allows a still undesignated British airline to start services to Western Canada from Hong Kong.

This could involve a fierce battle between British Airways and British Caledonian, both of which already operate services to Hong Kong. Laker Airways, which intends to start services as soon as Hong Kong gives permission, and Cathay Pacific, which, although Hong Kong-based, is regarded as a British Airline.

The Western Canadian destination for all the new services will be Vancouver. The agreement also gives Canadian Pacific Air the right to extend its passenger and cargo services through Hong Kong to South East Asia.

More than 1.2m passengers fly between Canada and Britain each year with British Airways and Air Canada, holding a lucrative monopoly in scheduled services.

Only a week ago Mr. Christopher Roberts of the Department of Trade, who led the British delegation, said there were still "substantial differences" between the two sides and a withdrawal of flying rights were a possibility. Since then he and Mr. Harry Jay, Canada's chief negotiator, each conceded enough to enable an agreement to be signed at the weekend.

Atkins begins Ulster talks

BY RICHARD EVANS, LOBBY EDITOR

MR. HUMPHREY ATKINS, the Northern Ireland Secretary, today takes the next step in his search for a broadly acceptable formula for political reform in Ulster, beginning talks with Ulster's political leaders.

The Government still intends to introduce legislation in the coming session of Parliament.

It seems unlikely that the province's divided and warring political factions will agree to accept Mr. Atkins's preferred option of a developed assembly with executive powers, but there are modest hopes for enough progress to break the political stalemate since direct rule was imposed from Westminster in 1972.

A compromise being canvassed in Northern Ireland which could gain the backing of the Cabinet and of a sufficient number of Ulster politicians would be to set up as a starting point an assembly with virtually no executive power.

Deadlock

The Secretary of State would initially retain his "viceroy" role but in hopes that the assembly, elected by the single transferable vote system of proportional representation, would end the present political vacuum and slowly acquire more powers.

The first stage in breaking the deadlock will be a series of talks in the coming weeks between Mr. Atkins and leaders

of the four main parties over the Government's White Paper options published in July. These begin today with a meeting in Belfast with the Rev. Ian Paisley, leader of the Democratic Unionist Party.

Mr. Paisley, as the Protestant leader with the most popular support, remains the key. He opposes power-sharing but Northern Ireland officials believe the prospect of political leadership of the province could persuade him to accept a compromise involving safeguards for the Catholic minority.

No deadline will be put on the talks, so the Queen's Speech in November outlining the Government's legislative plans is unlikely to be specific. It will refer in vague terms to the introduction of a Bill setting up some form of assembly.

The need for legislation in the next session is acute. As well as Mr. Atkins's personal commitment, Mrs. Thatcher is known to be anxious to tackle soon the intractable problem of Ulster. Given the precedent of Scottish devolution, which effectively brought down the Callaghan administration, she has no wish to see the Irish problem dominate the last two years of the present Parliament.

The option of a referendum, which has been discussed, appears to have lost favour despite the attractions of appealing over the heads of the pro-

vince's divided political leadership. Apart from the difficulties of framing a suitable question, the effective assent of both communities would require a majority of over 80 per cent.

If that were not secured, the only alternative would be a continuation of direct rule and the political vacuum which Ministers are so determined to see filled.

If the political scene is as clouded as ever, security in the province has been steadily and impressively improved, although fear of provoking the IRA offsets any inclination to hoist.

There is now a tenth as much violence as in 1972 and except to the border area the army has recently adopted a much lower profile, leaving the main security role to an increasingly confident Royal Ulster Constabulary.

Credit is given both to the tactics of the security forces, in driving a wedge between the terrorists and the communities in which they live, and to the increased co-operation between the police and army on both sides of the border.

Whatever happens in the discussions on a political settlement, Ministers are determined that security will remain the first priority.

But if security has improved, the economic background is bleaker than ever, with unemployment at 15 per cent running at twice the national average.

Even here, however, officials believe there could be a brighter side. Realisation is growing that the public purse is not limitless and that if the province is to succeed economically it must quickly tackle its political difficulties.

Stuart Daily writes from Belfast: Mr. Paisley dismissed a newspaper report that he is being groomed by Whitehall as Prime Minister of an independent Northern Ireland as a "load of rubbish."

Majority

In his talks today with Mr. Atkins, he is prepared to say he sees some small possibility in the second plan put forward in July's White Paper on Northern Ireland.

This proposes an executive and assembly on a majority rule basis—that is, almost certainly a Unionist rule—backed up by a council of the assembly. Chairmanships of the council would alternate between the majority Unionists and members of the minority Roman Catholic Party.

Mr. John Hume, the leader of the Social Democratic and Labour Party, the main Roman Catholic party involved in the discussions, would almost certainly reject the second plan if it did not give the minority a full veto. This in turn is unacceptable to Mr. Paisley. Mr. Hume and his party are opposed to an assembly with virtually no executive power, however.

'More scope' for energy saving

BY MAURICE SAMUELSON

MUCH OF industry is still not trying to cut its energy costs effectively despite ever rising fuel costs. And although more companies are appointing energy managers, they usually lack the necessary status or qualifications, says T. M. Services, the London-based management consultants.

The company, which has advised a wide range of industries on how to improve their fuel efficiency, has carried out a survey of its own work in the past two years.

It finds nearly 70 per cent of those appointed as energy managers had no extended, formal training for the job. Just 25 per cent underwent training in this field lasting more than a week or two—yet some of them worked for companies

which spent more than £500,000 a year on fuel.

Mr. Peter Blakey and Mr. Peter Taylor, the joint directors, blamed this on the low priority given to conservation by top management.

Similarly, while many companies have energy-saving personnel at group level, only a few have conservation managers in their individual factories.

"The energy manager is often simply a catalyst whose job is to jolly on the other staff to cut fuel costs."

T. M. Services, which arranges training programmes on energy savings, based its findings on inspection of nearly 200 industrial and commercial sites over the past two years.

Meanwhile, Liverpool City

Council is studying an energy conservation programme said to be capable of saving more than 40 per cent of its present energy consumption in buildings after ten years.

The programme has been outlined by a team of experts which surveyed 2,500 municipally-owned buildings in a joint study sponsored by the Council and the Department of the Environment.

The team, under the direction of Mr. Sydney Bolland, an architect, found the easiest savings could be achieved in older properties, especially schools built before 1955.

A £2m investment in these properties, the team claims, could pay for itself in two winters, given good management. Thereafter, energy sav-

Short-time to
end at Hotpoint

SHORT-TIME working is to end at the Hotpoint electrical appliance factory at Peterborough. The 1,300 staff and production workers, who have for the past two months been on a three and four day week because of a slump in sales, have been told to resume a 40 hour week from today.

New cigarette

BRITISH AMERICAN Tobacco is launching a new low tar cigarette, Kent King Size, in the UK on October 13.

The new brand will be the first low star sector U.S.-type cigarette launched in the UK. The low tar appeal and American taste will be emphasised in the consumer advertising for the launch, and the cigarette will carry a special introductory price of 69p for 20.

Labour Right condemns
Callaghan stance

BY ELINOR GOODMAN, LOBBY STAFF

LABOUR RIGHT Wingers today launch a scathing attack on the increasingly prevalent view in the party that Mr. James Callaghan, the party leader, is on the verge of scoring a significant victory over the Left at next week's annual Conference in Blackpool.

In a lengthy statement, published in the Times, a dozen Labour backbenchers, who like to think of themselves as members of the party's militant moderates, warn that at best Mr. Callaghan can only hope to achieve a hollow victory in Blackpool. This, claims the 12, who include the Manifesto group MPs, Michael Thomas, John Horam and Ian Wigglesworth—will amount to nothing

in the long term, and leave the most fundamental issues facing the party not only unresolved but largely undebated as well. To win the next election, they say, the party must examine its whole relationship with the unions and the structure of the National Executive.

Their warning comes at the beginning of a week leading up to a Conference which could well witness the biggest show-down between the two wings of the party for 20 years.

The statement amounts to a thinly disguised attack on Mr. Callaghan's strategy for dealing with the Left. In it, the MPs come close to blaming him for many of the party's problems. Throughout the last 18 months

of bitter in-fighting over the party constitution, Mr. Callaghan has been arguing for the status quo, and against any change in either the way the leader is elected or the manifesto written, or in the way Labour MPs are re-elected.

According to the group of 12 MPs, it is precisely those people who "so ardently cling to the status quo" who are to blame for the parlous state of the party.

What is desperately needed now, they argue, is a radical approach both to policy and the way the party operates. And they make it clear that they will be looking to Mr. Callaghan's successor to provide that new approach.

Food spending up in first
quarter, survey shows

BY OUR CONSUMER AFFAIRS CORRESPONDENT

rose 4 per cent in the first three months of this year compared with a year before, according to the national food survey published today by the Ministry of Agriculture.

The survey shows average food expenditure per person per week was £6.87 in the first three months, a rise of 28p on the last quarter of 1979.

Compared with January-March 1979, the rise totalled 16 per cent, but that increase mainly reflects a 12 per cent rise in food prices. It also results from increased consumption of fresh foods. The road haulage dispute and the severe weather in the first three months of 1979 led to a sharp

fall in fresh food consumption, which by comparison recovered in the first quarter of this year when the weather was milder and there were no major distribution problems.

The survey shows that milk consumption, increased, to an average of 4.33 pints per person per week in the first quarter of 1980, compared with the relatively low level of 4.17 pints in the previous quarter. This recovery took place in spite of the price rise in February.

There was the usual seasonal rise in average egg consumption, while purchases of sugar and preserves were marginally lower than a year earlier.

Yarn production sharply down

BY RHYS DAVID

THE LEVEL of activity in the cotton and allied textile industry fell sharply in July. Allowing for holidays, the daily rate of single yarn production was 15 per cent lower than in June and 30 per cent less than in July 1979.

Deliveries of yarn for all major domestic uses, as well as direct exports, were down on a year earlier. The decline in deliveries to knitters was comparatively modest. Few new orders were booked by spinners and order books shortened

further on average.

In the weaving section, the daily rate of fabric production in July, measured in linear metres, was 10 per cent lower than in June and 23 per cent lower than in July 1979. (In terms of weight, the rate of production was 29 per cent lower than a year earlier.)

The number of employees in the industry as a whole fell by 3,060 in July, and was 15,400 (33 per cent) fewer than in July 1979.

London bus
services
criticised

By Martin Dickson

THE mechanical unreliability of London Transport buses is criticised in a report today as a major factor in the capital's "inadequate" bus service.

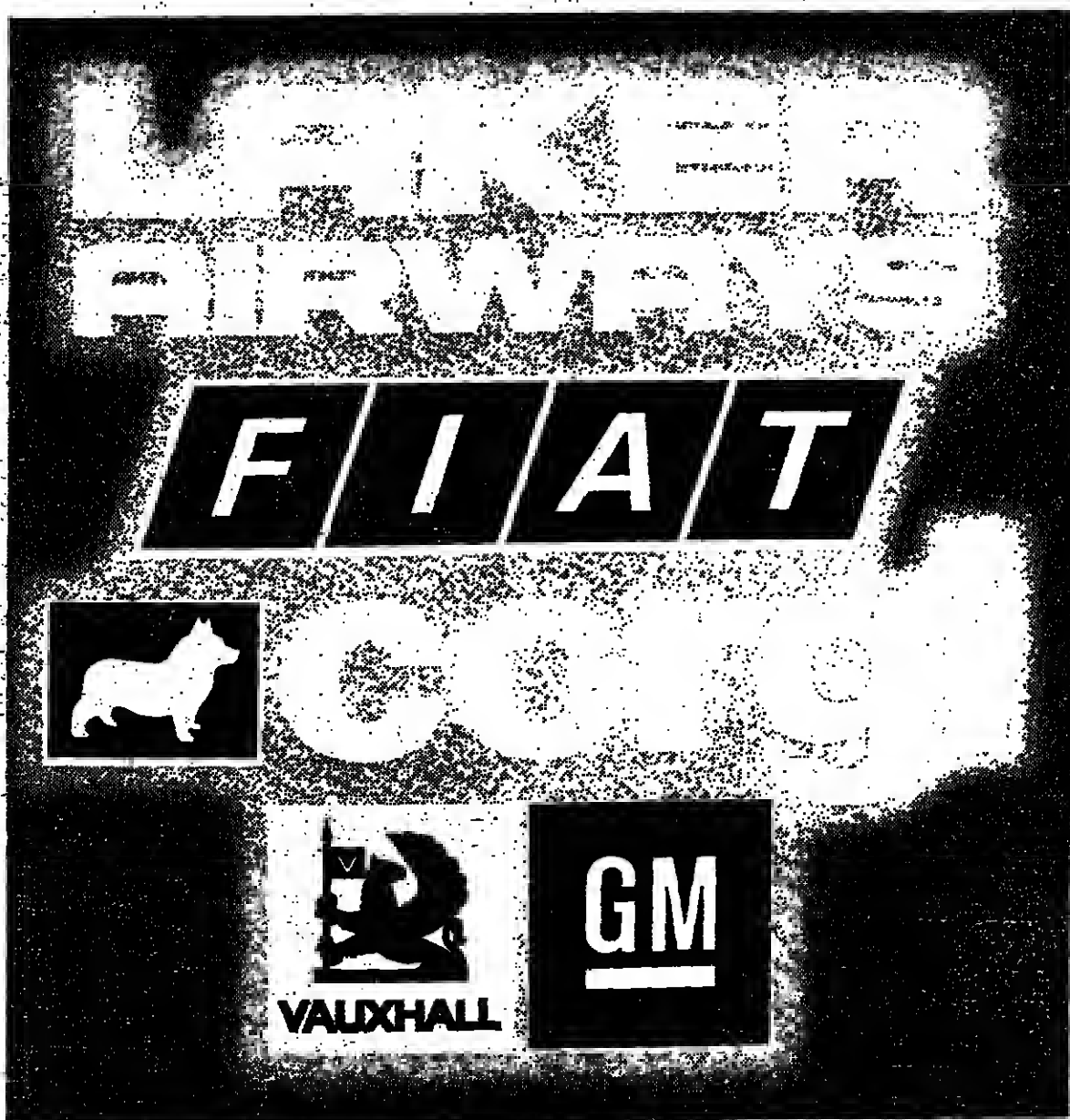
The London Transport Passengers Committee says in its annual report for 1979 that old problems of staff shortage and traffic congestion also disrupted services.

The committee, an independent watchdog, said it had hoped for signs of improved bus services but continuing complaints made it clear that "performance was far below expectations."

Irregular or non-existent bus services complained about by many passengers had been blamed on the mechanical unreliability of buses, mostly, though not exclusively, the Leyland Fleetline. There had also been problems with the Anglo-Swedish Metropolitan bus, partly built by Metro-Camell Weyman.

The report says the mechanical problems were not all of London Transport's making, but the committee felt London Transport had often seemed "quick to blame their suppliers for their difficulties but much slower at formulating measures to overcome them."

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UK NEWS

Interest rates fall
'will weaken pound'

BY OUR ECONOMICS CORRESPONDENT

THE STRENGTH of sterling in the last two years owes as much to high UK interest rates as to North Sea oil and the pound may become more vulnerable this autumn, economists of the London Business School say.

The monthly Exchange Rate Outlook, published today by the Business School with the Gower Press, says the impact of high interest rates on the pound has been much larger than generally assumed and when rates decline the pound will fall.

Any lessening in the influence of interest rates could mean sterling would be more affected by the deterioration in the UK's competitive position and its rapid relative rate of monetary growth.

Consequently, the trade weighted index, measuring the average value of sterling against a basket of other currencies, is projected to fall by 12 per cent over the next 12 months.

The outlook questions the recent view put forward by Mr. Peter Forsyth and Mr. John Kay of the Institute for Fiscal

Studies that most of the rise in sterling is an inevitable response to North Sea oil.

There is agreement that sterling is 30 per cent overvalued in the sense that UK prices in dollar terms are 30 per cent higher than the prices of Britain's competitors in world markets. The Fiscal Studies authors reckon the oil premium is about 22 per cent, but the Business School economists believe oil accounts for 10 to 15 per cent of the rise and interest rates another 10 to 15 per cent, leaving 5 to 10 per cent of unexplained "froth" on the exchange rate.

Examining the influence of interest rates, the outlook argues that "as long as it is believed that the (monetary) policy will be persisted with until it works, then any signs that it might take a bit longer to work—thus guaranteeing a few extra months of high yields for sterling holders—is an argument for buying pounds."

"The corollary is that the first signs of success for the policy will be a signal to sell pounds."

Welsh factories plan approved

BY ROBIN REEVES, WELSH CORRESPONDENT

THE Welsh Development Agency has approved the construction of another 46 advance factories in the counties of mid Glamorgan and Clwyd.

The additional space amounts to nearly 300,000 sq ft or sufficient room for more than 1,000 jobs.

Earlier this month, the WDA announced plans to build 121 factories in Dyfed and Gwynedd. A further 1m sq ft of advance factory space is already under construction as part of the special job creation efforts in areas hit by the steel industry rundown in both North and South Wales.

Stockbrokers warn money
supply may be boosted

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

FURTHER EMBARRASSMENT for the Government over its monetary policy comes from two leading City commentators this morning. They warn that the money supply may continue to be boosted substantially by further balance sheet adjustments by the banks after the corset controls on their operations end.

Stockbroker W. Greenwell estimates that if the banks increased their holdings of public sector debt, notably gilt-edged stocks, up to pre-corset levels, the adjustment could be equivalent to 5 per cent of sterling M3, the broadly defined money supply. Broker L. Messel and Company estimates that the addition could be between 3 and 5 per cent, although both firms stress uncertainty about both

the time and scale of this once-and-for-all stock adjustment.

The potential problem has arisen because the corset controls restricted the growth of a large part of the banks' deposits and the banks responded by reducing their holdings of public sector assets. The end of the corset in mid-June has allowed the banks to increase these holdings which they will do by seeking deposits which will boost the money supply.

Such an addition to sterling M3, even if it is spread out, would exacerbate the existing problems of monetary control.

The brokers' warning comes at a time when there is a good deal of mutual recrimination between the Prime Minister, the Treasury and the Bank of Eng-

land about what has gone wrong and who was responsible.

The Greenwell criticisms, in particular, are likely to carry weight since Mr. Gordon Pepper, the firm's main monetary commentator, is known to have the ear of the Prime Minister.

In its latest monetary bulletin W. Greenwell estimates that less than half of the very sharp rise in the money supply in the last four months is because of distortions dating from earlier periods, so the underlying rate of monetary growth in this period may have been above 30 per cent at an annual rate.

The firm says that if the excessive monetary growth in the last four months is not neutralised, or worse still, carries on, inflation will not continue to fall throughout next year.

Small companies 'vital for jobs'

BY JAMES McDONALD

THE GOVERNMENT may be expecting too much too soon from small businesses, so creating potential disillusionment, suggests a report published today by the London Enterprise Agency.

The agency was established in April last year by nine major companies and the report is a study on how large organisations are helping small concerns. It says that although small companies are the only real job creators in the economy at

present they will not by themselves solve unemployment.

The report says small businesses have, nevertheless, a vital role to play in the efficient functioning of the economy and should not be judged only by their ability to create jobs over a short period.

While large organisations are shedding labour and Government is supposed to be doing the same, the weight of evidence suggests that small firms, and in particular new "start-ups,"

are the likeliest source of new jobs.

A feeling among large companies of responsibility for shedding jobs, as well as concern about the wider effects of unemployment, explains their growing efforts to assist the small companies' sector, says the report.

Large Firms and Small Firms: A review of current activities, by Vicky Sargent, London Enterprise Agency, London Chamber of Commerce and Industry, 69 Cannon Street, London EC4.

London's
two evening
papers in
merger talks

By Robin Pauley

THE FUTURE of one of London's two evening newspapers, both losing money, has again been thrown into doubt by resumption of talks between their owners about a merger or other co-operation.

The Evening News, owned by Associated Newspapers and losing £7m a year, would close if talks with Express Newspapers, owners of the Standard, produced an agreement giving Associated a stake in the survivor.

Both companies refused to comment yesterday but did not deny talks were under way.

The history of merger and take-over rumours and talks between the two papers covers more than 15 years. In 1977 Associated tried to buy the Standard for £5m. Associated retreated and the Standard found security with the Trafalgar House take-over of the Beaverbrook group, which was renamed Express Newspapers.

Until recently the Standard was profitable, but it is losing money, with the Daily Express and Daily Star in the Express group whose Sunday Express remains profitable.

The advertising slump affected both evening papers. The Standard's income is down by £250,000 a week. Both papers dropped their Saturday editions and cut distribution to more far-flung parts. The News started a colour magazine to attract expensive advertising.

Property accounting
standard to change

BY ANDREW TAYLOR

DETAILS of a proposed new accounting standard for companies holding property investments are to be announced today. Under the proposals, depreciation charges will no longer be permitted on investment properties, which will have to be revalued annually instead.

The new standard, contained in an exposure draft published by the Accounting Standards Committee (ASC), marks a victory for property companies which have argued that depreciation charges on investment properties are unfair and meaningless.

The exposure draft proposes that annual revaluations of investment properties should become mandatory for all company accounts with financial years beginning on or after January 1, 1980. The proposals are open to public comment until December 31 this year.

However, no recommendation is made as to whether annual revaluation should be carried out internally or by independent firms of chartered surveyors. This is bound to prompt criticism from some analysts who have argued in favour of regular external audits of property investment portfolios.

ASC said: "It has never been the general practice to depreciate investment properties. ASC is persuaded that depreciation is inappropriate and that a distinct treatment should be required for those assets, because they are not held for consumption in business operations but are held as disposable investments."

"In such cases it is the current value and changes in the current value which are of prime importance to users."

The new standard will affect all properties held as a disposable investment, "on which construction work has been completed and which are held for the purposes of letting at rents negotiated at market levels." Leaseholds of 20 years or less are excluded from the proposals.

Under the terms of the exposure draft, movements in the valuation of investment properties must be displayed prominently in annual accounts.

Revaluation

"Changes in the value of an investment property should not be taken to the profit and loss account but should be disclosed as a movement on an investment property revaluation reserve, unless the total of the investment property revaluation reserve is insufficient to cover a deficit in which case the amount by which the deficit exceeds the amount in the investment property revaluation reserve should be charged in the profit and loss account."

The ASC has recommended that the new standard be made mandatory because "if this method of accounting is not considered to be essential for the purpose of giving a true and fair view, then under the forthcoming EEC fourth directive, it would not be a permissible method and annual depreciation would have to be charged."

BUSINESSMAN'S DIARY
UK TRADE FAIRS AND EXHIBITIONS

Current	International Broadcasting Convention and Exhibition (01-240 1871) (until Sept 23)	Metropole Hall, Brighton
Sept 23-26	London Business Show (01-647 1001)	Cinard Hotel, W8
Sept 23-26	OQEX '80—Opencast Mining and Quarrying Exhibition (061 832 6943)	Kenilworth Olympia
Sept 28-Oct 1	British International Forewear Fair (01-729 2073)	Earls Court
Sept 30-Oct 5	International Home Improvements Show (01-486 1951)	Royal College of Art
Oct 1-3	Textile Design Trade Show (01-839 8000)	Bloomsbury Centre Hotel
Oct 7-8	Bookmakers Show (07843 6255)	Horticultural Halls
Oct 12-15	Junior Fashion Fair (01-636 1333)	Metropole Hall, Brighton
Oct 14-16	Interfashion Conf. and Exbn. (01-390 0281)	Wembley Conference Centre
Oct 14-17	Drive Electric Exhibition (01-864 2333)	Cinard Int. Hotel, W8
Oct 14-17	Mallings Efficiency Exhibition (01-406 8283)	National Exhibition Centre, Birmingham
Oct 15-26	International Motor and Commercial Motor Show—trade days 15-16 (01-235 7000)	

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	International Office Equipment Exhibition—SICOB (01-439 3964) (until Sept. 26)	Paris
Current	International Exhibition for Automobile, Motor Car Workshop, Service Station and Garage Equipment—AUTOMECHANICA (01-734 0543) (until Sept. 23)	Frankfurt
Current	International Food Industry and Non-Food Products Exhibition—IKOPA (01-486 1361) (until Sept. 24)	Munich
Sept 24-26	Hardware Trade Show (QUOJEM) (01-439 3964) (until Sept. 24)	Paris
Sept 28-Oct 2	Automatic Testing Exhibition (02802 5226)	Paris
Sept 30-Oct 4	VIDCOM—International Videocommunications Market (01-499 2317)	Cannes
Sept 30-Oct 4	International Exhibition of Machines and Processes for the Recycling of Waste Materials (Basle 061 262020)	Basle
Oct 2-12	International Fair for Machine Tools and Tools—INTERTOOL (01-540 1101)	Copenhagen
Oct 3-9	International Motor Show (01-439 3964)	Paris
Oct 9-15	Hydraulic, Pneumatic and Transmission Exhibition (01-950 2207)	Lille
Oct 10-12	International Exhibition for Instrumentation and Automation—INTERKAMA (01-409 0856)	Dusseldorf
Oct 12-16	International Children's and Young Peoples Trade Fair (01-409 0856)	Gothenburg
Oct 14-18	Fashion—Samples Fair—INTERCLO (01-864 1501)	West Berlin
	Business Machines and Equipment Exhibition (01-486 1951)	Heidelberg

BUSINESS AND MANAGEMENT CONFERENCES

Sept 22-28	IPM: Methods in Interpersonal Skills Training (023583 344)	Horsham, Sussex
Sept 22-24	International Franchise Association: Franchising Exporting for International Partnerships (0753 653546)	Hilton Hotel, W1
Sept 23	College of Marketing: Innovation 1—New product search, licensing and the generation of new ideas (06235 24222)	Café Royal, W1
Sept 24	ESC: The Profitable Exploitation of Micro-processors in Instrumentation and Control (057282 2711)	Gloucester Hotel, SW7
Sept 24	BIM: The Goodwood Seminar—The Opportunity for Recovery: Does it exist? Can it be grasped? What should industry do? (0243 788373)	Goodwood House, West Sussex
Sept 24	Webb Bowers: A Strategy for Industrial Peace and Progress (01-623 4953)	Pall Mall, SW1
Sept 25-26	AMR International: It's about time management (01-262 2732)	Portman Hotel, W1
Sept 25	Institute of Management Services: Energy Saving in Transport and Distribution (01-363 7452)	St Ermin's Hotel, SW1
Sept 28-Oct 3	AMR: Export Management (Windsor 86047)	St John's College, Oxford
Sept 28-30	AMR: International Positive Discipline (01-362 2732)	Café Royal, W1
Sept 28-Oct 2	Calms: Cost Engineering (0734 861101)	St Anne's College, Oxford
Sept 30	College of Marketing: Innovation 2—Evaluation and acquisition of new products, processes and technologies (06235 24222)	Café Royal, W1
Sept 30-Oct 2	CPT: Public Transport in the Eighties Conference (01-831 7546)	Edinburgh
Oct 1	FT Conference: Financial Futures for European Institutions (01-621 1855)	Hilton Hotel, W1
Oct 2	CCC: Social Security Law—Timely Briefing for Non-specialist (01-222 6362)	London Int. Hotel, SW5

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

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UK NEWS

Review of milk distribution likely

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MILK DISTRIBUTION is likely to be investigated by the Monopolies and Mergers Commission following complaints that the absence of competition in milk supply has made the price in the UK Europe's highest.

Major supermarket chains in particular believe they could sell milk at up to 3p per pint less than the 17p doorstep-delivery price, if there were more competition.

But milk-producers warned that such a move could mean the end of doorstep deliveries and drastically cut milk consumption.

The Office of Fair Trading, responsible for referring cases of alleged monopoly power to the Monopolies Commission, is understood to have decided that a full-scale inquiry is needed to determine the public interest.

The announcement of the investigation has been delayed, however, by pressure from the Ministry of Agriculture, which opposes a Commission investigation.

The Ministry — which cannot directly veto an investigation — is understood to have suggested that no probe should be mounted until the latest reports by management consultants reviewing the distribution system are completed.

Pressure for an investigation into milk distribution has grown following concern over the number of price increases sought by milk-producers. Milk accounts for about 10 per cent of the average family's weekly food bill.

Over the past 18 months the price has risen by almost 30 per cent — more than double the rate

of food-price inflation generally.

The Consumers' Association has written to Mr. Peter Walker, Agriculture Minister, saying that "as a result of the lack of vigorous competition and the simple cost-plus mentality which pervades the dairy industry, Britain's milk is just about the most expensive in Europe."

The association said "milk is wholesaled by a monopoly, bought by an oligopoly, and imported competition is absent."

A call for investigation into distribution was also made recently by the Common Agriculture Committee. It said there could be scope for reducing distribution margins for milk.

Under the present complicated system of milk costings, milk bought in supermarkets is often at least 1p per pint dearer than that delivered to the door.

step. This is part of a deliberate policy to ensure that doorstep prices are not undercut, but supermarkets say the shop price is effectively subsidising doorstep deliveries.

Supermarkets say consumers should be given the choice, as they are in Scotland where about half the total sales of milk are through retailers.

The milk-producers, however, say cheaper milk in supermarkets would make it uneconomic to deliver to doorsteps. This could cut total milk consumption and lead to some dairy-farmers going out of business.

It will be for the Monopolies Commission to decide who is right for the interests of consumers in general, although an investigation, when it is finally announced, will take two years.

Decision expected this week on Coral London casino licences

BY ANDREW FISHER

CORAL Leisure Group's battle to keep its London casino licences returns to the courts today, as the Metropolitan Police and the Gaming Board resume their efforts to have the clubs closed.

The South Westminster Licensing Justices are expected to come to a decision on Wednesday or Thursday on the fate of three of the licences; the fourth is outside their jurisdiction.

The casinos directly involved are the Palm Beach, the Curzon Houses, and the International Sporting Club. The fourth, Crookford's, comes under a different licensing area, but its fate will clearly follow that of the other three.

Coral, which is being taken over by Grand Metropolitan for over £30m, intends to appeal if the decision goes against it. "We would consult our advisers on the sense of an appeal," said Mr. Nicholas Coral, the chairman. "As far as I'm concerned, there is no doubt that we would appeal."

Also making a brief appearance at Marlborough Street Magistrate's Court will be his brother, Mr. Bernard Coral, currently on £20,000 bail after being charged with various offences after a police raid on the group's London clubs and offices last year.

The former head of Coral's casino division, who left the main board in June, has been charged with conspiring with Mr. Alan Watts — former deputy managing director of the casino division, whose whereabouts are not known — to breach the Theft and Gaming Acts.

The police have also alleged that Mr. Bernard Coral tried to hide from the auditors and shareholders of Coral the fact that offences had been committed in the clubs. Altogether, he faces 12 charges, including conspiracy to pervert the course of justice; his full trial is likely to be set for early December.

This year has proved a dismal one for Coral, with the major question mark over the future of its gaming activities accompanied by a sharp drop in half-time profits, before Grand Met — which also has casino interests moved in with its bid early this month.

Car tax exemptions plea

BY JAMES McDONALD

THE National Consumer Council has asked the Government to amend its plan to make all owners of motor vehicles pay Vehicle Excise Duty, whether or not the vehicles are in use.

Under the Government proposal, owners could apply for exemption for vehicles out of use for a year. The council says this is too long, and people should be eligible for exemption before the tax is due for renewal — if the vehicle is out of use for four months.

"Otherwise, the tax will be an unfair burden on, for instance,

motor cyclists who might not want to use their motor-cycles in winter because of dangerous weather conditions, and on poorer people in rural areas, forced into car ownership because of inadequate or non-existent public transport."

The Transport Department said yesterday many comments had been received on the plan, published as a Green Paper in July. They were being analysed and the result would go to Mr. Norman Fowler, the Transport Minister, who intends to introduce legislation in the next session.

Tesco tries to market savings plan

By David Churchill, Consumer Affairs Correspondent

TESCO supermarket chain is experimenting with the sale of a life assurance-linked savings scheme called Family Fortunes.

The scheme, which is being test-marketed in nine stores, represents the first attempt by a major retailing group to exploit the potential for sales of life assurance linked to savings plans.

Devised

The Tesco scheme has been devised by the Abbey National building society and the Family Assurance friendly society. Investment is limited to £10 per month until April next year, and £10.50 thereafter. By linking the savings to life assurance, savers will also get the benefit of tax relief on the life assurance element. To back up the promotion, Tesco is offering a £5 grocery voucher for the first 200,000 investors.

The company is reluctant to say how successful the test market campaign has been so far. It will decide whether or not to continue with the scheme after it has evaluated a nine-week trial.

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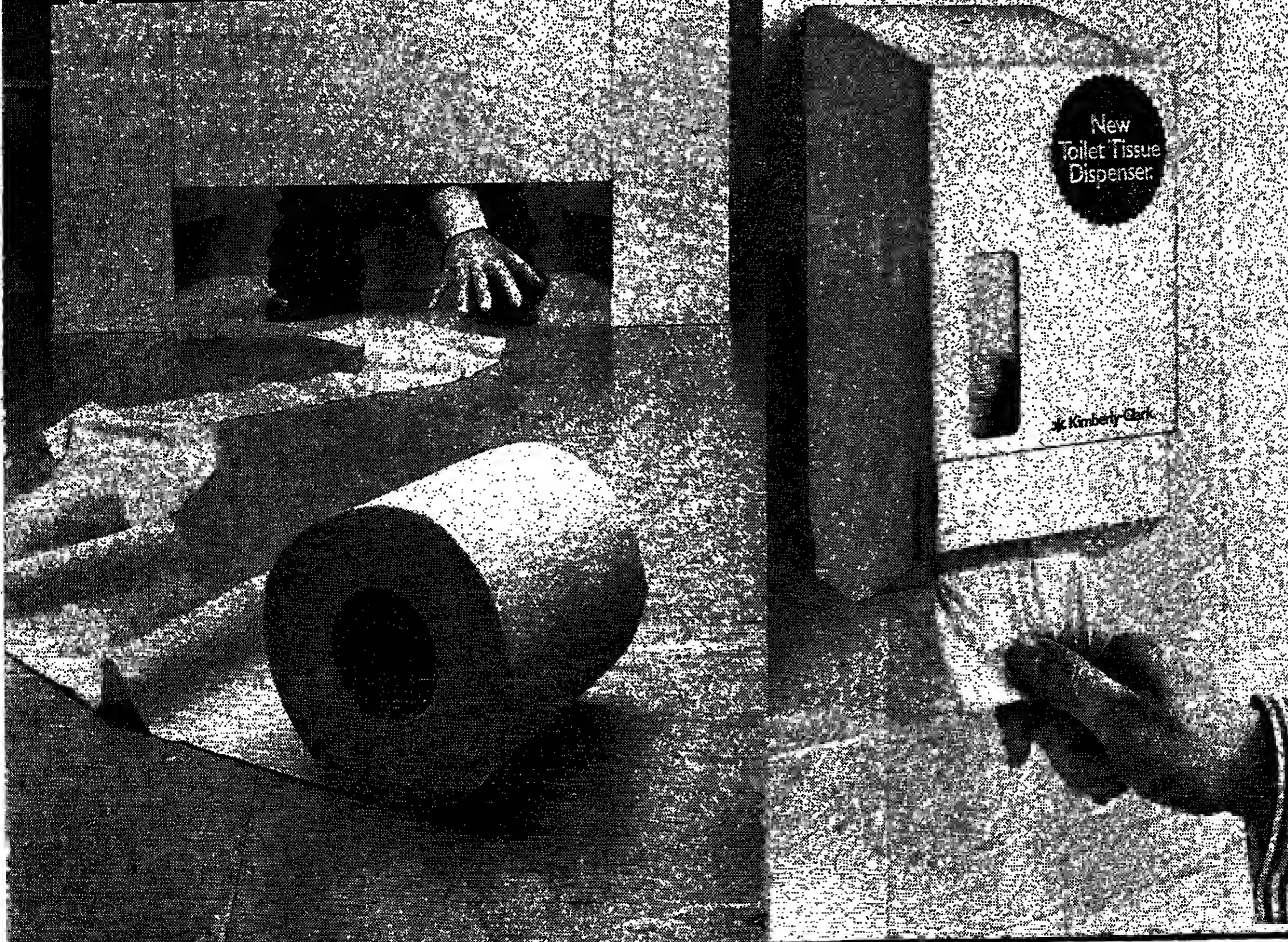
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UK NEWS

Talks restart with U.S. on unitary tax

By Tim Dickson

THE British Government is to resume discussions with the U.S. tax authorities about the controversial unitary taxation system.

Unitary taxation is the method by which individual American states tax UK and other overseas companies on the basis of group profits around the world, rather than profits earned in a particular state.

The system has prompted strong objections from UK-based companies operating in states such as California, Alaska and Oregon.

Mr. Peter Rees, Minister of State at the Treasury, arrived in the U.S. last week on an eight-day tour to discuss a number of wide ranging taxation matters. The Treasury has described the visit as "very exploratory."

Earlier this year the Government tried to get the unitary taxation system banned but when it became a constitutional issue among the States the efforts were dropped. As a result, unitary tax remains in operation.

Mr. Rees will also be studying the U.S. experience of anti-tax avoidance legislation and steps being taken to remove tax obstacles to company demergers.

The difficulties of demerging has been an important issue recently in the UK, and the recent Finance Act contained clauses designed to deal with the problem. The aim of the legislation is to help companies genuinely wishing to demerge which might otherwise be put off by the burden of taxation involved.

FT Survey of Consumer Confidence

Many would accept pay rises of 10% or less

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PAY RISES of 10 per cent or less in the next annual wage round would be acceptable to nearly half the people questioned in the Financial Times Survey of Consumer Confidence, published today.

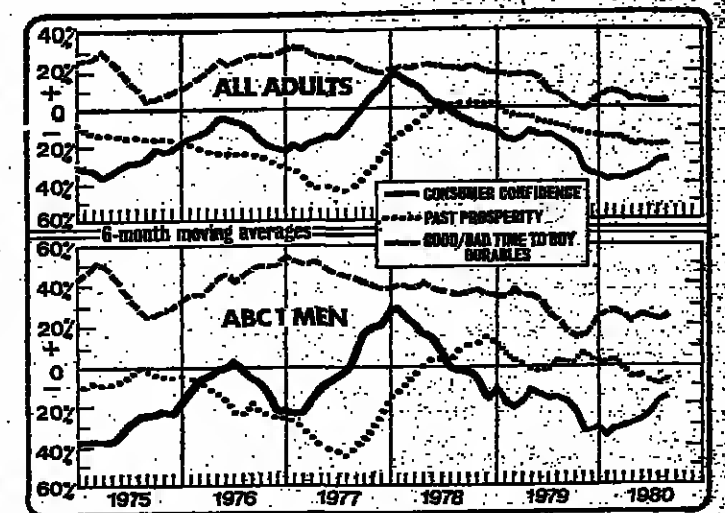
Of almost 1,000 adults questioned, 49 per cent would accept 10 per cent or less, while only one in 10 would not be prepared to accept such a pay increase.

Of those surveyed, 38 per cent said the question did not apply to them since they were either self-employed, unemployed, or housewives who did not work. A further 4 per cent gave no answer.

The heaviest support for a pay policy of 10 per cent or less came from men in the ABC1 socio-economic group (professional and executive workers). A 10 per cent or less pay "norm" was supported by 58 per cent of this group, while 11 per cent said they would not accept this level.

But men from the manual worker grades (C2DE) also supported the 10 per cent level. It was backed by 56 per cent, although 17 per cent—higher than the average—were against the 10 per cent figure.

The 10 per cent level was supported by 44 per cent of women from the ABC1 grade—with only 3 per cent against—while C2DE women gave 41 per cent of support with 6 per cent against.



The higher level of support for rises of 10 per cent or less from ABC1 workers is not surprising, since across the board percentage pay rises tend to favour them because of their higher salaries. But the level of support among manual workers will give some comfort to the Government.

Meanwhile, the level of consumer confidence in September continued to rise for the third month running, in spite of the worsening economic recession, according to the survey.

The index of future confidence stands at minus 22 per cent—the highest level since shortly after the Conservatives came to power.

The September survey showed that 22 per cent of adults questioned expected conditions to improve, while 44 per cent expected them to worsen. This gives an index of minus 22 per cent, compared with minus 24 per cent last month.

The six-monthly index has risen to minus 22 per cent, its highest level this year.

The Financial Times Survey of Consumer Confidence was carried out between September 4 and 12 by the British Market Research Bureau. A sample of 966 adults was interviewed.

Biffen talks to industrialists

MR. JOHN BIFFEN, chief secretary to the Treasury, is to address industry representatives at a seminar on Parliament, said to be the first of its kind.

The meeting, to be held today and tomorrow at Maldenhead, Berks., has been arranged by Industry and Parliament Trust. This body was set up three years ago as a bridge between those who manage Parliamentary affairs and those who manage industry.

Other speakers will include: Mr. Bernard Weatherill, Deputy Speaker; Mr. Michael Jopling, Chief Whip; and Mr. Michael Cocks, Opposition Chief Whip.

Weighell seeks rail deal

BY OUR LABOUR STAFF

THE LEADER of Britain's biggest rail union yesterday warned other unions in the railways that unless fresh efforts were made to talk about productivity they may have job cuts imposed on them.

Mr. Sid Weighell, general secretary of the National Union of Railwaymen, made clear his impatience over the failure of other unions to back up the NUR's recent initiative on productivity.

Speaking to a conference of more than 6,000 signmen in Chester, he made a renewed plea to ASLEF—the train drivers' union—and the Transport and Salaried Staff Association.

Mr. Weighell's call for unity on the issue followed the NUR's failure last month to persuade the TSSA and ASLEF to accept his draft plan for a productivity claim.

He had hoped that talks between the three unions would be reconvened this month but so far there have been no firm plans for further joint union discussions.

Row halts two Scottish papers

A ROW over a pay claim by 150 print workers has halted publication of two of Scotland's biggest newspapers.

Directors of the Scottish Daily Record and its sister paper The Sunday Mail have suspended publication of the papers.

This move came after management asked for an assurance of normal working from the composing and press room chapels (office branches) of the Scottish Graphical Division of SOGAT, the print union, but the chapels were unable to give the assurances.



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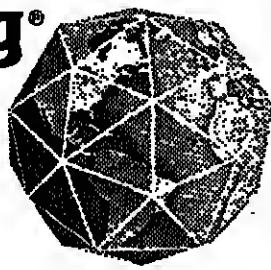
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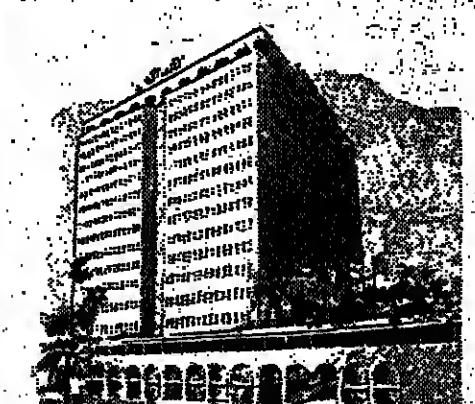
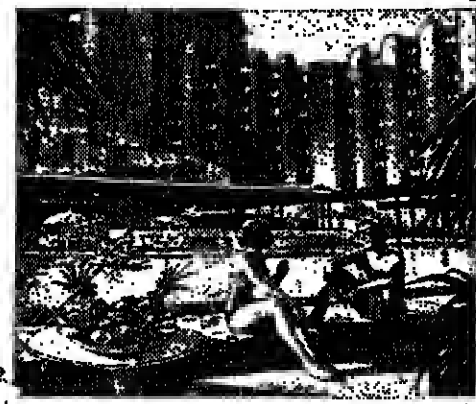
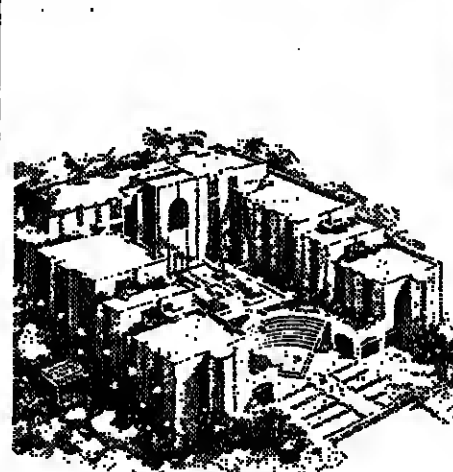
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DAMASCUS-SHERATON—Surrounded by magnificent gardens, this luxury hotel combines oriental designs with contemporary comfort. Amenities include swimming pool, tennis courts, shopping arcade and a choice of elegant dining rooms. Each room is beautifully appointed.

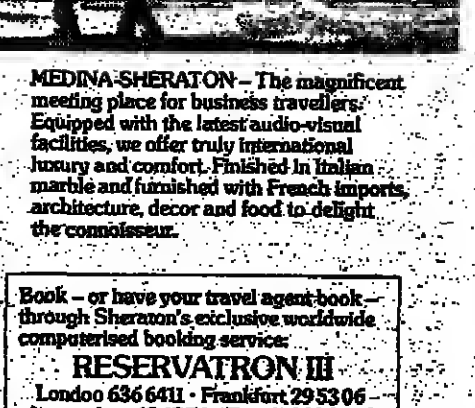
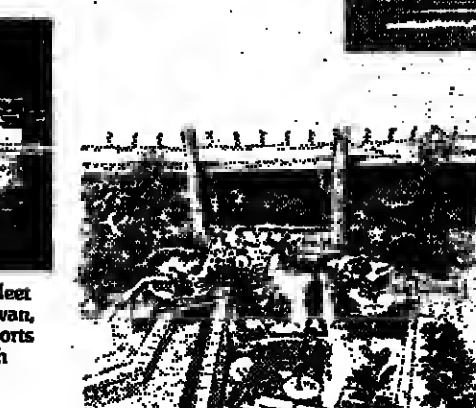
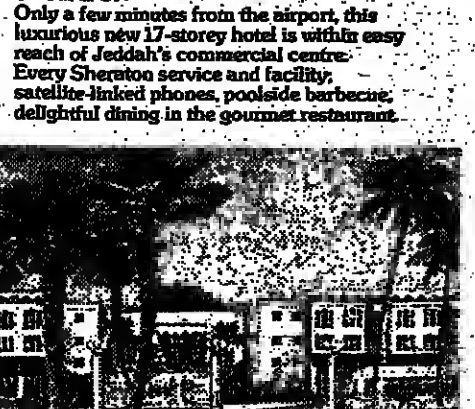
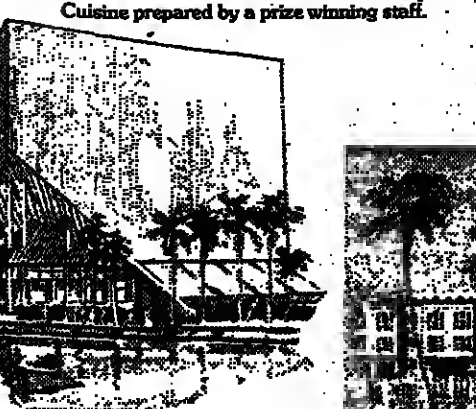
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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

BANKING

Olivetti automates Belgian bank

OLIVETTI, the Italian electronics and office equipment group, last week tied up a batch of international financial contracts.

It announced it has been retained by the Belgian joint-stock company, Credit Communal de Belgique, to automate its branch offices.

The project will involve the installation of minicomputers and banking terminals in over 1,000 separate locations. Olivetti was not prepared this week to disclose the contract price, but reliable sources put the figure between \$60m-\$80m.

That would make it one of the largest contracts of its kind ever awarded.

Major competitors for the Belgian order included IBM, the world market leader, Nixdorf of Germany, Philips of Holland, and Burroughs of the U.S.

In the past two years, Olivetti has now won three of the largest contracts to supply distributed data processing system to credit institutions in Europe. The list includes the Syndicate of Danish Savings Banks, and the Abbey National Building Society in the UK.

The Belgian system will be based on Olivetti's S6000 line of distributed data processing equipment and first installations will be at the beginning of 1981.

PROCESSING

Flattens cars in three minutes

ABANDONED OR redundant motor vehicles should not present too long an eyesore in the graveyards of scrap processors since the introduction to the UK of a plant able to reduce cars into small, compact packages in under three minutes.

Made in Italy by Officine Vezzani S.p.A., the Vezzani PC500LL has a shearing force of 500-ton, a box 22 ft in length and 6 ft wide, and is capable of five to seven strokes a minute.

Side compression is 200-ton, lid compression, hold-down force and feeding cylinder are each 100-ton, and the machine incorporates a special haling device for the production of haled materials.

Scrap processors, E. J.

Shanley and Son (Trowbridge) are now operating the shear and light scrap a week prior to the installation of the Vezzani plant, the company's weekly throughput of light scrap at its Trowbridge works was in the region of 120-150 tons.

Particular advantage of the equipment is the elimination of a good deal of pipework in the oleodynamic circuit, says the scrap men. This has been replaced by a forged steel block mounted on top of the oil tank to distribute oil through bored and ground passageways.

Other benefits include the use of three double-shafted 125 hp motors mounted beside the oil reservoir tank which drive three high pressure Linde pumps and three low pressure Hamworthy

pumps and give a simple, tidy power pack layout.

Distributor in the UK of this equipment is George Cohen Machinery, 23 Sunbeam Road, London NW10 (01-965 6588) which has processing plant in operation in France, Switzerland, Spain, Romania, Yugoslavia, Albania, USSR, Hungary, Argentina, Brazil and Mexico.

Part of the 600 Group, the company provides a comprehensive technical after-sales service which includes off-the-shelf spares to cover any breakdown likely to occur—a factor, says George Cohen not lost on the British scrap men who consider this to be a significant element in the purchase of equipment of this nature.

Cold-water wash for bogies

STEAM HEATED water and chemical additives were used for cleaning bogies at British Rail's repair shop in Ashford, Kent, until the installation of a new unit there which utilises only cold recycled water, to remove difficult dirt and grease.

Former method used large amounts of water, created a steamy environment in which it was difficult to work, and engineers had to wait for the bogies to cool before being able to handle them.

Two prototypes operating now were designed to fit the foundations of existing hot water washing plants at Ashford and incorporate pneumatically controlled lift-up doors, pneumatic curtains, and are semi-automatic—operated from a push-button panel.

In each wash chamber, cold water is forced at a pressure of 600 psi at the bogie, which oscillates back and forth through 18 rotating jets.

The water is cleaned and recycled, the heat generated by the pressure of the 15-minute wash having raised the water temperature to 32 degrees C, enough to aid drying and prevent winter freezing, says designer Tempest and Dibb, Mount Street Works, Mount Street, Bradford, West Yorkshire (0274 29341).

Passenger trains at Ashford are serviced every 100,000 miles. Before washing, the carriage body is removed from the two bogies carrying each vehicle and it is stripped of electrical and small mechanical components.

Each bogie is drawn into a wash chamber by a conveyor-chain running between the rail tracks. Small mechanical equipment requiring a wash is placed on a mesh tray which rests on the bogie.

Heavy dirt settles in a trough below the bogie while the water passes into a settling tank which incorporates a scraper filter, then through a hydro-cyclone filter unit before returning to the main wash solution tank for recirculation.

The chamber is illuminated by fluorescent lighting enabling the complete washing process to be viewed through its glass port holes.

Value of each of the Ashford installations is £65,000.

Steel cut safely by water

ON OFFSHORE oil or gas platforms and in other potentially explosive environments a system is now available for cutting steel by high-pressure water jets.

In this design, abrasives are added to the jet—as water by itself will only cut steel with great difficulty—says BHRA Fluid Engineering, Cranfield, Bedford (0234 750422).

This self-contained steel cutting system, to form part of the standard equipment of an emergency support vessel, has been created in response to a request from British Petroleum.

The cutting head, which is to operate at distances up to 150 metres from the pump, has already been designed and developed at BHRA with support from the National Research Development Corporation.

Using a cheap, throw-away abrasive, the head readily cuts through 13-mm mild steel plate at speeds greater than 180 mm a minute.

It has been operated safely in explosive atmosphere of hydrogen/air and methane/air during a series of trials sponsored by the National Coal Board, and in tests undertaken at the Safety Engineering

Laboratories of the Health and Safety Executive.

The system will include a high pressure water pump with diesel motor drive, adapted to operate safely under Zone 2 hazardous conditions and the project also includes an evaluation of the abrasive slurry feed system required.

BHRA says it sees this as the first of a new generation of equipment for cutting hard materials, exploiting the benefits of water jetting, such as dust suppression and the ability to contour cut, as well as operation in explosive areas.

DATA PROCESSING

COM will hold its own: report

THE CONCLUDING paragraphs of the 1980 review of the computer output on microfilm (COM) market by G. G. Baker and Associates indicate that provided the 11 active suppliers of machines can match customer need they should be able to hold their own in the face of newer technologies.

The fact that pure electronics methods of storing and retrieving information are becoming increasingly cheap, in hardware terms at any rate, will make them increasingly attractive where frequent update and instant retrieval are needed. But where the requirement is more archival and/or absolute correctness of the data is not too important COM will probably endure, although those offering

dry processing of the film and its integration into the main machine will certainly find favour.

For many uses in this area it is evident that speed and immediacy are not as important as price and the use of hundreds of on-line terminals would be pointless. At the end of 1979 there were 1239 COM recorders operating in Europe of which 79 can work in full graphic as well as the normal alphanumeric mode. Datagraphix remains the market leader with 27.3 of the machines but is closely followed by NCR (16.8 per cent), Agfa Gevaert (15.8 per cent) and Kodak (12.6 per cent). It is interesting to see that,

in the UK in particular, the market has recovered from the downturn of 1978. There are now 223 recorders operating in the UK according to G. G. Baker and Associates, about 32 per cent of them in the financial and insurance sector.

Bureaux are the second largest group of users with 27 per cent. This survey, which restricts itself to Europe including the UK (with rather more detail on the latter) runs to 50 A4 pages and covers machine sales, film usage and the COM bureau market.

Cost of the report is £125 in the UK (£135 to include air post overseas). It can be obtained from G. G. Baker and Associates, 54, Quarry Street, Guildford, Surrey (04888 6653).

HANDLING & STORAGE

Goods kept securely in place

WOODEN PALLETS now seem the most conventional means of transporting goods but in some cases have created problems for manufacturers using sacks, bags and cartons, because unless these containers are properly secured they can move on the pallet, often resulting in damaged packs and costly product losses.

Loads are usually secured by shrinkwrapping or banding but there is a risk of their becoming dislodged due to accidents or unexpected impact.

An alternative method has now been launched by Industrial

Adhesives, Moor Road, Chessham, Bucks, whose packaging and conversion division has developed an anti-slip sheet which has a special coating.

These sheets are produced in single face "B" flute corrugated board and coated with Indatex NL 1011 on the outer kraft liner to effect an anti-slip surface.

The sheet is laid coated side down on the pallet base, and a second sheet placed over it with the flutes interleaved, thus providing a flat, non-slip surface to thwart the sliding off the

pallet of bags, sacks or cartons. Pallet stacks can easily be built up with two interleaved sheets or board positioned between every two layers, to any height required for transportation on the pallet.

The coated board can be supplied in standard pallet size sheets, or in roll form, and in coating weights varied to suit individual customer's requirements, says the company which adds that the board is not only restricted to this purpose but offers many other uses throughout industry.

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LUBRICATION

Looks after the small parts

FOR SITUATIONS where avoidance of contamination is vital, a system is available for dispensing small quantities of lubricant to small moving parts in precise, metered quantities. It has been devised by Liquid Control, Stewarts Road, Wellesborough, Northants (0933 77571).

Oil, grease, fluid grease and other viscous liquids, including resins, can be dispensed from the equipment which costs £400, is bench mounted, and operated by a foot pedal located underneath the work station.

The dispenser includes a vacuum drip-control and filling facility, accurate control of shot size, shot duration and dispense pressure, and the ability to handle a very wide range of different viscosities.

Vacuum facility gives the operator control over dripping between shots, said to be especially useful if low viscosity oils are being dispensed.

By adjusting vacuum, the operator can eliminate the tendency for thin fluids to seep out of the injection tip when the system is not in use.

One special advantage is the ability to dispense two or more shots at the same time using a simple manifold which serves three different barrel reservoirs and dispensing points—thus enabling the operator to increase application speed.

MAINTENANCE

Combs the beaches

KEEPING holiday beaches, parks race courses and other public amenity areas clear of rubbish is an ever-present problem.

A machine claimed to help overcome the problem is the RP 200 Moreau which is offered by Plant and Equipment (London) of Rowsley, near Matlock, Derbyshire DE4 2EB (062 983 3391).

This machine is mounted on two pneumatic-tyred wheels and can be towed by any standard tractor unit. Clearing of rubbish is effected by a series of rows of flexible spring steel tines which comb the ground beneath.

On a beach, combing is to a depth of four inches while on grassland the depth can be adjusted as required. Rubbish is carried upwards to a hopper which can be raised hydraulically for tipping into a trailer or lorry.

It is claimed that the machine, working at 6mph leaves a clean, continuous, combed strip of sand or grassland 6 ft 6 in wide and will deal with five acres in an hour.

CALCULATORS

Designed for students

LAUNCHED TO meet the start of the new school year are two calculators for students, with one model aimed particularly at the younger school child.

First is a dual display teaching calculator, model LC2200 costing about £14, and the second—introduced to provide comprehensive functions for secondary students and examination work is the scientific model LC 3400 (about £13).

Both models have the latest liquid crystal displays providing many thousands of hours of use from the batteries supplied, says Systems Watch Company (England), 371, Station Road, Harrow, Middlesex (01-427 2352).

EXHIBITION

Show in Saudi Arabia

TAKING PART in the first Middle East Electricity Exhibition (Jeddah, Saudi Arabia, February 28 to March 5, 1981) is a record number of British electrical and electronic companies.

British Overseas Trade Board will support the 72 exhibitors from the UK whose participation is being organised by the British Electrical and Allied Manufacturers Association (BEAMA) which represents the interests of nearly 600 electrical and electronic companies.

The exhibition is said to be notable for the high level of international support it has attracted. Companies from the UK face strong competition from American, Canadian, West German, French, Belgian, Danish, Korean, Swiss and Finnish exporters all of which will be supported by their respective governments.

More from organiser, Fairs and Exhibitions, 21, Park Square East, London, NW1 (01-935 8200).

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SF-850 THE HI-SPEED COPIER

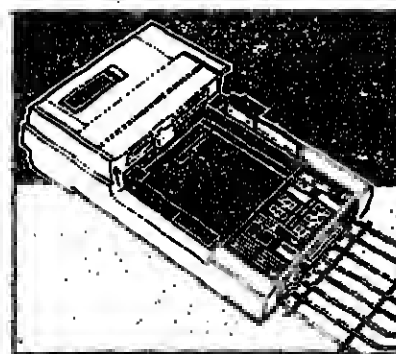
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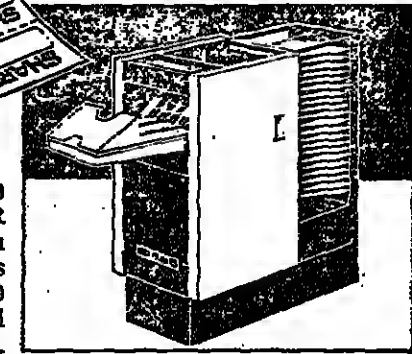
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SF-460 AUTOMATIC DOCUMENT FEED
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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

How a Trotskyist turncoat took the capitalist road

A self-confessed consumers' ally is running a £140m discount retail chain. David White reports

SOME MIGHT call it treason. For a good part of his teens and 20s, André Essel was a militant Trotskyist. Now he is head of a £140m a year company, with more than 2,000 employees and which is quoted on the stock exchange.

In the 26 years since Essel first tried his hand at running a cut-price camera business from a friend's second-floor flat, his FNAC stores have settled into a secure and special niche in French retailing. Controlled since 1977 by a group of consumer organisations, FNAC has become the feared giant among the country's booksellers, the biggest record-dealer, number two in photographic and audio equipment, and one of the leading sports shops.

FNAC is as unique an institution as is the Club Méditerranée, aiming as they do at the tastes and needs of the sophisticated young. Besides being a retail chain it is also an association whose 350,000 members are entitled to special facilities. It cultivates its image by offering consumer advice and by organising practical workshops and cultural events, rather than by spending money on advertising.

Essel is as polished as FNAC's image. Though just turned 62, he looks very much the trim young executive. He wears smart grey suits. On his office wall hangs a homely embroidery depicting the main landmarks of his business success.

So what has happened to the leftist? He now describes himself as a liberal, vaguely social-democrat, with no allegiance to a political party. The parties as they exist in France he finds "completely ridiculous." He doesn't vote Left; he doesn't vote at all.

"In 1938 I was a Trotskyist because I thought, like Trotsky, that Socialism in the USSR had become degenerate and that it just needed curing to recover its vigour," he says. "We had

the right to believe that in 1938."

Essel came from a family of textile wholesalers. He became a political activist from the age of 16 and was involved in clashes with right-wing groups. Having been in the army at the beginning of the war, he then worked for underground newspapers. A confirmed enemy of "colonialism, the army, priests and bureaucrats," he became national secretary of the young socialists in 1946 but resigned the next year.

In the early 1950s Essel and one of his far-left comrades, Max Thérêt, started selling photographic equipment at a discount. This came about because Thérêt, who had started running a purchasing scheme for civil servants using a list of approved shops offering discounts to the clients he brought in, also had a photographic laboratory in his flat. There was no photo store on the list, and so they turned the lab into a 15 per cent discount store. They called their business the Fédération Nationale d'Achat des Cadres (the National Purchasing Federation), adding the "cadres" as an afterthought—the class of qualified and management people for which they were aiming. It was FNAC for short, and the name soon got round by word-of-mouth. Essel and Thérêt then took over the premises of a bank and a restaurant next door.

Futuristic

The site on the un-chic Boulevard Sébastopol near Les Halles was expanded sixfold before it was closed last year, when FNAC took 11,000 square metres in the French capital's smartest commercial centre, the futuristic Forum des Halles.

But FNAC had already grown up—and lost its financial



André Essel: "There is no Left-wing way to run a company."

virginity. It had been expanding fast and in 1970 built a Left Bank bookshop in the Rue de Rennes, now its headquarters. FNAC was also selling discount electrical goods at the upper end of the market and with more competitors coming into that area, the bookshop was intended to refurbish FNAC's image. The company, bound to tight profit margins, needed money. Two banks, Paribas and a subsidiary, the UAP insurance group, joined forces with the two ex-leftists and between them built up a 49.5 per cent shareholding.

Three years ago—a time when FNAC was facing its first strike problems—it found another partner in the form of SGCC, the central body for a group of consumer co-operatives, which act both as trading concerns and consumer defence organisations. The co-operatives took a majority stake of 50 and a fraction per cent. Today they find themselves in the rather odd situation of having a subsidiary on the stock market.

In March this year Paribas

and UAP agreed to place part of their stake—142,000 shares, 25 per cent of the total—on the Paris Bourse. This introduction went off well, with applications for 1.8m shares. In the meantime FNAC has been building up its presence in the provinces, selecting big university towns like Lille and Toulouse. A first foreign subsidiary, in Brussels, is on the drawing board. If it works, others will follow in Belgium and possibly Holland. FNAC will be not only capitalist, but multinational, with a chairman who still lives partly on his reputation as a left-winger.

Does his background change the way the business is run? Essel does not really like the "Left-wing employer" label, partly because it puts him in the same basket as Jean-Baptiste Doumeng, the card-carrying Communist who runs one of France's biggest farm produce concerns, and partly because he sees it as a contradiction.

"There is a limit to the number of ways you can run a

company," Essel says, and "there is no Left-wing way." FNAC's success is based on tight management, intensive use of space and efficient rotation of stocks.

Conservative

The only area in which the difference may be felt is human relations. "I will only believe in the existence of a Left-wing employer," François Ceyrac, head of the Patronat, France's industry confederation, once said, "the day his employees present him to me as such."

At FNAC, labour relations have turned out to be more conventional than Essel aimed for. He says he pushed employees to form a union in 1968. There are now two. Essel's despair is that unions should so often be conservative. He complains about their insistence on differentials, about "organised unproductivity" and the bad faith of some. It is, he says, not his fault that FNAC workers are relatively less well paid now

than they were 10 years ago.

Even so, there is an advanced worker participation scheme, which last year brought in average benefits equivalent to three weeks' work. The employees work a 38 hour week and since 1968 have had an annual five weeks' holiday. Relations on the sales floor are relaxed. "We do not take on people who act like bosses," says Essel. "People who leave FNAC to work somewhere else suffer traumatic effects."

As a big business, can FNAC maintain its ethos? As a quoted company, can it still stop the profit motive from taking over? Essel is adamant. FNAC will never make big profits. It aims at an after-tax margin of two per cent, but is somewhere short of that. In its 1978-79 financial year group net earnings were FFfr 18m (£1.8m) on sales of FFfr 1.14bn. Turnover has been rising at an annual rate of 25 per cent, but profits for the last 12-month period are not expected to be very different. A bigger margin, Essel says,

would mean its prices were too high and that it risked being undercut.

FNAC claims its prices are still better overall than the competition's, although hypermarkets' promotional items are frequently cheaper. There have been attempts to emulate the FNAC formula of discount prices coupled with consumer advice in photo equipment, but without success. Essel notes with satisfaction that this is the sector in which FNAC has its biggest market share—10 per cent.

It got out of ordinary household electricals, where the competition was hottest, just in time, because sales have been slumping. Instead, FNAC concentrated on books, which are now its main source of growth and its major department after hi-fi and radio. Apart from keeping up with new electronic equipment, it plans to stay within its present range of activities.

Deceit

The biggest knock to FNAC's reputation came last year when it was discovered that some of its salesmen were paid in part by hi-fi manufacturers. A consumer magazine published its article under the headline "Deceit at FNAC."

Essel says that the system was stopped a year ago, and that the half-dozen salesmen involved were fully integrated into the FNAC staff.

Another problem came when Bang and Olufsen took FNAC to court for "comparative publicity." Comparative tables brought out and revised by FNAC every six months show the results of tests on everything from cross-country skis to slide-projectors. Bang and Olufsen held that the tables were illicit advertising and

infringed French law in that they favoured B and O's competitors. The hi-fi producer won on technical grounds and FNAC had to pay 500 francs in damages. But it was allowed to continue publishing its tables.

In politics, people vote with ballot papers, in commerce with their feet. Essel does not claim to defend the consumer, consumer associations do their own job—but to be his "ally." He has a credo of rigid independence vis-à-vis producers or publishers and is a veteran crusader against price-fixing. The man who, during a shop assistants' strike in pre-war Paris, once proposed nationalising the retail sector, now regards U.S. anti-trust laws as being more "left" than nationalisation. He says he could fight successfully against Kodak over restrictive practices but could not have done the same in the cigarette business, a state monopoly.

It all depends what you mean by "left." Essel's current formula—"I put liberty on the left, constraint on the right"—could be used to demonstrate that Prime Minister Raymond Barre, by scrapping price controls (a move of which Essel approves and from which FNAC has benefited), is really a left-winger.

Some might argue that beneath the veneer of the ex-Trotskyist lies a more orthodox, paternalistic "patron." Essel was dismissed when asked how much he earned, and preferred to give the salary of his managing director. It was between five and six times the sales floor average.

But FNAC's reputation, as a semi-cultural, semi-co-operative organisation, is bound in with the personalities at its head. Three years ago Essel brought in as general secretary and potential successor another man with a name for left-wing ideas, Claude Neuschwander, a former advertising executive who spent a couple of years at Lip, the bankrupt watch business, which had undergone a historic saga of worker ownership.

The progressive image of management appears to be there to stay at FNAC. It is, after all, part of what it sells.

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Farm security

With reference to your reply to us, which was published in Business Problems on July 2, under the heading Agricultural Security we took your advice, and gave the farmer (two months in which to pay—which resulted in him sending a post-dated cheque for August. We have therefore served a notice to quit in 12 months' time under case D of subsection 2(4) of the Agricultural Holdings (Notice to quit) Act 1977. Will we have to pay the farmer any compensation? He has paid no rent since February 1978.

Compensation for disturbance is not payable where the notice is given under Case D (and it is substantiated). The only compensation therefore would be for improvements, seeding, leys, etc.

Tax relief

I at present live on interest on investments and am considering writing a series of travel books. Shall I be able to charge expenses incurred researching routes on the continent and so reduce or eliminate my present tax liabilities? Unfortunately, there is quite a

chance that you will get no tax relief for anything beyond paper and typewriter ribbons, etc. (for one of two or three reasons).

We recommend that you consult a tax adviser or a literary agent, if you consider that the amount of tax at stake is likely to justify the expense of professional guidance. As a first step, you could ask your tax inspector for a copy of the free booklet IR28 (Starting in business).

Audit fee

We are a small limited company and find that our accountants' fees are now so large that for our last audit they work out at about 14 per cent of our net profit. With limited companies is it possible to change accountants?

The company may change its accountants, but if they are its auditors special notice of any resolution to remove them must be given pursuant to Section 160 of the Companies Act 1948, and the resolution must be passed at an annual general meeting of the company.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.



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THE ARTS

Architecture

A Sussex nunnery

by COLIN AMERY

There is an indefinable quality about certain buildings and certain streets and some small towns that makes them agreeable to be in and pleasing to the memory. This quality is usually described, for want of any other way of putting it, as a sense of place. Last week I was lucky enough to visit some new buildings that have already achieved a remarkable sense of belonging to their site while at the same time creating a calm and beautiful place.

This small group of buildings is situated on a lovely stretch of Sussex countryside, with views of the Downs and fine mature trees. The buildings are a new priory for an order of nuns who decided to move from a large Victorian priory building in the centre of Haywards Heath. The architects, the Michael Blee, Whitaker Partnership, were asked by the sisters of the order to provide buildings that would accommodate a wide variety of pastoral activities as well as the more traditional cells, refectory, infirmary and chapel.

The layout of the buildings is simple and logical. The two refectories, public and private, meet in a large, entry hall or narthex which is approached from an entrance courtyard by a flight of planted steps. To the right of this meeting place is the private enclosed world of the religious curbed around a circular pond and a group of trees. On the left are the more secular worlds of the guest rooms and large refectory for visitors. The two distinct functions of the buildings are brought together in the high, cone-shaped church.

The church is the most remarkable of all the buildings. It is a great tiled cone, reaching 70 feet high in a glade of tall trees. Linked to the church is a smaller pyramid-shaped chapel of the Blessed Sacrament topped by a monastery bell. The forms of these two buildings may sound rather simple and perhaps rather extreme for a rural site. In fact they work very successfully. The certainly would have been alien if they had been built in exposed concrete but the architect has used natural materials. Clay tiles cover the forms of the two buildings for worship, and elsewhere in the scheme stained joinery, black stained structural timbers and warm red Doric bricks help to create a warm, countryside atmosphere.



Church of Our Lady's Priory is a dramatic shape in the Sussex landscape

ENO's successful subscription scheme

The English National Opera's first subscription scheme, launched earlier this year, brought in 5,000 subscribers who contributed £150,000 in ticket sales before the box office opened for the August-December season. The new booking season for 1981 offers more flexibility of choice to subscribers and also the opportunity to pay by instalments. The savings remain 30 per cent

if customers book for nine operas and 20 per cent for five. The ENO is to visit Nottingham in March rather than Manchester because the Palace Theatre in Manchester will not be ready. The four week season in Nottingham will include two new works, Monteverdi's *Orfeo* and Strauss's *Arcturion* and *Naxos* which will later come to London.

New Theatre, Cardiff

The Servants

by RONALD CRICHTON

The first crop of works by the composer William Mathias has not until now included a full-scale opera. Encouragement from Welsh National Opera and the Welsh Arts Council was nursed patiently until the right subject turned up. The spark was kindled by the chance hearing of a radio performance of Irish Murdoch's play *The Servants* and the *Snow*. The result, a three-act opera with libretto based on her play by the author, reached the stage last week during the present WNO season at Cardiff. *The Servants* offers stronger music theatre than many new works hopelessly commissioned by native companies. The libretto is full of interest and intelligence, the music is lively, apposite, not difficult.

Miss Murdoch has pared down the detail of her play, set in Central Europe about the turn of the century somewhere, one may imagine, between Haydn's *Estherháza* and the lands of Strauss's *Mandryka*. A local tyrant landowner of the old type has died. His estranged son Basil comes from the city with his unconquered, capricious wife Oriane to claim the estates. He finds the large staff of servants half-brotherly, half-apprehensive, but to his astonishment more bewildered by his well-meaning progressive ideas than fearful of a return to the old repressive ways.

Everyone has something to hide or knows things better hidden. Basil's ideas ("Let us not call ourselves master and men but fellow-workers in a common plan") produce uneasy consternation. The old man was feared, hated, respected and obeyed. Basil, on the other hand, is vulnerable. Possible salvation of a dubious kind comes with the proposal of one of the servants, Peter Jack, to

give his bride Marina (the former owner's mistress) to Basil for the wedding-night—a return to the custom of *droit de seigneur*, "an act of power, which could redeem both you and us." Events overtake them. At the wedding Basil is shot, not by one of the servants, not even by the young revolutionary Maxim, but by the aggrieved Oriane. At that moment her military brother arrives to install a new, no doubt more severe, regime.

The music often strikes too slowly for the subject. There is an animation, fluent orchestral brilliance (and for the scenes with the gipsy Patrice, some convincing, Bartokian local colour). The instrumental writing is generally more rewarding than the vocal—dialogue is set stiffly and some of the features Mathias uses to underpin his score, ostinato figures, hammering sforzando chords and cushions of soft brass, are unhelpful to singers. Exceptions are a bonafide scene for Oriane and Marina, treated with Rousseauian elegance, the interview between Basil and Peter Jack and the touring duet for Basil and Marina. Here the music becomes genuinely if not very individually lyrical. There is some awkward reminiscence, Marina towards the end turns sister to Tippet's *Sosistris* and the echoing celesta takes one back to Grime's *bit*.

On Friday Anthony Rose conducted what seemed a thoroughly secure performance—later he may be kinder to the singers without reducing the choral voltage. Nigel Douglas sings the difficult, all-important role of Basil with admirable skill, keeping one's sympathy while revealing that as a layer after layer of dogmatism is painfully torn off the inherited ruthlessness begins to

show. As the wife Oriane Eiddwen Harri's stately assurance shows a new facet in this gifted soprano's talent.

As Marina, improbably (not only was she the master's concubine but is hot for Basil and quite ready to run off with the gipsy) promoted to rural goddess-figure, Claire Powell sang the opera's most grateful role with quiet distinction, though the low notes are on the edge of her present range and physically she is too young and too slim. David Wynne's kindly, endlessly accommodating priest and Philip Joff's gipsy are successes. Two other good company artists, Julian Moyle and Henry Newman, as retainers old (Hans Joseph) and young (Peter Jack) have found less inspiration from composer or producer. The Maxim of Timothy Gorman, a promising young tenor, is too petulantly drawn.

Mathias has given the strong Welsh chorus plenty to sing though some of their music is rather drab. Patrick Robertson's revolving set is a notably successful piece of resigning, though from stalls level the snow (which has symbolic as well as picturesque function) is too meagrely suggested. The costumes by Rosemary Vercoe firmly refuse operetta gaudiness (Oriane is skimpily clothed—no wonder she complained about the cold). The producer Adrian Slack makes full and effective use of the set but his direction of the principals does not always solve the problem of helping singers to find and hold attitudes of social embarrassment. A libretto is an art, WNO's programme material is the best of any of our opera companies, but layout and type-faces need rethinking. Two of my neighbours, I noticed, had wisely brought outside magnifying glasses.

Wigmore Hall

Music Group of London

by PAUL DRIVER

The Music Group was a piano trio for Saturday's recital. Hugh Bean, Eileen Croxford and David Parkhouse delivered fine performances of Beethoven's op 1 no 2 (G major) and Mendelssohn's op 66 (C minor) trios, and an inspired one of that most inspired of oddities, Dvorak's *Dumkas* op 90.

The Beethoven work was proportioned with typically indomitable confidence. The expansive first movement with its Adagio introduction and surprise coda fell quietly and entrancingly into shape. The Largo was seamlessly expressive, distinguished particularly by a rapt passage a third of the way through where the strings gave of a hushed pulsing imitative duet over truly luminous staccato repetitions in Mr. Parkhouse's right hand. The finale evoked considerable virtuosity from all the players, but especially Mr. Parkhouse.

Mendelssohn's C minor trio is an admirable attempt on the grand manner which manages not to go on too long and to keep just this side of portentousness; it even introduces a religious chorale melody at the end of the last movement and makes of it something effective and charming. The scherzo is supposed to recall the style of the composer's exuberant teens; the Music Group executed it very ably, and one was not convinced.

After the orthodoxies of the preceding works, Dvorak's bold experiment in his E minor trio to construct a piece of classical chamber music out of a series of six *dumkas* or Ukrainian folk dances (characterized by an alternation of fast and slow tempi and correspondingly contrasted emotions) was inspiring. Folk elements have been incorporated into this piece with

a daring—of harmony, rhythm and instrumentation—that unmistakably augurs the outright asymmetries and elisions of Janacek.

At the same time, the simple sequence is allowed to tally with a loosely-implicated symphonic design: the first couple of dances comprise a first movement, with slow introduction, the fourth is a march—*scherzo* and so on. It is a striking success. One wonders what Brahms might have achieved had he afforded himself similar liberties. The players had fully mastered the music's abrupt phrasing and snappy rhythms. Its improvisatory brilliance and use of arabesque. My only carps were over hems of intonation from Mr. Bean (his upper B naturals seemed to elude him) and over Miss Croxford's very slightly too succulent cello playing.

Trento

Prix Italia win for Thames TV

The presentation here yesterday of the Prix Italia for documentary programmes to Thames Television's Creggan, means that British broadcasters have yet again carried off two of this festival's three top awards. Michael Whyte, the programme below how Northern Ireland's difficulties have affected the lives and attitudes of the Catholic community living on Londonderry's Creggan Estate. London Weekend TV won the music prize for *A Time There Was* (reported here last week). Thus the ITV channel has once more pulled off the double which Britain has achieved three times in recent years. No

other nation has managed the feat in the 32-year history of the event.

Furthermore Britain came within a hair's breadth of a clean sweep since the BBC's entry *On Giants' Shoulders* was runner-up in the drama category which had, it is generally

Lloyd Webber musical inspired by T. S. Eliot. Composer Andrew Lloyd Webber's next project, due to open in London next April, will be a musical, *Cats*, inspired by poems of T. S. Eliot.

The production, in contrast to Lloyd Webber's other works such as *Evita* and *Jesus Christ*

operated here, by far the highest standards.

The drama prize actually went to the Dutch entry *In For Treatment* which was concerned with terminal cancer patients.

Full festival report on Wednesday's Arts Page.

CHRIS DUNKLEY

Supersm, will emphasize dancing. Choreography will be by Gillian Lynne and the director will be Trevor Nunn of the Royal Shakespeare Company. Lyric writer Tim Rice, the other half of *Evita* and *JCS*, will not be collaborating in the production.



Alberto Remedios and John Dobson

Covent Garden

Siegfried by ANDREW CLEMENTS

The first of the Royal Opera's two Ring cycles this autumn is much protracted. After *Rheingold* and *Walkure* on successive evenings, a week passed before Friday's *Siegfried*; now we must wait until next Saturday for *Götterdämmerung*. The need to preserve continuity for the audience may have been neglected, but such a production of strong visual and dramatic consistency has no trouble in re-establishing its world very quickly. The thoroughness of Götz Friedrich's approach, and its complementation in Josef Svoboda's designs, impresses more and more as the cycle proceeds, the few miscalculations are far outweighed by much that seems exactly right.

The focus of interest in this revival of *Siegfried* was very obviously in Alberto Remedios's singing of the Hero; not only his first appearance in the role at Covent Garden, but the first

time anywhere that he had sung it in German. The character so familiar from the Coliseum *Ring* was good to see here: Mr. Remedios's relaxed, endearing *Siegfried* looked and moved well, though sometimes with circumspection when the stage began to carry him about. Most of the time it sounded well too. The patterns of the German text seemed occasionally to upset him, and whole lines were lost in a mash of disconnected syllables; the shapes of phrases also could be distorted by unexpected floods of tone. But *Siegfried*'s remembrance of his father in the second act was most beautifully done, the delivery easy and always sweet-toned.

Donald McIntyre's Wanderer was a fitful portrayal, reticent to the point of inaudibility on his first appearance (not helped by his being placed so far up

and above, stage) and only gradually establishing himself in the battle of riddles with John Dobson's straightforward, lucid Mime. The argument between the two dwarves was conducted, for once, without a trace of arch verbal colouring: Dobson's Mime did not whine, nor Rolf Kühne's Alberich growl and the gain in immediacy was palpable.

Over Elliane Mary Hall's Woodhird a veil should be drawn; it could benefit from a study of the control that is central to the Brünnhilde of Berit Lindholm. After an unpromising opening to the opera, the first-act prelude, bumpy and uncertain of footing, wind, Sir Colin Davis settled down to a sturdy, if mundane account of the score. Speed is evidently the order of this cycle and the woodland scenes especially suffered from thus being hustled along.

Orange Tree, Richmond

Havel and Kohout by B. A. YOUNG

It is really extraordinary how like one another Czech writers are. From Karel Capek and Jaroslav Hasek to Vaclav Havel and Pavel Kohout in our own day. True, Havel's *Protest* and Kohout's *The Licence* were written to be played together, and share a leading character. But even though the two plays have been translated by different people (*Protest* by Vera Blackwell and *The Licence* by Peter Tegel), they seem like two acts in the same piece.

Protest (which has been seen before as a platform performance at the National) contains a single malleable situation. Successful man-about-town Stanek invites political victim Vanek, lately in gaol, to sign a petition for the release of the singer Javorek, who is not only in political disfavour but has made Stanek's daughter pregnant.

Certainly, Vanek says, I already have an appeal ready with 50 signatures on it. He says it before his host, and Stanek sits for ten seconds with the point of his pen on the document before beginning to explain the reasons why it would be better if he didn't sign.

In *The Licence*, Vanek wants official approval to breed from his dog, a rare Bohemian Growler. (We don't see the dog, which is part greyhound, part bloodhound and as invisible as Havel, but Frank Moorey handles it like real Mrs. Woodhouse.) There are four people in the office—an illiterate girl typist with a politically high-up father; the kind, obliging Mrs. Blascha; Mrs. Trubaczova, head of the department but scared of dogs; and a Mr. Czech, the kind of chap who writes letters to

the papers putting everybody right. The argument is about getting a licence when there are so many reasons why one shouldn't be issued. Cf. Capek, *Twelve Figures in Fighting with Pens*, which as long ago as 1925 seems to have encapsulated Czechoslovakian political argument.)

Both plays are very funny. Robert McBain and Frank Moorey are Stanek and Vanek; Camille Davis, Auril Smith and Ann Windsor fill up the cast in *The Licence*, and Geoffrey Bevers directs. Besides being funny, however, the plays are deeply sad in their need to expound the weakness of people who shelter behind oppressive regulations when they might be joining their imprisoned (Havel) and exile d(Kohout) countrymen who fight for human rights.

Savoy

Rattle of a Simple Man

Charles Dyer's odd little comedy gives Pauline Collins and John Alderton an opportunity for some good intimate playing; for they are virtually the only two characters in the play. Miss Collins, as the whore with an unhappy home life and a colourful imaginary life, gives as delightful a performance as she has given since *The Happy Apple*, which was a long time ago now but since which she seems hardly to have changed at all. I am glad to say, Mr. Alderton, as a solidist drunk from a football crowd, picks her up in a club but spends the whole evening finding reasons for not going to bed with her. Mr. Dyer has called him Percy; no doubt at the back of his mind there stirred Parisian, the Perfect Fool.

Cyrenne, the art, is visited briefly by her real life when her brother interrupts the duo to try to persuade her to give up whoring and go back to the slavery of the family restaurant. This is a curious incident which suggests that Mr. Dyer had reached the end of his confidence in keeping his audience interested in a two-act.

Apart from Percy's initial reluctance to enter Cyrenne's room (obviously designed by Tanya McCallin), there seems at first little reason why the pick-up shouldn't develop along conventional lines. Miss Collins is tripping about in her black undies in a mummified, when nothing happens, she fills the void with chat about her father the brigadier, her romantic life at Oxford, where her father

bought her an MA, the novel in 30 chapters that she wrote at 20. Unhappily, Percy takes all this grandeur seriously.

Mr. Alderton sometimes hoots out his Macaulian accent a little powerfully for such a self-doubter; otherwise his uncertainty is genuinely pathetic, as pathetic as Cyrenne's confidence in her own so different course—from which I think Mr. Dyer once deflects her unfairly.

This is where, with every appearance of sincerity, she invites Percy to go for a holiday with her, though we may be sure, by the time the exposition of her character is complete, that such a proposal could not have stood up for ten minutes.

B. A. YOUNG

RUGBY BY PETER ROBBINS

Home countries face a full season

THE RUGBY season seems to get more crowded and commercial every year, and this season sees visits from New Zealand to celebrate the Welsh centenary, Romania to Ireland, and Zimbabwe, and Queensland to England.

Wales has an old score—or scores—to settle, and face the most arduous season of all four home countries. November 1, day of the Test match, should provide their best chance of erasing the memory of 1978, because New Zealand lost a Test series 1-2 to Australia this summer.

The New Zealand side contained many young players, and Mourié did not go. He is included in the trip this October. Holmes and Davies will be sitting in for Wales who, with two Triple Crown matches at home, will start favourites for that title. Problems still exist on the wings but I should be most surprised if Wales do not win the championship after last year's comparatively modest season.

Ringer is back in favour and I very much hope, he has learned his lesson, for he has a vital role to play for the side. Ireland, so confident last year and ultimately so disappointing, will be without Pattison and full back O'Donnell, both badly injured in South Africa. So despite the talent of Irwin and Campbell it looks as though Ireland will look to the hard core of Duggan, Spring, Slattery, Gibson, Tucker and Orr.

Talents

Scotland will benefit from the Lions' experience of Tones and young Beattie, but the pack still needs strengthening in the front row and much more speed in the back row. Last year Scotland were quite unable to maximise the talents of Renwick and Johnstone and were handicapped by the lack of two thoroughbred wingers. The side played risk rugby which was very attractive at times but rather fanciful against

the well-disciplined packs.

How pleasant for a change for England to face the season with justifiable confidence. Good news is expected of Cotton and Blackway and the pack should again be the key factor in any success. Last year's Grand Slam has given the game a great fillip in England and Beaumont was the saviour England has waited 23 years for. However, in the middle of all this euphoria, the RFU should look carefully at the nurseries. Success at international level is the ultimate goal, but how can England's rugby momentum be maintained in the face of so many other leisure diversions?

Sadly, many junior clubs feel that while techniques filter down and feed the grass roots there still exists two separate games—one for the major clubs and the other for the minor. While I advocated an elitist system, those clubs who rely on their reputation alone to attract new players do so at their peril. One obvious problem area arises when boys leave school at

15 or 16 and find no way of fostering their interest in the game. The public and older grammar schools provide traditional outlets and some clubs have adopted junior clubs. But there is still a strong case for major clubs to do a lot more scouting, as in football.

In Wales, New Zealand and France the clubs provide those facilities with evident advantage.

Effort

It was interesting to note that last season, when England trained at Stourbridge, three thousand people including schoolboys turned up to watch. That effort boosted many people's interest, and I would like to see similar sessions in other areas to stimulate further interest. It may take time and expense, but these days the players enjoy so many fringe benefits from the game that they'd well to think of England's and not just their own.

FOOTBALL BY TREVOR BAILEY

Sponsors: soccer's new supporters

IT WILL PROBABLY be a decade or more before one writes "Rank Xerox met Hitech at the Dell" rather than Southampton Football Club, who are backed by Rank Xerox, drew 2-2 with Liverpool, sponsored by Hitech. But this change could be the eventual outcome.

Earlier this season Coventry Football Club wanted to combine with the Talbot name and were stopped by the Football League. Fans might have some difficulty in cheering on a side called Rank Xerox because it does not run that smoothly off the tongue.

Every commercial sponsor needs to capitalise on his investment through maximum exposure in the media. This can be clearly seen in professional cricket which began to exploit this new and vital source of revenue more than 10 years ago, and could not now exist in its present form without it. The fight for the Ashes has become the Cornhill Test series and the county championship, the Schweppes Championship,

It is therefore likely that in the foreseeable future the FA Cup, the League Cup and the various leagues will eventually acquire commercial names—at a price.

Football, with its big gales, has largely stood out against the obvious monetary attraction of major sponsorships, but with mounting inflation, falling attendances, high wages and astronomical transfer fees it has inevitably turned to big commercial companies for rescue from financial disaster.

Rank Xerox is the latest company, and a British one, to sponsor English professional football. It has just signed a three-year contract with Southampton for an undisclosed sum, thought to be about £175,000. This gives the company four prime advertising sites around the pitch and entertainment facilities, while the team will wear the company's name on their shirts and track-suits for matches which are not televised.

If the television companies should decide to permit 74-inch

advertising on the shirts—and they do allow 20 ft advertising boards—the contract will plainly need to be renegotiated.

At the moment, indirect advertising on the television is an uncertain area. A sponsor wants to see his name on the screen and is prepared to pay the sport concerned, whether the name appears on a player's shirt, a motor car, a tennis post at Wimbledon, above the scoreboard at a cricket ground or running track, or at the 18th hole. In addition, individual performers wear and use an ever-increasing number of items with identifiable motifs.

On Saturday, Southampton were the better side in an exciting first-half. Their 2-1 lead, which would have been greater but for the agility of Clemence in goal, did not adequately reflect their superiority. They were appreciably sharper in mid-field and upfront, where Keegan, Channon and Bowyer provided some delightful touches. Liverpool, struggling in mid-field and under constant

pressure at the back, were often reduced to long clearances.

However, although the Saints were impressive going forward, a nagging suspicion remained about their defence, which, after all, conceded seven goals against Watford in the League Cup. The way Souths was allowed to dribble forward and pick his spot did nothing to allay such apprehension.

After the interval, the Merseyside machine, though never in top gear, regained the initiative, as the home team seemed to run out of breath. They more than deserved their equaliser, following a beautifully judged run of the ball by Neal, which caught the defence square and vulnerable, shortly after he had failed to score a penalty.

In the second half Southampton did not look like a team lying second in the First Division. Their supporters, not forgetting their new sponsor, will be hoping that this was a temporary setback on a road to

Monday September 22 1980

Palestinians and the IMF

THE International Monetary Fund, which holds its annual meeting in Washington next week, abhors controversy. It has for so long played a discreet behind-the-scenes role as the world's unofficial central bank that it has come to be widely accepted, in the developed world at least, as part of the international establishment. Except in truly exceptional circumstances, it gets on with a job that involves treating countries in much the same way that a local British bank manager behaves towards his personal clients. It is, in that respect, an institution that fits reasonably comfortably into the Western way of life.

Third World

Recently, however, the Fund has begun to be caught in the backwash of the economic and political changes that will inevitably lead to the development of some kind of "new international economic order" in the last two decades of the twentieth century. Large numbers of Third World countries do not accept the kind of Western-orientated economic policy conditions that the Fund imposes before lending money. The oil producers in particular, and the developing world in general, feel that they have the right to a greater say in the running of the Fund, as well as all the other international institutions that have since the end of World War II been dominated by the Western industrialised countries led by the U.S.

These are totally legitimate issues for discussion. The international institutions that try to regulate the world's economic, monetary and commercial systems should adapt to changing circumstances and be capable of serving the best interests of all the countries that belong to them. In grappling with such problems, it is perfectly reasonable that other institutions, like the OECD, the GATT and the Bank for International Settlements—and indeed OPEC and UNCTAD—should attend Fund meetings, at least as observers, to examine possible reforms and improvements. Their presence should help to ensure the widest possible consensus on the way ahead.

It is totally unreasonable, on the other hand, that a nationalist freedom movement like the Palestine Liberation Organisation, should expect to play a part in this process. Its presence in Washington can only be divisive and it has no serious qual-

ifications to justify its attendance—one might as well invite Plaid Cymru or the Eritrean Liberation Front. Yesterday it was still not certain whether the PLO would attend the meeting. But if it does, it will be to make a nakedly political point, riding on the back of badly drafted rules of procedure to make an impact on the international scene. If the PLO does attend, President Carter is embarrassed by such a daring raid into his capital so soon before an election, so much the better in publicity terms for the PLO and their supporters.

If the West does not like it, however, it has largely itself to blame. In the first place, it has become increasingly obvious in recent months and years that the Arab backers of the PLO are going to do their utmost to secure the Organisation's international recognition. Indeed, they made their first attempt to have the PLO invited as observers to last year's IMF meeting in Belgrade—a move which, in retrospect, was not taken as seriously as it should have been. One year later, the Fund seems to have been taken unawares. If the PLO and its supporters are offered such political coups virtually on a plate, it is hardly surprising if they gratefully accept them.

Middle East

Second, and more importantly, the fact that PLO representation in Washington has become an issue at all is a reflection of the continuing failure by the international community to solve the Palestinian problem. However inappropriate a Palestinian presence at the IMF may be, there remains a pressing need for a Middle East settlement that takes account of the Palestinians' legitimate grievances. There can, after all, be no lasting Middle East peace that does not do so.

Nor is the question purely symbolic in financial and monetary terms. The treatment accorded by the West to the PLO can influence important decisions by Arab countries on the deployment of their oil surpluses. It is not an issue that is going to go away as a result of procedural manoeuvring inside the Fund or any other international institution. All the same, the PLO affair should encourage the Fund to take a closer look at the rules that govern it—not least those defining the status of observers.

A market for risk capital

THE decision taken last week by the Stock Exchange Council to establish a new Unlisted Securities Market is an important and welcome departure. It will go some way to proving that the administration of the Stock Exchange is not as hidebound and unresponsive to modern economic realities as some of its detractors have suggested. More importantly, it should help to enhance the positive economic role of the Stock Exchange as a primary market for injection of new risk capital into industry and commerce.

Flexibility

Particularly encouraging as an indication of the Stock Exchange's willingness to adapt and innovate is the flexibility and pragmatism that the Council has shown in meeting the many criticisms provoked by its first draft proposal for the Unlisted Securities Market. Gone, in the new proposals approved by the Council, are the unrealistically high marketability requirements and the obligation on all companies using the market to move towards an eventual full listing. Under certain circumstances, participants will even be allowed to breach what many traditionalists in the Stock Exchange regard as its most sacred principle—the strict separation between market-making and broking.

Gone also, perhaps with less justification, is the insistence that all traded companies will need an expensive accountant's report to be introduced to the market. This may leave scope for abuses, although, in accordance with the Companies Acts, offers for sale will still have to be accompanied by official prospectuses including reports from accountants.

The general principle which the Council seems to have followed in revising its original, very restrictive, proposals for marketing unlisted shares, has been that entry into the new market should be as easy as possible, but that the policies of companies once they have joined the market should be almost as strict as it is for those which enjoy full listing. This emphasis is entirely correct, since the main purpose of the new market must be to bring as many as

possible of Britain's smaller, entrepreneur companies into public view so as to attract personal capital and to bridge the gap between smaller companies' equity needs and the investment preferences of risk-averse and occasionally narrow-minded investment institutions. If experience of the new market suggests that further changes in the rules would be helpful in pulling in more businesses or in attractive more personal savings, the Council should continue to be flexible and pragmatic. For example, the rule which prevents brokers making a market if two or more jobbers are willing to do so, may deter provincial brokers who have close connections with local companies from bringing them to the market, or using to the full their placing ability in their own locality. The waiving of accounting requirements, on the other hand, may turn out to be something which does more harm in frightening off potential investors than good in simplifying procedures for new entrants to the market.

Regulated

Needless to say a market which is less tightly regulated than the main part of the stock exchange will throw up occasional scandals, and probably fairly frequent bankruptcies. However, by ensuring that the risks of the new market are clearly understood and that investors have to take care to look out for their own interests, the Stock Exchange should be able to avoid undue embarrassment. Certainly the fears in some quarters that irregularities in the unlisted market might damage the good name of the Stock Exchange generally should not be taken too seriously.

The current domination of the stock market by large investment institutions trading in huge blocks of shares in large companies, but providing relatively little in the way of risk capital for new investment in smaller companies, has done more to disillusion the public than the advantages of allocating capital through free markets with any number of entrepreneurial bankruptcies and even scandals. Anything that can be done to bring the small investor and the small company back into the centre of the economic stage is heartily welcome.

AMID ALL the crises and instabilities of economic life in Latin America, sales of one kind of commodity are booming. Narcotics are now providing immense fortunes for some and transforming the economic prospects for hundreds of thousands of people who live in the Andean countries and in Mexico.

The billions of pounds which the trade generates are making obsolete and fallible all orthodox economic statistics which ignore drugs. In a word, marijuana and cocaine are changing the economic map of much of Latin America.

The spotlight has moved away from Mexico, once a major supplier of drugs to the U.S. Heroin and marijuana are still crossing the frontier in quantity, but Mexico has co-operated with the U.S. in a vigorous and partially successful campaign against the trade. It is now Colombia which is at the centre of the stage.

Cocaine is Colombia's leading export (worth \$1.6bn in 1978). Bolivia and Peru derive a high proportion of their export income from minerals. But these traditional foreign exchange earners are being eclipsed by drugs. This year's cocaine and marijuana earnings for the Andean countries of Colombia, Ecuador, Peru, Bolivia and Chile are estimated at about \$5bn (\$2.08bn).

In Colombia, at least, the economic impact of narcotics is the subject of lively discussion in banking, industrial and Government circles. The links between trafficking and political power are also increasingly out in the open, in Bolivia and Colombia.

The arithmetic of the drug trade is shaky at best, and production and consumption figures vary widely. But estimates from drug enforcement agencies in the U.S. and Latin America, as well as special studies carried out by international and local organisations, suggest that South America produces up to 200 tons of cocaine a year.

Bolivia grows the raw material—cocaine leaves—for just over half this total; Peru contributes about 60 to 70 tons; Colombia 20 tons; and Brazil between five and ten tons. About 10 per cent of production is picked up in narcotics raids, and another 10 per cent is probably lost during manufacture and transport.

Local consumption accounts for up to 8 per cent, and small amounts are shipped to minor consumers such as Japan and Australia. Canada and Europe—especially Italy—import about 40 tons of cocaine between them. The rest, a little more than 100 tons a year, is consumed in the U.S.

The U.S. is also the chief market for marijuana, and export production is concentrated mainly in Colombia. The most recent estimates of Colombia's National Association of Financial Institutions (ANIF) put marijuana earnings

Narcotics exports from parts of South America are now a major problem. A report from Sarita Kendall in Bogota, William Chislett in Mexico City and Hugh O'Shaughnessy in London.

at about \$2.5bn this year. U.S. statistics give Colombia as the source for 70 per cent of all marijuana imported to the U.S., and show that 70 per cent of cocaine imports are shipped via Colombia.

Studies suggest 200 tons yearly

This last figure is already outdated, as more and more Bolivian cocaine is being run through Argentina and Brazil, particularly since the July coup in Bolivia.

Indigenous groups in Bolivia, Peru and Colombia have traditionally grown coca for their own consumption, chewing wads of leaves to combat cold, hunger and fatigue. Evidence of the ceremonial use of coca goes back 5,000 years to the pre-Columbian civilisations on the Ecuadorian coast.

But the modern industrial process for manufacturing cocaine requires high-quality chemical supplies. Large laboratories tend to be located near cities, rather than in the isolated areas on the eastern slopes of the Andes where most coca is grown.

Coca plantations are typically small and labour-intensive, with production averaging 700 lb of leaves a hectare and coca brings in a much higher income than any alternative crop. The hooin area is still the eastern Andes, where even orange trees are being cut down so that coca production can be expanded. But new plantations are spreading into the Amazon basin.

In Colombia a 100-hectare coca plantation was recently found in the Cauca region, and the security police reported 6,500 hectares in the eastern plains, near the Brazilian frontier.

The first relatively simple stage in the cocaine manufacturing process is usually carried out in the growing area, and 1 lb of crude base is produced from 250 lb of leaves. Colombia is known for the excellent quality of its refining, and while increasing amounts of refined cocaine are produced in Bolivia and Peru, much is shipped in semi-processed form to the Colombian laboratories.

The price of 1 lb of cocaine in Bogota can be as low as \$12,000, and by the time it is landed in the U.S. it sells for more than \$30,000—compared with the \$800 earned by the Bolivian grower for the coca leaves needed to produce it. Because of its high unit value, cocaine is transported in light planes and yachts, and is often carried by "mules" on regular airline flights or disguised among legal exports.

Marijuana, on the other hand, purchased at an average of \$30,000 a ton, is shipped in bulk on large aircraft and cargo boats from the many clandestine airstrips and hidden coves along Colombia's Caribbean coast. A detailed study by ANIF in 1978 estimated that some 18,000 hectares are sown with marijuana in the Sierra Nevada de Santa Marta on the north coast of Colombia alone, and that 82 major exporters in this region were obtaining profits of \$700m a year then.

With more than \$3bn coming in from cocaine and marijuana exports as well as a sizeable trade in locally forged tranquillisers, the Colombian economy is the most affected by the narcotics business. But drug dollars are also pushing up the inflation rate in Bolivia and Peru, and prices of basic foodstuffs in growing areas have rocketed.

In both Bolivia and Colombia the black market exchange rate for the dollar falls below the official rate in key trafficking areas such as Santa Cruz in Bolivia and the Guajira, on the border of Colombia and Venezuela. Whole towns and villages on important routes have become rich overnight, with television aerials sprouting from shacks and large cars lining the gutters of unpaved streets.

The costs are high: ANIF estimates that the Colombian Government spends \$100m a year on combating the drug trade, and that another \$100m in bribes is paid out by traffickers to judges, local officials and army officers.

Businessmen and politicians rail at how easy money is des-

troying old values—from the case of the peasant who finds coca or marijuana production more profitable than growing coffee or maize, to that of the financier who earns a higher return in the clandestine credit market than investing in industrial projects.

The President of the National Industrialists Association of Colombia said last month that "investing in legal productive activities is bad business" when fraud, tax evasion and contraband have become a favourite national sport. The manager of the State Housing Institute recently pointed out that house prices are rising astronomically because hot money is being washed through the housing market. The Agrarian Bank's manager accused the small "mafia" of buying good agricultural land for the same reason, pushing up prices and affecting production.

Recognising the seriousness of the problem, President Julio Cesar Turbay has announced he was setting up a Ministerial Commission to investigate ill-gotten capital, especially that used in property speculation.

The efficacy of Colombian monetary measures to fight inflation is also much reduced by the flow of drug money, and attempts to control credit have sent interest rates on "underground" loans up to as much as 50 per cent.

These and non-economic arguments—such as the savage violence associated with organised criminal gangs involved in trafficking—have led many establishment figures in Colombia to believe the legalisation of marijuana is the only viable solution.

A few influential leaders in the principal producing countries have voiced the possibility of also legitimising cocaine production, reflecting a widespread resentment of the heavy costs of a wasteful and probably futile war on drugs, used by millions of Americans, North and South.

ANIF has drawn up a legislative project to put marijuana production and trade under



state control with exports taxed like any other, and even if Colombian congressmen vote against legalisation, the Parliamentary debate should ensure that the problem is at least confronted with due respect.

Mexico used to be the main supplier of marijuana and heroin to the U.S. until a vigorous drug eradication campaign was started five years ago. But even in its heavy-handed drug trafficking in Mexico did not reach anywhere near the proportions of the present situation in Colombia.

The U.S. Drug Enforcement Administration says 90 per cent of the heroin and marijuana seized in the U.S. in the mid-1970s could be traced to Mexico. Last year Mexico's distinct heroin account accounted for about 35 per cent of seizures and Mexican marijuana less than 30 per cent of the U.S. marijuana market.

In 1975 about 9 tons of Mexican heroin found its way into the U.S. Last year the drug enforcement administration estimated that about 15 tons of heroin illegally entered the U.S. from Mexico. Based on a wholesale price of \$54,500 a pound, the amount was worth \$180m. (Mexico's merchandise exports last year totalled \$8.5bn.)

Cocaine is not grown in Mexico but it is the route for some of the cocaine from Colombia, the major supplier, which goes to the U.S.

Mexico sprang up as an important marijuana and heroin centre in the late 1960s after the so-called French connection drug network, centred around Marseilles, was disrupted and after Turkey restricted the cultivation of opium poppies.

Guilaan, capital of the Pacific coast state of Sinaloa, where opium poppies are grown in the Sierra Madre, became a new Marseilles. Gang warfare erupted in the struggle for control of the multi-million dollar racket.

The Mexican and U.S. authorities decided to attack the problem at its roots in 1975. Fields of opium poppies, often high

up in mountainous areas, were sprayed with herbicide from helicopters.

Since 1975, the U.S. has provided Mexico with equipment and assistance worth \$70m, including helicopters and spotter aeroplanes. To help spot the tiniest fields, the U.S. recently supplied Mexico with sophisticated remote-sensing systems.

Britain has a somewhat tangential role in the Western Hemisphere narcotics trade. In some Commonwealth countries are involved in it: Marijuana is grown and used widely in Jamaica, and is seen to be at the bottom of the crime and political violence on the island. The outlying islands of the Bahamas archipelago are used as transit points for drugs going to the U.S. from South America.

Jamaica and the Bahamas as independent countries have the privilege and burden of dealing with traffickers themselves. Britain has a direct responsibility, for its colonial territories such as the Turks and Caicos, a small, lightly populated archipelago north of Haiti, which has latterly become a favourite narcotics entrepot.

Blenching at the cost of policing this distant and remote territory, the Foreign and Commonwealth Office is seeking U.S. help to stamp out the trade. "There is no reason for the British taxpayer to pay the cost of stopping narcotics reaching the U.S.," one senior FCO figure remarked recently.

REPORTED EXPORTS OF ANDEAN COUNTRIES

BOLIVIA		PERU	
	\$m		\$m
Exports	774.8	Exports	3,588.6
Tin	395.4	Copper	697.5
Crude Petroleum	44.0	Fishmeal	213.5
Natural gas	105.0	Iron ore	86.8
Zinc	42.7	Cotton	53.4
Antimony	29.6	Silver	239.1
Silver	58.3	Sugar	35.3
Wolfram	35.1	Zinc	171.6
Lead	18.0	Lead	287.1
		Coffee	260.7
CHILE		ECUADOR (1978 figures only)	
Exports	3,763	Exports	1,516
Copper	1,800	Crude petroleum	520
Iron ore	110	Bananas	194
COLOMBIA		Coffee	281
Exports	3,380.9	Cacao	50
Coffee	2,012.1		
Cotton	40.3		
Sugar	45.5		
Fuel oil	146.3		

N.B. All figures 1979 except for Bolivia.
Source: IMF International Statistics
August, 1980.

N.B. All figures 1978 except for Bolivia. Source: IMF International Statistics, August, 1980.

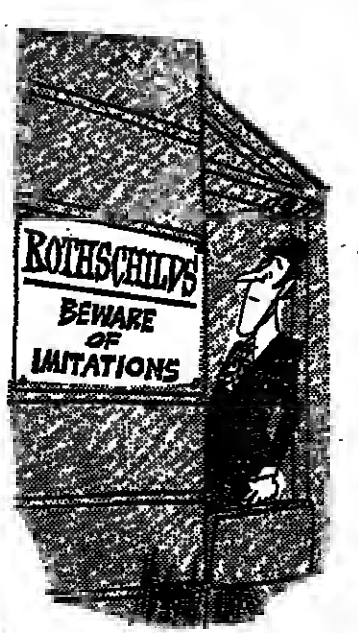
MEN AND MATTERS

Wizard prang for Merlin

THE trials of David Merlin Moreau have come to an end. Citing an office aide's memoir—"If at first you don't agree with me, try, try, try again"—which adorns a portrait of his former chairman, Walter Lorch, he tells me he is, by the way, the managing director of the water treatment company, Elga Products.

"I spent eight years trying to agree with him and I finally failed," he admits. Arriving from the chair of Weddel Pharma, centric in 1972, he went to work with his management alchemy, toning up marketing and transmuting the management. The result, he boasts, was a 10-fold increase in turnover during his stay.

The autocratic Lorch, who started Elga in 1937 to make iron and coffee pots and moved into de-ionisation and osmotic water purification as a way of preventing "fur" from clogging up his products, was unwilling to enlarge on the split from his similarly strong-willed chief executive.



Getting the bird

If your weekend chicken has the charisma of a damp dish cloth or a turkey is too big a challenge, fear not. Robin Pooley, the jolly managing director of Elga offshoot Buxted, will shortly be swooping into your supermarket with a new bird specially "invented" to suit your taste and appetite.

Admitting (and I believed I would not live to hear it from so distinguished a source) that the chicken "has lost flavour," Pooley promises us an ornithological wonder the size of a chicken, the shape of a turkey, with the flavour of "an old-fashioned humpy capon."

"It is not a product of genetic engineering," he crows. "It is not reared in a cage. It does not contain unnatural ingredients or chemicals." Is it a Dodo?

Lost prop

Lord Grade can stop looking. But if there is anyone else out there who has laid eyes lately on the sculpted features of Iror Novello, George Hoare, manager at the Theatre Royal, Drury Lane, will be delighted to hear from you.

Moreau, meanwhile, claiming he is a victim of "mushroom management," is left hlinking in the harsh light of day and pondering the slip which has left him stranded at the age of 52. Describing himself as an entrepreneur and "basically a writer," he admits he was unwilling to resign recently from the non-executive chairmanship at Weddel.

"Like a harman," he reflects, "people like me should always have a hole in the wall to escape to when the glasses start flying."

Even though the insurers have met the theatre's claim, there is still a price on Novello's head and the person who helps track down the wandering Welshman can expect a handsome reward.

Hoare, meanwhile, is trying to discover the identity of the pseudonymous artist who sculpted the bust in the early 1950s. He hopes a casting can be made from the original, provided that has not gone walkies as well.

A la carte

Amid all the acrimony over public speeding, it is soothing to come across a Government body that is not only taking less from the public purse but actually giving better services in return. The Ordnance Survey Department reports smugly that it is drawing £2.6m a year less from the Exchequer than five years ago.

Cutting costs, it must be admitted, has not proved difficult. Great savings have been made lately as the department nears the end of its mammoth post-war task of re-mapping the British Isles. OS surveyors are even now trailing their theodolites into the last 180 square kilometres of remote Yorkshire and East Anglia.

But far from resting on its cartographic laurels, the department has been particularly busy in the commercial market, and officials tell me that much of their cost-cutting success is due to their ceaseless attention to the needs of those who would

be lost without them.

Map sales last year earned £4m. Catering for the insatiable demand from other Government agencies, the department has also mapped out new parliamentary boundaries for the politicians, unearthed tumuli for archaeologists, re-routed motorists and revised all our impressions of Roman Britain.

Minding the shop is plainly important, but field operators will also be kept busy—rather in the manner of those brave souls who paint the Forth Bridge, repairing and maintaining their great achievement.

And although one might imagine there are no secrets from today's sophisticated cartographers, there remain one or two mysteries to be cleared up. Who, for example, has pulled the plug out of the North Sea? That, it seems to me, is the only logical explanation for the "apparent anomaly of a north-south slope of the sea along the coast."

Nameless wonder

Logically, says Dr. Stephen Castelli, the Stock Exchange should call its new baby The London Stock Exchange Over the Counter Market. Responding to my appeal for a better-fitting handle than the uncomfortable Unlisted Securities Market, this helpful information technology consultant also favours the euphonious and nicely ambiguous HIRISE (High Risk Stock Exchange).

Hia "spicy but dicey Under the Counter Market" might have an outside chance of finding favour, but Stock Exchange Bucket Shop, I regret, has no chance at all.

Grave outlook

Brum graffiti: "The economy is at death's door—but the unions will pull it through."

Observer

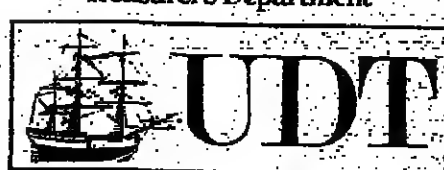
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FINANCIAL TIMES SURVEY

Monday, September 22, 1980

Arab Banking and Finance

The oil price increases over the past two years mean that the Arab producers expect to acquire surplus revenues likely to run into hundreds of billions of dollars. To absorb this huge wealth is a challenging task for both Arab and Western financial institutions.

World problem to be shared

By Richard Johns
Middle East Editor

THE WORLD is increasingly preoccupied with the problem of recycling the unprecedented surplus of members of the Organisation of Petroleum Exporting Countries (OPEC)—variously estimated for 1980 at between \$100bn and \$120bn. The money in question is predominantly Arab, with all the international political complications that implies. The seven Arab members of OPEC are likely to account for over 80 per cent of the 1980 surplus, a considerably bigger proportion than their share of collective output. Of the total of up to \$120bn expected by Chase Manhattan Bank to be accumulated by them the proportions by country are very uneven, ranging from Saudi Arabia with \$40bn through Iraq (\$19.6bn), Kuwait (\$16bn), UAE (\$12.2bn), Libya (\$9.1bn) to Qatar with \$3.2bn.

The scene is almost one of déjà vu—on a larger scale. Six years ago Dr. Johannes Witteveen, then managing director of the International Monetary Fund (IMF) toured the oil-producing countries of the Middle East in hopeful search of funds for a

special facility to cushion the consuming countries, industrialised and developing, from the effect of dramatically increased oil prices. Earlier this summer his successor, M. Jacques de Larosière, embarked on a similar mission—but in an atmosphere of even greater uncertainty.

From October 1973 to the end of 1974 the average cost of a barrel of oil rose by about 350 per cent. In the course of the disorderly escalation from the end of 1973 to mid-1980 the increase amounted to 130 per cent. Dr. Witteveen had a mixed response to his fund-raising venture. But the international banking system proved resilient and resourceful in recycling a surplus of nearly \$60bn in 1974—about two-thirds of which accrued to Arab members of OPEC.

Further marginal price increases followed until mid-1977 but by the end of 1978 there had been a substantial fall in the real value of per barrel revenues. OPEC's net current surplus in 1978 had fallen to about \$5bn—when even Saudi Arabia recorded a deficit.

In the wake of the Iranian revolution the surplus leapt last year to nearly \$70bn. According to the calculations of the Arab producers, their nominal receipts rose by 56 per cent in 1979 but purchasing power in that year was no greater than in 1974. Independent analysts agree that they did not gain a real increase until this year.

The commercial banks played a major part in the management of these surpluses. Morgan Guaranty estimated that their lending rose from about \$170bn at the end of 1973 to \$640bn at the end of 1979. The amount advanced to non-oil developing countries then amounted to about \$270bn.

Yet the scale of the indebtedness of the non-oil developing countries is one reason for justified apprehensions about the ability of the international banking system to handle the surplus. A second is the proportion of their foreign exchange earnings accounted for by higher prices. A third is the extent of the banks' commitments to the Third World. A fourth is the fact that a larger proportion of the oil producers' assets are flowing into the short-term Euro-currency markets in response to higher interest rates. Above all, there is the expansion of the accumulated surplus in absolute and real terms. A figure of \$350bn by the end of 1980 is generally accepted.

Concentrated

Nearly 80 per cent of it would be concentrated in the hands of Saudi Arabia, Kuwait, Iraq, the United Arab Emirates (UAE) and Libya. Only two of them, Kuwait and the UAE, have an avowed and deliberate policy of building up foreign assets as a means of providing an alternative source of income.

The surplus producers surprised the pessimists with their

ability to absorb as much revenue as they did in the 1974-76 period. They could at least prove predictions exaggerated. In 1981 a fall in the annual surplus is anticipated. Chase Manhattan, for instance, estimates a fall from \$112bn in 1980 to \$85bn next year. These calculations, however, do not take into account one important factor in the equation—the growing pre-occupation with resources conservation. The producers, individually or collectively, could raise prices disproportionately by cutting production, thereby compounding the economic ills of the world.

Arab surplus countries have been reluctant to recognise the risks in the enormous liabilities undertaken by the international banking system in recycling an even greater volume of unspent petrodollars. They are inclined to see the debate over the question as a way of shifting the blame for the rising indebtedness of the developing countries on to the producing States themselves.

Meanwhile, the surplus producers have directed only a small proportion of their unspent funds to the developing countries in the form of aid and

investment. According to the Bank of England's figures, the flow to them together with the IMF and the World Bank amounted between 1974 and 1979 to less than 20 per cent of the total \$236bn. By contrast, surplus funds channelled into bank deposits had accumulated to \$115bn, of which \$89bn were in Euro-currency.

Spiralling

As if the problem of recycling were not big enough in itself, it has now been complicated by the intrusion of the Arab-Israeli conflict. The IMF's plan is to raise some \$25bn from the oil-producing States over the next three years in the form of special drawing rights to help the oil-importing developing countries to meet their spiralling balance of payments deficits that are estimated at \$70bn.

When M. Larosière toured Saudi Arabia, Kuwait, and the UAE he found that the initial response was encouraging. Then out of the blue came the issue of representation of the Palestine Liberation Organisation (PLO)—which cropped up at

the IMF's annual meeting in Belgrade last year but this year has become far more serious.

Saudi Arabia, Kuwait, and the UAE have now said that they will withhold funds from both the IMF and the World Bank until the question of the PLO's attendance is settled to the Arabs' satisfaction. In turn, Congressional approval for U.S. funds could be jeopardised. The IMF is now considering a bond issue or a syndicated bank loan on the Euro-market. If it were to do so, the absurdity of the situation would be that it would be borrowing from the Arab oil producers by a circuitous route.

Left to itself Saudi Arabia would certainly want to co-operate. But it is interesting to recall that in 1974 Kuwait gave Dr. Witteveen the cold shoulder. Mr. Abdel-Rahman al Atiq, Minister of Finance, said: "We will not accept instructions from anyone how to use our money."

His comment tersely summed up the Arab preference for bilateral aid. The bald statistics of total Arab aid do not reflect the large proportion going to the "confrontation States"—though Egypt is now excluded. For their part Western commentators do not wholly

appreciate the fact that the concentration of aid is explained—and in the countries' eyes justified—by the Arab States' real sense of wider national identity.

Arab surplus States reacted with alarm and condemnation to the freezing by the U.S. of Iranian funds held in American banks. The retaliation against the seizure and captivity of the diplomatic hostages in Tehran brought to the surface a latent apprehension that similar action could be taken against the Arabs in the event of an oil embargo against the U.S. on account of its support for Israel. The unease—justified or otherwise—is all the greater because the American market is considered, by and large, the best for long-term investment and affords bigger opportunities in equities and corporate bonds than the rest of the world.

Responsible

Undoubtedly the freezing by the U.S. of Iranian assets was partly, if mainly, responsible for the drop in identified inflows from OPEC members to \$3.1bn compared with \$4bn in the previous quarter and a rise of those into sterling from £400m to £1.8bn. There was also a rise in their deposits of foreign currency in the London market from \$3.5bn to \$4.5bn.

One result of the Iranian crisis has been the increased use of trustee accounts in Switzerland and of faceless intermediaries. It may also account for the proliferation in the Caribbean. The encouragement given by the authorities in Bonn to the purchase of bonds and placement of official funds has helped diversification. Even more dramatic has been the flood of money into Japan. In the second quarter alone the

inflow of State deposits at the equivalent of \$5bn in the second quarter of this year alone. The flow has been swollen even further by the money of private Arab investors.

Arab institutions in the past few years are asserting themselves more strongly than ever in handling and investing both State surpluses and private Arab wealth, an activity originally pioneered by Kuwait. The potential can be seen from the manner in which the Arab Banking Corporation—which is owned by the Governments of Kuwait, Libya and the UAE—amassed total billings of \$1.1bn in the first three months of its operations.

Yet there is little sign of what might be termed an Arab regional capital market emerging. Bahrain's system of offshore banking units has flourished and currently commands assets of over \$51bn. However, the hope originally was that it would capture petrodollar surpluses. Having failed to do so, it has succeeded as an international rather than a regional centre. Security of investments, abolition of impediments to them in the industrialised world and the question of the erosion of their value figure prominently in OPEC's long-term strategy report. So, too, does the demand for greater representation on the governing bodies of the IMF and World Bank. On this front the Arab oil producers appear to have the bargaining strength to press their demands strongly. Critical though the question of Palestine is, it is inappropriate that they should have felt forced to introduce it in their campaign for institutional power and special treatment for their funds in what is—and must remain—an apolitical field.

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ARAB BANKING II

Disposal of oil riches: Saudi Arabia's line

IN 1980-81, as in 1974-75, the Arab oil producers may well surprise the world and themselves by their ability to absorb a bigger proportion of their surplus revenues than most professional pundits expect. In real terms the foreign assets of some \$100bn they are likely to accumulate in the course of this year may not be substantially greater than unspent earnings six years ago. But the challenge facing State institutions deploying the funds is greater in degree and very much more confusing.

Earlier this month a meeting of Islamic and Arab bankers in Doha, Qatar, called on the U.S. to reverse the decision taken

last November to freeze Iranian assets held in American banks following the seizure of the hostages. Confidence has still not recovered from the blocking of funds held in the largest national system in the world, with relatively even bigger international ramifications.

Thus attempts to diversify into currencies other than the dollar and direct deposits away from the American institutions have been intensified. At the same time there are doubts about the international banking system's ability to handle the increase that is matched with uncertainty about the acceptability of the role of the World

Bank and the International Monetary Fund (IMF) in the recycling operation because of the Palestine Liberation Organisation issue. Political considerations apart, the Arab surplus States still complain about three related facts of life about the international financial system. The dollar is as predominant as ever in world trade—there is a limit to other currencies or instruments denominated in them in which they can invest. For the same reason the dollar is not only the unit of account for oil prices but for the most part the main means of payment for the commodity. The health of the

dollar and the fluctuations in its value are still a cause of grievance. Sheikh Ahmed Abdelatif, Deputy Governor of the Saudi Arabian Monetary Agency (SAMA), recently said: "Once OPEC countries have accumulated sufficient assets to satisfy their perceived needs for official reserves, the balance represents, in terms of their domestic economies, the over-production of oil." The Government has never given any indication as to the volume of funds that it considers necessary to keep in hand. It was sufficiently alarmed about the rate of disbursements

in 1978 and 1979 to have been relieved about the financial surplus that it was able to draw on. One transfer from the reserves in the autumn of 1979 prompted Sheikh Mohammed al-Khail, the Saudi Minister of Finance, to take the opportunity to say: "We are only investors on a temporary basis." It seemed to prove the Saudi contention, maintained since the 1973-74 price explosion, that it could absorb all its revenues. Following the 1979-80 explosion and the policy of curbing inflation through restraints on spending, the argument has become less convincing. High-flying the dilemma. Sheikh al-Khail commented earlier this year: "The maintenance of a large surplus is not consistent with our economic policies."

At present the Kingdom accounts for about a third of the overall OPEC surplus and its share seems destined to rise regardless of its production policy. It remains a cautious and reluctant investor—almost embarrassed by its riches. About four years ago the International Monetary Fund ceased publishing statistics reflecting the full extent of its liquidity. In this respect Saudi Arabia is no different from Kuwait, the United Arab Emirates, Qatar, Iraq and Libya. SAMA's definition of its liquidity is kept secret—like most of its operations. Traditionally it tended to keep money on short-term deposit.

Motivated

Saudi Arabia's moderate stand on oil pricing within the Organisation of Petroleum Exporting Countries (OPEC) has been motivated in part by considerations about the value of its foreign assets, the bulk of which are in dollar instruments. Producing more oil than required for its own immediate budgetary needs, Saudi Arabia rapidly accumulated reserves which rose from some \$4.6bn at the beginning of 1974 to nearly \$60bn by mid-1977. Over the two fiscal years end-

ing in May of last year the Kingdom actually recorded slight fiscal deficits, the equivalent of \$2.1bn and \$4.3bn. But with the escalation of oil prices since then, a high level of production and restraints on domestic expenditure, Saudi Arabia may well add another \$50-55bn to its net foreign assets by the end of this year bringing them to as much as \$100-120bn, and generating interest of \$11-12bn in 1980.

Last year Mr. Abdel-Aziz Quraishi, Governor of SAMA, explained SAMA's preference for investments at the shorter end of the range of available maturities. He said: "Since our fundamental commitment is to the accelerated development of our country and since the absorptive capacity of our economy has been increasing rapidly, we will need an increasing amount of resources for investment within the country. Hence we do not wish to commit our foreign exchange reserves for very long periods." Yet with an accumulated surplus in prospect of one and a half times this year's budget, which is the equivalent of about \$75bn, it must now be thinking in terms of increasing the proportion being placed long-term—if only for the sake of world monetary stability.

The IMF does, however, record the foreign assets under the control of SAMA. The most recent figure published was \$25.58bn Saudi riyals for April 1980, or the equivalent of \$87.34bn, which would appear to understate the total. It includes a number of items that could not be described as reserves, such as contributions to the IMF and the World Bank, and direct loans to other Arab or Third World countries.

A substantial part of the total is also committed, to the currency cover, letters of credit already opened by the Government, the Pension Fund, the Social Security Organisation and a number of other autonomous bodies such as the Saudi Arabian Basic Industries Corporation.

which is committed to very large expenditure on refineries, petrochemical plants and other projects. Such money is regarded as "expenditure deferred"—as indeed the whole accumulated surplus.

Saudi Arabia has shown itself as responsible in its investment policy as it has in its approach towards oil pricing, particularly by refusing to contemplate switching its funds in response to currency fluctuations and changes in interest rates. Last November it looked askance at the freezing of Iranian assets. But recently Sheikh al-Khail expressed confidence that Arab funds placed in American banks would not be frozen by the U.S. Government.

Diversifying

The intention is to keep the majority of reserves in dollars, because of the currency's role in oil payments and international trade. Nevertheless, Sheikh Quraishi acknowledged in a recent interview that Saudi Arabia was "conscious of the need of diversifying its currency within manageable limits."

Hence the Saudi Government has welcomed the relaxation on restrictions on foreign investment in the domestic capital markets of Japan and West Germany, as well as the Swiss move to attract official deposits in Swiss francs. In the spring of this year SAMA agreed to purchase bonds worth \$50bn (about \$200m) monthly for the indefinite future. Held on account with the Bank of Tokyo, they are to be guaranteed by the Bank of Japan. The yield of just under 9 per cent is only modest but taking advantage of the weak market SAMA was able to buy them cheap. Also publicised has been the 200m Deutsche Mark portion of the DM facility raised by the World Bank earlier this summer. Despite its present stance over the question of representation of the Palestine

Liberation Organisation at meetings of the IMF and World Bank Saudi Arabia has shown a willingness to participate in the efforts of the two world bodies to recycle petrodollar surpluses. The probability is that the proportion of Saudi assets held in the form of dollar deposits or instruments is still in the region of 80 per cent—but with rather less than half invested in the U.S. The split between deposits and securities of one kind or another is probably about equal—with a balance held in currencies. Deposits are made through banks approved by SAMA. In 1972 they numbered only 10; the total is now over 80.

However, most purchases of fixed-interest securities are made directly by SAMA. Until a few years ago it bought only bonds issued by governments and quasi-State organisations under official guarantee. More recently it has taken—even sought—private issues, most of them from blue-chip U.S. corporations. It has apparently been taking up such placements at a faster rate this year. Amongst the identified ones are the bonds of the American Telephone and Telegraph Company, IBM, General Motors, U.S. Steel and Dallas Power and Light. It employs a number of portfolio managers—perhaps as many as a dozen. SAMA has moved discreetly into American equities but avoided acquiring more than 5 per cent of the stock of any one company.

Saudi Arabia has expressed its intention of channeling more capital funds into joint Arab development projects. But like Kuwait, which has long paid lip-service to the ideal and gone some way towards fulfilling it, it has pointed to the restrictions on the flow of capital within the Arab world and the difficulties in identifying viable, profitable projects. Sheikh al-Khail has also pointed to the low absorptive capacity of many Arab countries.

Richard Johns

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Policy of Kuwait and the other OPEC members

FOR NEARLY three decades Kuwait has pursued a policy of building up its reserves to provide an alternative source of income. In the past it has been sensitive about the size of its accumulated assets because of the demands that might be placed upon it.

However, in presenting the State's 1980-81 budget last month, Mr. Abdel-Rahman al Attiqi, the Finance Minister, gave an exact figure for Kuwait's financial reserves at the end of 1979, revealing that they had risen by nearly 40 per cent in the 30 years to 12bn Kuwaiti dinars (\$47bn). He said that 60.1 per cent of the total was invested in the U.S. and Europe, 27.6 per cent in Kuwait itself and 5.2 per cent in other Arab countries including Japan and the continent of Africa.

As with Saudi Arabia, part of Kuwait's total assets is not primarily geared to income generation or capital growth. Among them are World Bank bonds and contributions to the IMF deposits with Central Banks like the \$1bn placed with Egypt and now effectively blocked, and subscriptions to aid funds such as the \$81m (\$3.1bn) capital of its own. There is also the Government's stake in pan-Arab projects and Kuwaiti companies or institutions. At the end of 1974 these accounted for 85 per cent of reserves, according to an official calculation but now their share probably accounts for less than 20 per cent.

Such investments are included in the General Reserve Fund rather than the Reserve Fund for Future Generations. The latter was set up in 1976 and identified as the State's "pension fund." By law no less than 10 per cent of State revenue is diverted to the fund and nothing is to be drawn from it until the next century. At the beginning of this year 50 per cent of the State's foreign assets were to be placed in it.

As the world's leading renter State, Kuwait predictably reacted with more horror and alarm to the U.S. freezing of Iranian assets than any other Arab oil producer. Yet Kuwait officials are as aware as any that the American market provides not only the best long-term growth potential and prospects of political stability but also 60 per cent of available equities and almost as big a proportion of fixed instruments. Notwithstanding the vicissitudes of the dollar Kuwait also realises that in the last resort it is the strongest currency because of the size and relative self-sufficiency of the American economy.

On behalf of Kuwait several leading banks manage portfolios of equities and property in the U.S., where yields and appreciation are reckoned to be the best in the world. Apart from the Ministry of Finance acting through intermediaries the

Kuwait Investment Company, 50 per cent State-owned, has made investments including the purchase of Kiawah Island off North Carolina for conversion into a luxury resort. That provoked some local opposition.

Following Kuwait's first spectacular purchases in 1974, the acquisition of St. Martin's Property Corporation and its 25 per cent interest in Daimler Benz, policy was until recently to keep a low profile, though it subsequently gained a substantial share in the French shipyard La Ciotat, and its stake in Korf Stahl of West Germany.

Now the scale of the money involved and the nature of Kuwait's investment strategy has made such discretion impossible. That accounts for the unabashed boldness shown this year in its transactions—most notably the abortive bid for a 15 per cent stake in Getty Oil. Its failure also served to emphasise the constraints to investment by the oil producers about which both Kuwait and Saudi Arabia are currently grumbling.

Institution

Similar aggression on a smaller scale was shown in its successful fight to take control of Hay's Wharf of the UK. Another headline-catching move was its purchase of a 10.25 per cent share of the Savoy Hotel—arguably a British national institution.

The Kuwait Investment Office has been operating from its base in Cheapside, London, since 1982. Only the introduction of regulations requiring that holding of more than 10 per cent and then 5 per cent be disclosed revealed the extent of Kuwaiti ownership of British companies, as well as its partiality for the insurance business. It now has identifiable investments of nearly £200m in the UK. The total could well be in the region of £1bn.

Quite apart from its London investment arm Kuwait has banks—two or three in most of them—in West Germany, Switzerland, France, the Netherlands, Belgium and Japan. On the European front it acquired 10 per cent of Metallgesellschaft, the Frankfurt-based metals, process plant engineering and metals group. Further diversification in France can be expected with the blessing of President Giscard d'Estaing's Government. Kuwait has been particularly active in Japan where it is reckoned to account for most of the estimated \$1bn worth of shares owned by Arab oil-producing States. Its most recent well-publicised diversification was the purchase of 10 per cent of Volkswagen's Brazilian subsidiary.

Kuwait is turning its attention increasingly to raw materials, especially in agricultural development and the exploitation of minerals. As yet its only big involvements are with the Ruana sugar project

in Sudan and a joint venture with Mauretanie to help fulfil that country's potential for producing iron-ore and phosphates.

Maximum investment in the Arab world remains Kuwait's ideal. In this respect, apart from pan-Arab projects, the main vehicles have been the partly State-owned Kuwait Foreign Trading Contracting and Investment Company and the Kuwait Real Estate Investment Consortium.

In terms of surpluses the United Arab Emirates means Abu Dhabi. From the late 1960s onwards the Emirate set about following Kuwait's example in providing for the future an alternative source of income and pension fund. The body

responsible for it is the Abu Dhabi Investment Authority (ADIA). It receives unspent revenues both from the Ministry of Finance and the Abu Dhabi National Oil Company (ADNOC), which transfers 25 per cent of its operating profits to it (with the balance being kept for its own large developments).

In turn ADNOC has borrowed from the ADIA to finance projects like the \$1.2bn lent on commercial terms for the scheme to exploit the gas associated with on-shore oil production. In considering Abu Dhabi's surplus account must be taken of fairly substantial contributions set aside for pan-Arab projects as well as aid which

CONTINUED ON NEXT PAGE

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STATEMENT OF ASSETS & LIABILITIES AS AT 31st DECEMBER 1979 in Egyptian Pounds

Liabilities		Assets	
Capital	10,000	Cash & Banks	405,232
Res. & Prov.	98,873	Investments	100,426
Deposits	966,995	Loans & Discounts	559,490
Other Liabilities	43,564	Other Assets	54,284
Total	1,119,432	Total	1,119,432

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ARAB BANKING III

Role of the West in recycling the surpluses

THREE VERY topical figures can be extracted from the latest annual report of the International Monetary Fund: the expected OPEC current account surplus for 1980 of \$115bn, the expected current account deficit of the industrialised countries of around \$50bn, and the expected deficit of the non-oil producing developing countries of \$70bn. These projections encapsulate the "recycling problem." Yet it is as well to remember that if the figures prove justified, they will also represent some solution to that problem. For it is impossible to generate a balance of payment surplus without investing it somewhere. And it is impossible to generate a current account deficit without borrowing or disinvesting to raise the cash to pay for it. If the non-oil producing developing countries do register a \$70bn current account deficit this year, it will mean that somehow they have financed it.

So when one talks about the OPEC recycling problem, before rather than after the event, one is really worrying whether the inevitable solution to the equation will be one in which funds flow in quantity from the "haves" to the "have nots," rather than one which is essentially arranged between the oil countries and the industrialised countries, leaving the non-oil, non-industrialised countries out in the cold.

Put another way, the solution to the recycling problem may lie not in reducing the size of those IMF figures, but in allowing them to be as large as possible, particularly the one relating to the deficit of the poorest countries.

Hallmarks

One of the hallmarks of the recycling debate is that the onus to provide an answer to the problem does not bear upon those countries which are accumulating surplus revenues. Rather it lies with industrialised countries which are themselves in need of loans. OPEC will be paying the piper, but the OECD countries are expected to call the tune.

There are various ways in which the industrialised countries fulfill their uncustomed role as impoverished middle-man. The largest, quantitatively, is in running and ultimately shouldering the risk of a bank-

ing system which has a net exposure to non-oil developing countries of some \$80bn.

A second way is through their domination of the major international funding institutions—such as the IMF and the World Bank—which lend to poorer countries. A third lies in the provision of aid to the Third World by these developed countries.

Both the latter channels help with recycling in rather an indirect manner. They do not directly convert OPEC deposits into Third World funding. Rather, they involve OPEC countries lending to industrialised countries which then grant, or lend, the money to poorer lands.

After the 1973 oil crisis, it was largely the emergence of bank lending—along with the remarkably rapid evaporation of the OPEC current account surpluses—that did the trick.

In the second, post-1973, oil price shock, it is generally felt that other means of recycling will have to emerge. Some of the suggestions involve new ways for the industrialised countries to play middle man; others involve more direct solutions, arranged between the

OPEC countries and the non-oil less developed countries.

There are various, oft-quoted reasons why this quest is developing. First, the propensity of the Arab oil producers to spend their oil revenues, and therefore make recycling unnecessary, is expected to be smaller this time round. Second, banks are lending, and countries are borrowing from banks, to an extent which appears increasingly imprudent. Third, cash deposits with Western banks must now appear an unattractive investment to Arab countries which would have done better never to have converted oil into cash in the first place.

There are a number of different means by which a satisfactory degree of recycling from OPEC countries to the Third World might be promoted:

● **OPEC aid and OPEC country development funds.** The idea of Third World solidarity has long prompted several OPEC countries—notably Saudi Arabia, Kuwait, Iraq and the United Arab Emirates—to disburse part of their oil wealth as aid. The Arab members of OPEC

devoted about 5 per cent of their GNP to aid in the peak year of 1975—a proportion far higher than anything achieved by a developed country.

But aid from these countries has remained broadly static since that time, at under \$5bn a year. As a proportion of the Arab OPEC members' GNP, it fell to 2.4 per cent in 1979. Nor has it yet shown any significant response to the second major increase in oil prices, as it so conspicuously did after the first.

Performance

Although OPEC officials still point to the relatively high ratio of OPEC aid to GNP as proof of their performance, it is clear that as a proportion of the surpluses at their disposal the aid is less impressive. An annual flow of \$5bn seems fairly modest beside an annual surplus of over \$100bn.

Moreover, this aid is concentrated upon a few countries—chiefly the Arab states confronting Israel. In 1978 some 65 per cent of OPEC aid went to seven countries—five Arab states plus India and Pakistan. It is probable that the second wave of oil price rises will lead

to increased pressure on the Arab oil-producing countries to boost their aid further. Such pressure will come not only from the West but, more vocally, from the poorer developed countries which are hardest hit.

There is already movement on the part of the Arab oil producers in response. Iraq has recently increased its aid through a scheme to provide poor countries with long-term interest-free loans to buy oil.

The OPEC Special Fund, which is based in Vienna, has already had its disposable capital increased from \$1.06bn to \$4bn. The long-term strategy meetings of OPEC have for some time been toying with the idea of greatly increasing the scope of this OPEC special fund.

In May, it was agreed that the Fund's capital should be increased to \$20bn, which would finance the oil imports of developing countries. The terms would depend on their wealth, with grants being extended to the very poorest. This plan could be taken further at OPEC's current long-term strategy meeting.

● **OPEC funding of the IMF and World Bank.**

The need to recycle oil revenues to poorer countries has thrown up a job for the IMF which it was not initially designed to do. During the '70s the Fund has gradually adapted to the new reality of oil surpluses and deficits, developing new lending facilities and new sources of finance. The OPEC countries' share of quotas was increased from 5 to 10 per cent, giving them a greater share of IMF votes and calling on them for a greater share of IMF finance. In addition, the IMF approached OPEC countries for funds for the "oil facility" and the "supplementary financing facility," to which they pledged a total of some \$10bn.

The IMF is now trying to boost its financial backing for Third World lending still further and hopes to raise another \$25bn over the next three years, largely from the Arab oil-producing countries. Negotiations about this have been checked by a dispute over the presence of observers from the Palestinian Liberation Organisation at the Fund's annual meeting at the end of this month in Washington. The World Bank, which has rather more freedom of

manoeuvre in the way it funds itself than the IMF, has been tapping Arab sources of finance for some time, mainly with private placements of bonds. Its current debt is some \$30bn, of which \$4.5bn was raised from oil-exporting countries. Of this year's financing plan of \$6.6bn it hopes to find about \$1bn from this source. The Bank has placed hard currency bonds with Arab oil producers, thus offering them a way to diversify their investments away from the U.S. dollar.

● **OPEC purchases of Third World bonds.** The extent of Arab oil producers' contributions to the bond-financing of the World Bank has already been mentioned. There is also a very small direct contribution via OPEC buying of bonds issued by non-oil developing countries. The total volume of such issues runs at little over \$1bn a year and the Arab share purchases of these is undoubtedly small.

The Kuwaiti Dinar bond market, which has never quite got off the ground as a fully developed international bond market, has played a small part in providing such finance for the developing world. It has floated bonds chiefly for North African countries.

Developed

Despite the small amounts of Third World finance achieved so far, observers continue to suggest that bond finance—whether through public issues or private placements—could be developed to tap OPEC cash. The trouble is that Arab money managers tend to be averse to risks. They prefer liquidity. These criteria do not favour investment in Third World bonds.

● **Lending to the third world by Arab banks.** Much more likely than any major development in bond market participation is a greater Arab commitment to the banking business. At the moment OPEC funds play a much greater role in the supply of bank deposits than in the supply of bank capital. Put crudely, the pattern of Third World finance via banks is for OPEC to supply the funds but for the West to carry the risk and make the (now fairly slim) profit.

There are already signs that Arab oil-producers would like to get more "added value" from the flow of funds by greater involvement in banking, in a similar way as they would

like to add value to their oil by getting involved in the refining of it.

The OPEC countries are likely to be cautious in this. But any increase in the supply of risk-capital in banking—now one of the main constraints on the ability of banks to continue recycling—has an immensely geared-up effect in the potential flow of funds. For instance, Arab Banking Corporation, set up earlier this year with an authorised capital of \$1bn, could, if it raised that capital and became as highly geared as European banks, support a loan portfolio of \$10bn-\$15bn. So far it would seem that all Arab-backed banks have a total participation in the syndicated loan market of \$15bn. This is only a small part of the total of international loans outstanding. The question of Arab banking is discussed in a later article in this survey.

● **Means of offering OPEC countries satisfactory forms of investment.**

A number of schemes have been proposed to encourage Arab OPEC members to produce oil and invest the surplus revenues rather than keep the oil in the ground. Economists from West Germany and the U.S. have proposed the issue of index-linked bonds to the oil-producers.

The theory is that Western countries guarantee the real value of bonds issued to OPEC countries, and then jointly bear the risk of allocating the funds thus raised to oil-importers according to their need. OPEC's side of the bargain would be a commitment to more orderly changes in the real price of oil.

The ill-fated substitution account proposed by the IMF was a slightly less revolutionary approach to the same problem. It was designed to provide a way in which a proportion of OPEC dollar surpluses could be converted into multi-currency assets (denominated in SDRs), without causing disruption on the foreign exchange market.

Since its demise earlier this year, there have been various suggestions of other ways in which OPEC countries could be provided with assets in a spread of currencies without causing perturbation for the currencies in demand.

But so far all such "attractive investment" schemes remain gleams in the eyes of inventive economists.

Nicholas Colchester

OPEC members

CONTINUED FROM PREVIOUS PAGE

are not counted as part of UAE's total assets.

At the end of last year the authority probably had at its disposal \$15bn, a figure that could rise to about \$25bn by the end of 1980. Abu Dhabi's one big identifiable investment was the Commercial Union building in London in the wake of the 1973-74 price rises, before the establishment of the ADIA. The authority looks upon itself as a "conservative institution" that is sensitive about its image. From the beginning Abu Dhabi's Ministry of Finance, assisted by an advisory body in London, concentrated on obtaining a wide currency spread. In the summer of last year the dollar was reliably said to constitute only 40 per cent of its holdings.

ADIA is believed to have kept an even balance between bonds and equities. It has at least a dozen portfolios managed by institutions in the U.S., Britain, France, West Germany, Switzerland and Japan, where Abu Dhabi's first invest-

ments were made in the early 1970s. Little has come to light about its shares in companies, although three years ago or so its holdings in seven U.S. airlines, purchased on behalf of the ADIA by Morgan Guaranty, were revealed.

The ADIA has a merchant banking arm and a very visible presence in the Euromarkets through its 70 per cent share in the Abu Dhabi Investment Company. At the same time the National Bank of Abu Dhabi, which handles most of the UAE Federal Government and the Emirate's cash balances, has made its presence felt with the management of issues.

Qatar is regarded as one of the perennial surplus oil producers but its oil output is not great or its current development programmes large. In 1977 it borrowed to finance industrial projects. It is also a very generous donor. Despite a current account surplus in 1979 of over \$1.5bn, the excess of revenues over expenditure was

so low after other disbursements that no funds were handed over to the Qatar Investment Board (QIB).

At the end of last year the assets controlled by the QIB were probably in the region of \$2.5bn. The board, consisting of only a handful of advisers to the Ruler who meet only twice a year, deploys its fund through 10 portfolios at least—two in the U.S., two in Switzerland, two in Japan, and one each in West Germany, France, Britain and Canada.

Iraq is as enigmatic as ever both with regard to its financial position and the deployment of its funds. Its obsessive secrecy is such that it has not made any returns to the IMF about its foreign exchange holdings since the end of 1977, when its international liquidity stood at \$6.81bn. At the end of last year its foreign assets could have been anything from \$18bn-\$26bn, according to varying estimates. Iraq has a big and ambitious propensity to spend

but little can be deduced from its budget projections. Its income, however, may be in the region of \$50bn.

Estimates of Iraq's probable current account surplus have varied from First National Bank of Chicago's \$14.8bn to Chase Manhattan Bank's \$19.8bn. That seen desired, at least, to have foreign assets of no less than \$40bn by the end of 1980. Official Swiss figures for the first half of the year indicate fairly heavy official Iraqi purchases of gold.

Iraq certainly buys bonds, perhaps in substantial quantities. The Bank Raedain, which has an Iraqi monopoly of normal commercial banking and is the biggest in the Arab world in terms of assets, has been active as an underwriter of issues for some years and is affiliated with the Union des Banques Arabes et Françaises group.

Libya, too is deliberately obscure, but despite its develop-

ment aspiration and pretensions is likely to be to substantial surplus for the foreseeable future. The last figure of its international liquidity recorded by the IMF was \$10.73bn at the end of June 1980 when the country's foreign assets were probably anything from \$18bn to \$20bn. By the end of year they could top \$25bn.

Libya made its one spectacular investment when it bought a stake in Fiat in 1978. That was motivated partly politically and partly by the desire to obtain technology from the Italian company. The activities of the Libyan Arab Foreign Bank have indicated the country's interest in the Eurobond market. But Libya is believed to hold a higher proportion of its foreign assets short-term than any other Arab oil-producing State. Perhaps the most important of its many affiliations is its 25 per cent share in UBAF Bank London.

Richard Johns

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ARAB BANKING IV

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A 17th Century Bahraini "Khamra" - the traditional key used to open a door of a Bahraini house.

A PROMINENT role for Arab banks in the direct handling and investing of the OPEC surpluses has been on the cards since 1974. But only comparatively recently can it be said that some have truly shown themselves ready and determined to take up the challenge which their petrodollars heaped upon them. A new self-assertiveness has been particularly evident over the past year.

The timing of this change has been much influenced by the Carter Administration's freezing of Iranian assets in the U.S. banking system last year. No amount of reassurance from Washington has been able to dispel the inference widely drawn from that episode: that all foreign assets are vulnerable to hazards of one kind or another - including "special circumstances" which might affect U.S. Treasury policy again one day.

"The U.S. freeze," according to one Gulf central banker, "made people think again about the whole question of uncertainty." The result was to hasten two developments: the diversification of foreign assets - by both location and currency - and the (not unconnected) outpouring of the Gulf region's indigenous banks.

At the same time, these banks have their own reasons to look more to international business in the future. In particular, foreign banks have made their domestic Arab markets harshly competitive. In many cases, rapid growth of the Arab banks' assets has rendered the continued expansion of their relative profits more difficult. Tough competition has only underlined the conclusion that expansion into international business must be the remedy.

It is a remedy which sits well with more general considerations. Senior Arab managers, shareholders and Government officials - a close-knit group in most Arab states - are increasingly conscious of the parallel with crude oil sales versus the merits of domestic refining. Arab banking is the downstream industry to usurp the place of crude exports of capital. Economics and the dictates of self-esteem are nicely aligned.

Underlent

New aspirations have not put paid to the old caution overnight. The National Bank of Kuwait (NBK) and the National Bank of Abu Dhabi (NBAD) - with footings of KD 982m (\$3,670m) and Dh 18.5bn (\$5,020m) respectively at the end of last year - are likely to remain considerably underlent for some while yet. Others, not least National Commercial Bank of Saudi Arabia, still have to make major improvements in their internal organisation before they will be able to exert the weight of their huge balance sheets. Anticipation of a dynamic future has produced some exaggeration of the limited impact of Arab banking to date.

But it is growing quickly. NBK opened a representative office in London last April and has now managed nearly a dozen internationally syndicated loans. NBAD has this year managed floating-rate note issues for two major French banks, on the strength of a sound in-house trading operation.

Such forays into the international market are regarded by the banks of the region as an extension of their domestic business. Indeed, NBK has merged its international and domestic credit departments into one. Typically, it is local trade and construction financing - letters of credit, guarantees, working capital loans and so on - which must lead the way to term-lending and then perhaps to international business.

Exceptions to this rule - so that they lack one home base, though not their fair share of caution - are the few banks newly-created by oil-producing states for the express purpose of competing in the international markets. Given the altered perception of Arab banking, the progress of these institutions has been followed with much interest.

Last summer, the Bahrain-based Gulf International Bank's syndicated credit department had three full-time officers. Now it has six. The bank participated in 1979 in loans totalling \$3bn. By the end of last month, the running total for 1980 was already \$8.4bn, comprising 40 loans, for nine of which GIB was lead-manager. The bank's rapidly-growing assets now exceed \$2bn and its recently-subscribed capital stands at BD 100m (\$265m), all of which should be paid up by the end of 1981.

These figures reflect the bank's arrival as a fully-acknowledged member of the international banking fraternity. It opened a branch in London last year, another is planned for New York next month, and others are expected

to follow. No major syndication would now omit to invite GIB in some capacity - unless, that is, the syndication managers wished to retain the company banks on the Arab Boycott List, which GIB observes strictly.

Even more representative of the new mood amongst Arab bankers, perhaps, is the Arab Banking Corporation (ABC). With the governments of Libya, Kuwait and the UAE as equal shareholders, ABC has already amassed total footings of \$1.1bn after only three months' operation. With an authorised capital of \$1bn - \$750m of this has been subscribed so far and \$375m paid up - its potential growth is clearly enormous and costs a huge shadow over most discussions of the future of Arab banking.

Recruiting

A big balance sheet no more produces a successful bank than expensive weapons guarantee an efficient army. But it might be rash to dismiss ABC's grand aspirations. Although its Bahrain offices still house fewer than 40 staff, it is recruiting some of the region's best respected professionals. Those already on board have lost no time in establishing ABC's presence in the syndicated credit and international bond markets. Loan customers include the Central Banks of Brazil and the Philippines, and ABC has helped manage new issues for Eurofima, Osterreische Kontrollbank and the European Investment Bank.

Further plans for ABC embrace all aspects of a universal bank's operations. It aims for 150 staff and a London branch by the end of 1981, with perhaps \$2bn in assets. How quickly its assets will grow thereafter is a subject of much speculation, as it touches on the issue of relations between Arab banking and the problem of recycling oil revenues.

The proportion of the Arab petrodollar surplus deposited directly with "Arab banks" has never been large and has almost certainly declined in 1979-80 as the aggregate surplus has swollen again. The National Bank of Abu Dhabi is exceptional in this regard, as the only Arab commercial bank handling a substantial share of the host country's dollar assets. More representative is the experience of Bahrain's Offshore Banking Unit industry. It derived much of its initial momentum in 1975 from the support of banks who saw an OBU as a well-placed bucket to catch the pennies falling from OPEC treasuries. Alas, most bankers agree, few indeed ever fell Bahrain's way.

They went instead, and continue to go, into the major money-market banks of the West. It seems unlikely that this is going to change, at least in the short-term. OPEC deposits will continue to flow into the major U.S. and European banks and will not, according to most OPEC central bankers, be deflected by any political considerations.

"Arab banks must first prove themselves," says Mr. Abdullah Saif, the Director-General of the Bahrain Monetary Agency. "No one is going to subsidise inefficiency on their part. They must prove their salt in the international markets against international competitors."

The reaction of Arab commercial bankers to this attitude is neither easy to pin down nor is it everywhere the same. On the one hand are those who happily endorse the caution of the authorities. "We should expect no free hand-outs," says Dr. Khalid Al-Fayez of GIB (while pointing out that his bank already receives "substantial funding" from its government shareholders).

On the other hand, there are those who privately resent the secondary billing given to even the biggest Arab commercial banks. The rationale that OPEC surpluses are too precious to be deposited outside the circle of top-notch New York and European market banks cuts rather less ice now than it did before the Iranian asset-freeze.

Small balance sheets and limited uses for the funds may be constraints on the services which the Arab banks can presently offer. But these should fade with time - and are already less important to some observers than an entrenched caution on the part of the central bankers, which will be more difficult to overcome.

A concerted push is required for a change in central bankers' attitudes, says one Arab general manager in the Gulf. "This is hard to get going because it isn't worth any individual bank having a political row for the sake of a few hundred million dollars which could come from the interbank market anyway."

There are also differences of opinion about the importance of direct access to OPEC deposits. "Petrodollar funding can come equally well from private sector deposits or the interbank market," says Hikmat Nashed, a senior official of Kuwait International Investment Company (KIIC). "It is the willingness of the Arab banks to book loans to the deficit countries which gives them their important role in recycling, not the source of their funds."

Stimulus

Others lay more stress on the significance of Government surpluses going directly to the Arab banks. They see this as easily the most effective stimulus to increased Arab lending. In the longer term, also, it must be simple banking prudence to ensure that the region's major commercial banks are not still wholly dependent on the Western interbank markets for their funding. Above all, deposits imply confidence and are seen as a half-way house to a still greater goal for the Arab banks: management control over some of the foreign assets of the oil surplus states.

Opportunities for Arab banks to control some of these assets have been rather restricted to date. The three major Kuwaiti investment banks have been ahead of the field with their discretionary management of Kuwaiti Government funds - in the case of Kuwait Foreign Trading, Contracting and Investment Company, for example, worth \$1.6bn at the end of 1979. KIIC is 85 per cent owned by the Kuwaiti Government, and has this year been having an unhappy time with various internal upheavals. But its rivals, KIIC and Kuwait Investment Company (KIC), have continued to progress. KIC made a particular impact earlier in the year with its successful management of a large French franchise for Electricite de France.

In so far as the three K's discretionary portfolios encouraged the operation of a Kuwaiti bond market, they have contributed usefully to the recycling process. KD bonds have been a relatively cheap source of funds available in the past to credits like the Republic of Panama which were effectively barred from the Eurodollar bond market.

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Extension

KD bonds might in this sense be a genuine extension to the capital markets of the West. But six of the last seven KD bonds have been for Triple A borrowers, which is not quite the same thing. Moreover, by virtue of their relative cheapness, the bonds have failed to attract Western investors' interest and are therefore almost entirely restricted to whatever new issue volume the liquidity of the Kuwaiti public sector can bear - around \$500m a year is one current estimate.

Different credit judgments by Arab and Western Euro-market banks for deficit countries risks on the syndicated credit market would be potentially far more important than any divergence of views between the Kuwaiti and Eurodollar bond markets, however.

Some Arab bankers insist that Third World borrowers will be approached from the Middle East with much more sympathy and understanding than Western banks can show. Others assert that Arab banks will be unlikely to touch credits unacceptable to Citybank shareholders. It is too early yet to judge which of these attitudes will be the more influential - though it must be clear which would contribute more to the recycling process in the long run.

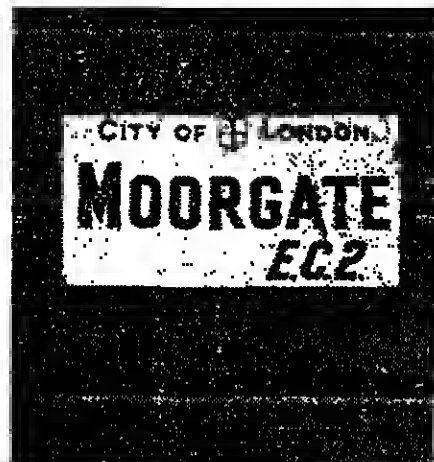
In the shorter term, the contribution of the Arab banks is more straightforward. It should be three or four years at least before they have accumulated portfolios along the lines of those already held in the West. Even if they restrict themselves to the generally acceptable credits among the oil-importing nations, therefore, the Arab banks should breathe a new wind into the flagging sails of the commercial banking community's recycling effort.

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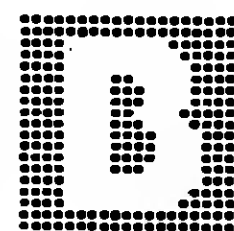
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ARAB BANKING V

Consortia continue to thrive

WHEN M. Yves Lamarche left his post as senior vice-president at Bank of America with responsibility for the Middle East at the end of last year to step into the shoes of M. Yves Truffert, who had been chairman of Banque Paribas et Internationale d'Investissement (BAII) since 1974, his move was watched with some interest from Neuilly, the smart western suburb of Paris where the dozen of Arab consortium banks, Union des Banques Arabes et Françaises (UBAF), is based.

Since the appointment of Mr. Abdel-Latif Benani to lead its international division in February 1978, UBAF has become much more aggressive in the international syndicated loan market. Early this year it signed the first syndicated loan in China, to the amusement of more than one member of the international banking community.

Shifted

Two or three years ago the two banks appeared to be competing directly, particularly in the commercial banking sector. While UBAF, founded early on in the 1970s, has all along boasted the larger asset base (over \$6bn today) and the international network, BAII was, at least until two years ago, very active in underwriting and managing loans and bonds. Today, however, the emphasis has decidedly shifted towards investment and merchant banking.

Both banks had well-known figures in senior positions. Mr. Mohammed Abushadi, who rose to the chairmanship of the State-owned National Bank of Egypt, is often described as the glue that holds UBAF together. He is the man many bankers credit with having turned UBAF from being the Middle East arm of Credit Lyonnais, which has a 40 per cent stake in UBAF, into a force in its own right.

No matter how difficult at times the relations may be between UBAF's many shareholders—which include Arab Bank (Jordan), the Commercial Bank of Syria, the Rafidain Bank of Iraq, the Ministry of Finance and Petroleum of Qatar, the Banque Extérieure d'Algérie, as well as the central banks of Morocco and Egypt—not to mention Credit Lyonnais—Mr. Abushadi has turned UBAF into the most consistently dynamic of all Arab ventures in international banking.

BAII was very active, notably in commercial banking, until two years ago when its director in charge of merchant banking, Mr. Roger Azar, left to set up a

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Arab African International Bank
Arab Bank
Bank of Bahrain and Kuwait
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Banque Andri SAL
Banque Centrale de Mauritanie
Banque Extérieure d'Algérie
Banque Française du Commerce Extérieur
Banque Generale du Pénin
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Banque du Maroc

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Credit Lyonnais
Jordan National Bank
Libyan Arab Foreign Bank
National Bank of Abu Dhabi
National Bank of Yemen
Rafidain Bank
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Société Tunisienne de Banque
Sudan Commercial Bank
Yemen Bank for Reconstruction and Development

private consultancy. Overnight the steam seemed to go out of BAII's underwriting, though the disappearance of the nascent Bahraini dinar and other Gulf currency bond sectors, not to mention the more active role played by the Kuwaiti banks in the Kuwaiti bond sector, robbed the Paris bank of its niche.

BAII was also believed to have lost money on its bond underwriting business. That may explain why BAII's profits, in both 1978 and 1979, were much below those of UBAF, and the change of direction which has taken place and which is turning the bank into an investment and merchant bank. The bond trading department remains active but places issues rather than underwriting new ones. This change of direction is likely to be emphasised by the new chairman.

A leasing department has recently been set up, this being the first major leasing company in the Arab world. The main transaction to date is the leasing of a TriStar aircraft to Gulf

Air. Plans are afoot to set up affiliates, with local partners, in Saudi Arabia, Kuwait and Abu Dhabi.

The bank has recently hit the headlines because of the purchases of prime properties it has made in Europe on behalf of Middle East clients. Its objective is to invest in property, particularly in Europe and the U.S.

So far it has participated in the purchase of the Rhone Poulenc building which houses the headquarters of this large chemicals, textiles and engineering group in Paris. The price was FFr 500m (£50m), which makes it one of the largest property deals ever done in France.

BAII has also financed the purchase of the Londonderry Hotel on behalf of private Arab clients whose identity has not been revealed.

The bank's investment banking department has also been active in the trading of precious metals—not least gold. It acts as an agent and not as a principal on behalf of clients.

Portfolio management has grown in both institutional and personal accounts and BAII is believed to have \$1.1bn of funds under management today.

Roger Snrsock, director of BAII's investment banking department, sums up the situation: "It should be emphasised that Arab investment in the West is still very small but BAII has been active in placing a portion of this investment. However, it is possible that a change in the nature of Arab-Western interdependence could reduce the ability or indeed the willingness of Western economies to absorb Arab capital, by which time the argument for channelling more funds in association with Western technology into Third World countries might acquire momentum."

Impetus

These new policies are being given added impetus by the presence of M. Yves Lamarche, who can point to improved profits during the first six months of 1980.

UBAF by comparison remains a commercial bank; its treasury department is probably the most active of all Arab banks in Paris. It also helps to finance French exports and assists various corporations working in France. Mr. Benani is a Moroccan who holds Swiss and French degrees in engineering, economics and international law. He worked with Citibank for 12 years before joining UBAF.

He believes, forcefully, that Arab bankers should aim to be a major force in world affairs — "Arab bankers are too shy," he says. He complains about the discrimination against Arab borrowers and is not alone in the banking community in wondering why Latin Americans or some Far East countries should pay lower margins than do some Arab countries — for example, Morocco or Algeria.

But discrimination would

appear to work two ways. It is believed that UBAF is not included in the list of banks with which SAMA (the Saudi Arabian Monetary Agency) deposits funds.

The third major consortium bank based in Paris, FRAB Bank, seems to be a very sleepy organisation — better known today for its flashy headquarters in the prestigious Champs Elysees decorated in raspberry ultra suede than for dynamic achievement. By comparison, the 18th century elegance of BAII's headquarters in the Place Vendôme or the workmanlike atmosphere of the modern block UBAF alts in in Neuilly tell a different story.

Other Arab consortium banks play an increasingly active role in the international capital markets, though their personality would appear to be less distinct than that of the two Paris-based banks. UBAF and BAII. Gulf International Bank is a very active manager of loans and has spread the area of its activity considerably during the past 12 months. It now ranks second to UBAF in the number of loans it leads manages and manages. In the course of this year it expects to establish a fully staffed bond department which would allow it to play a more consistent role as underwriter of new issues.

European Arab Bank is also an active manager of loans but there has been some turmoil recently which resulted in the departure of the bank's managing director, Robert Botcherby. While the concept of consortium banking is being questioned increasingly today, at least where institutions whose shareholders are purely Western are concerned, it appears that Arab consortium banks, especially the older established ones, continue to thrive. They have come of age. The problem for the more recently established ones remains to acquire a personality which is distinct, and that is no easy matter.

Francis Ghiles

State borrowers and their ratings

THE GROSS borrowing needs of Arab oil exporting countries have been sharply reduced this year by higher oil prices. Nevertheless their total published borrowings in the international credit markets have remained fairly high at nearly \$84bn during the first half of 1980 compared with approximately \$10bn in the first half of 1979. For the most part this group of countries enjoys easy access to the international credit markets.

Not all Arab countries are oil producers, however, and for some access to the capital markets of the West is less easy. While Jordan's reputation among international banks is good—it has recently secured a seven year \$150m loan on the very fine spread of 4 per cent, the first for many months—Morocco's is a little tarnished by the continuing war in the Western Sahara, and the strain this is putting on that country's balance of payments.

Sudan is a far worse case and the Bank of Sudan, the Sudanese central bank, recently appointed Morgan Grenfell to advise in its negotiations on its outstanding debts to commercial banks. Negotiations with Western banks ended without agreement last December because Sudan regarded the banks' demand for payment of arrears of interest and regular payment of current and refinancing interest, in return for rescheduling of the debt over a seven-year period with three years' grace, as impossible to fulfil. But the dialogue between the banks and the Sudanese authorities was revived and the appointment of Morgan Grenfell should help speed negotiations.

Egypt is a somewhat special case. The large loan which a group of banks, spearheaded by UBAF, tried to put together more than a year ago to help finance the purchase of U.S. civilian aircraft fell foul of the bad relations between Egypt and its Arab neighbours in the wake of Camp David.

Meanwhile Egypt and the International Monetary Fund (IMF) have failed to reach the basis for a new agreement to replace the \$730m three-year facility that collapsed three months after it was signed in 1978. While the failure is a setback for Egypt's desire to win an international seal of economic "good housekeeping" it also demonstrates the immense improvement in its balance of payments over the past 18 months.

Among the oil producers the most ironic case is without doubt that of Algeria, which has all but vanished from the markets. Enhanced earnings from oil and gas exports coupled with a shift in its economic policy away from investment in heavy industry have reduced its borrowings to a mere \$40m in the first seven months of this year.

Boasted

During 1979 Algeria borrowed \$2.1bn in loans and bonds and the last major loan for an Algerian borrower, the Banque Nationale d'Algérie, at the turn of the year boasted an element of 3 per cent in the margin, the lowest yet for an Algerian name.

Among the Gulf States Qatar this year appears to have taken the decision virtually to wipe out its Eurodollar borrowings. In January it paid off its \$350m syndicated loan for the Government's petroleum corporation, and a number of its State industries. In August it prepaid its \$175m Eurodollar loan for the Qatar Petrochemical Company.

Sbarjah, in the UAE, continues, however, to borrow money for general purposes, mainly to pay off old debts, local bankers believe. Abu Dhabi is helping it out through discreet payments to service the debts, but Sbarjah has recently gone to the market once again for general financing. However, the rates it has been able to obtain have been much improved by the guarantees which Abu Dhabi has provided. Outstanding at the moment is a \$200m loan arranged by BAII and a number of smaller amounts arranged on a club basis by British and U.S. banks. Abu Dhabi's willingness to support Sbarjah in such deals was further emphasised this year by the appearance of the National Bank of Abu Dhabi in a lead management position in the latest \$35m Eurodollar borrowing for Sbarjah. The emirate is very much a federal loyalist and is at least making the effort to pay off its foreign borrowings in a regular way, something which is much appreciated by international banks.

Much less can be said of Sheikh Saqr in Ras al Khaimah, who because of his more independent policies, does not enjoy the support of Abu Dhabi. The emirate's financial position is still precarious and its debts, including foreign

borrowings, are estimated to be around the \$500m mark, though international borrowings are only a small amount of this.

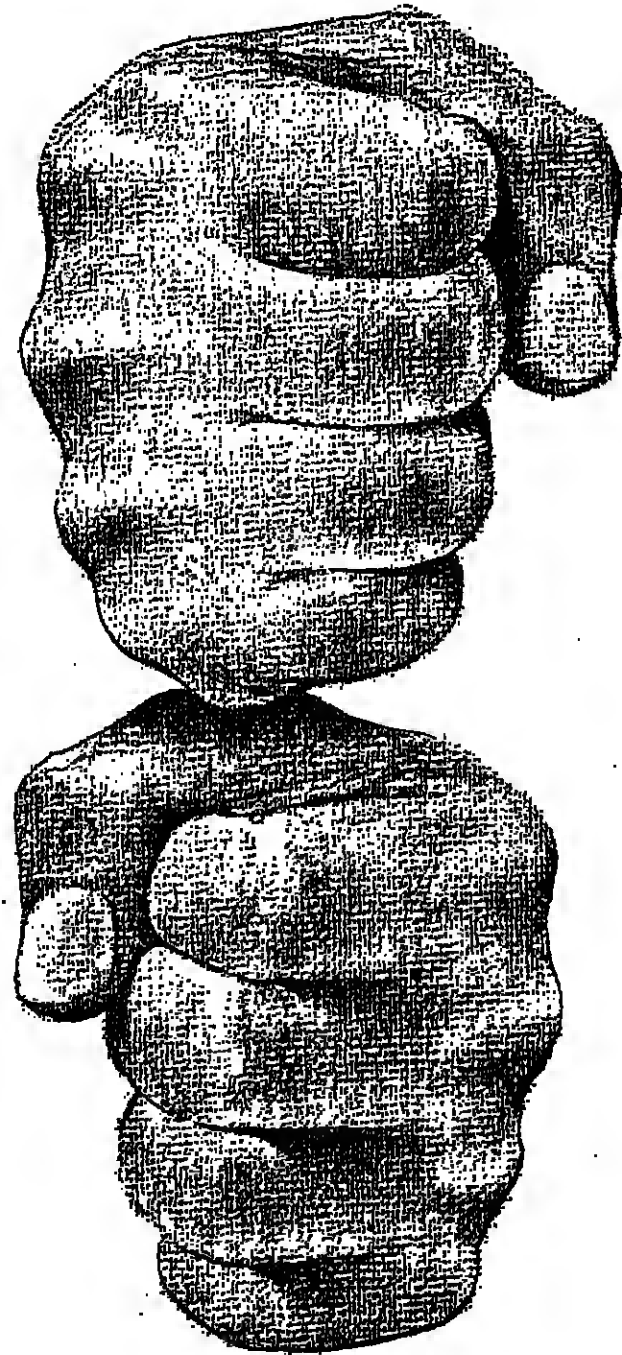
Dubai on the other hand has around \$2.67bn in outstanding Eurodollar loans because its ruler Sheikh Rashid has usually turned to foreign banks to help him finance his major urban and industrial projects. The emirate's debt service ratio, however, which at one time caused concern among foreign bankers, has considerably improved since the 1979 oil price rise and Dubai's decision to turn to the spot market for its oil sales at a time when spot prices were considerably higher than official OPEC rates.

Most of the borrowings made by Arab countries in the international capital markets have traditionally been in the form of syndicated credits. A few, notably Algeria and Morocco, were able to arrange bonds denominated in one of the Gulf currencies. That source of funds dried up last November, however, when the central bank of Kuwait closed the new issue side of the Kuwaiti dinar (KD) market. This happened as a result of the very serious liquidity crisis which had left a number of banks with serious funding difficulties.

Inadequate money market liquidity had been a principal concern of the Kuwaiti banks for several months. It became an acute problem in the wake of the Volcker package last autumn and had been exacerbated by the Carter package in November, 1978. No-one fears a revaluation of the dinar against the U.S. dollar, at least of any significance. When U.S. interest rates move sharply higher, Kuwaiti rates must follow suit or attract arbitrage operations. Last autumn Kuwaiti rates moved up, but stayed a long way behind dollar rates. Anyone able to borrow dinars did so, buying dollars and earning a margin on deposits 5 or 6 per cent higher.

The KD bond market was re-opened in August, eight months after the imposition of the Government's moratorium, but could still fall victim to a violent jump in U.S. dollar rates. Meanwhile the Kuwaiti central bank has imposed tighter rules governing the size of each KD issue and the new issue calendar. The first KD issue was for the City of Oslo but it is yet far from clear how much this sector of the bond market can really flourish.

Francis Ghiles



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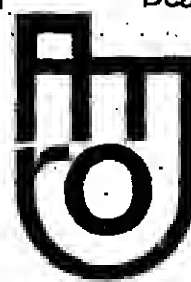
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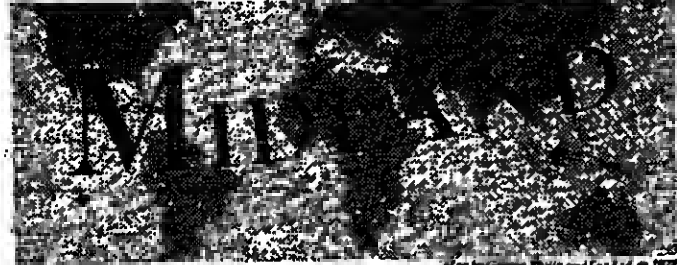
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ARAB BANKING VI

Successful stand on currency rates

THE MONETARY authorities of the Gulf have let out a communal sigh of relief since April. Trapped in a flood of rising capital outflows for some 18 months, they had chosen not to try staying buoyant with the aid of currency revaluations and higher interest rates. They had opted instead to stand their ground and simply take a deep breath.

The exodus of capital had continued for several worrying months. Serious shortages of local currency had followed a huge switch into foreign assets and urgent remedies had been sought. Then came the April collapse in dollar rates. The flood receded and the authorities reaffirmed the practicality of their stand.

Against the background in 1979 and early 1980 of high sterling and dollar interest rates, heavy selling of Gulf currencies was inevitable. Their low interest rates and limited exposure to changes in their dollar exchange rate created spectacular arbitrage opportunities. Last year's political uncertainties in the region added a second motive for capital transfers.

It would be naive to suppose that the Gulf governments were not made fully aware at an early stage of the crisis of the consequences of fixing both interest and exchange rates. Their adherence nonetheless to the "deep breath" policy was not the product of simple-minded obstinacy sometimes suggested by unsympathetic observers.

The Gulf rulers were advised that with careful central bank supervision, rate adjustments could be avoided longer than the critics thought. In this respect, the advisers were to some extent vindicated by the resourcefulness of the monetary authorities in combating the short-term effects of the capital outflow.

The money systems of the Gulf are almost entirely closed circuits. The Government sells oil and gas for dollars. The dollars are sold to the central monetary authority in exchange for, say, riyals. The Government's local spending puts the riyals into the domestic economy, where they remain in circulation or are sold back to the authority (via the banking system) to buy the dollars originally sold by the Govern-

ment. When riyal sales accelerate because dollars are in keen demand—for imports or simply to provide foreign asset holdings—royal illiquidity results unless the Government injects a fresh supply.

If this supply has to exceed the level of the Government's natural spending, as was every-where the case in 1979-80, then resourcefulness is needed to invent new ways of injecting funds without disrupting the financial sector.

Expedients

In the event, Gulf monetary authorities adopted a range of useful expedients. Some, particularly the Kuwaitis, purchased undeveloped land at drastically inflated prices, which transferred Government funds into private sector hands—though how many hands, exactly, was not always clear. The authorities also arranged swap facilities. These were a development of the arrangement whereby central banks bought foreign exchange for "same-day" rather than the more normal two-day settlement. This arrangement provided immediate relief for domestic interbank markets.

Swap facilities provide for a future resale of the foreign currency to the commercial banks—though at a slightly different price to reflect the central bank's desired interest rate differential between the two currencies over the period of the swap.

Such measures were used throughout the Gulf to offset illiquidity last year and this. They did not prevent periods of acute difficulty—with overnight rates soaring to 40 per cent or more—but they did alleviate seriously disruptive market conditions on many occasions.

Indeed, some leading bankers have criticised the over-use of swap facilities. They point out that swaps are designed to mitigate short-term illiquidity, where the timing of Government expenditure is temporarily mis-matched against private exchange operations. Swaps are in this view, less useful during

chronic illiquidity, where the local currency deposit base has become unsatisfactory.

But the heavy use of swaps was probably inevitable, given the reluctance to adopt Western measures involving exchange and interest rate fluctuations. This reluctance reflects far more, however, than trust in short-term expedients or confidence that huge foreign-exchange reserves can be used by Gulf States to spend their way out of any illiquidity.

Politically, a borrowing rate of 10 per cent represents an important ceiling for the Gulf Governments. Higher rates compromise the desired image of domestic stability. While they can hardly be avoided in interbank markets, they are otherwise prohibited or effectively restricted—as in Saudi Arabia—to the overdrafts of foreigners. Nor is this 10 per cent limit dictated only by socio-political considerations—or even, just religious objections, which generally find 7.5 to 10 per cent rates a necessary evil, but consider anything higher to be positively usurious.

There is also the economic argument. Gulf societies are financially far less sophisticated than the West. Since many people's savings are held in cash, in non-interest-bearing bank current accounts or deposit accounts yielding a few per cent only, an innovation which might fuel inflation as rapidly as high bank lending rates is understandably feared.

Again, there is a scepticism about the efficacy of more flexible rates, reinforced during the last 18 months. "No amount of rate-tinkering will halt politically-motivated transfers of capital," said one Gulf banker. "And if beating imported inflation is the aim, subsidies are a far better tool."

This view reflects the common belief that if revaluation were used to offset higher import prices, many Gulf governments would fail to pass on their reduced costs to the marketplace. Revaluation would reduce the local currency value of dollar-denominated oil earnings. But it would be less effective as a substitute for existing Government subsidies, the popularity of which has its own distinct political value.

Speculators are a third potential target for revaluation. Gulf officials are reminded with some regularity that arbitrage

speculators (borrowers of cheap local currencies to fund lucrative dollar deposits) could be deterred by flexible rates. Their answers are seldom specific, but many observers doubt that arbitrage profits seriously concern the authorities.

Regulated interest rates are not generally perceived in this way. But if this has occasionally been the net effect in the retail banking context, the same is true in the corporate sector. The structure of domestic rates in Kuwait, for example, appeared to restrain coupon levels on new KD bonds during 1979. Some adventurous borrowers were able to raise substantial funds—before last November's moratorium on new issues—far considerably less than they would have paid in the Eurodollar bond market.

More Western treasurers might perhaps have taken advantage of the Kuwaitis' largesse if they had fully appreciated the link between the dollar, the KD and all the other Gulf currencies. Possibly they were misled by talk of "daily fixings" and restructured currency baskets.

Antipathy

These latter have sometimes accompanied small percentage changes between all the Gulf currencies and the dollar. But the adjustments reflect no change in the underlying antipathy towards revaluation. They have been only small percentage changes—which, particularly in the case of the Saudi riyal earlier this year, have successfully deterred foreign exchange dealers from taking up speculative inventory positions.

Indeed, it is precisely because all the Gulf currencies share this basic adherence to the dollar which renders most discussion of further Gulf monetary co-ordination superfluous. But one all-embracing Gulf currency still recurs as a topic of heated debate whenever the monetary authorities are discussing a period of relative calm. And there are signs of its re-appearing now to all hours of political discussion—until the next interest rate cycle revives again the weightier questions of the last year.

Duncan Campbell-Smith

The Arab world's IMF

THE Arab Monetary Fund took a further step towards becoming the Arab world's own IMF last autumn by providing its first extended facility to the region's most indigent country, Sudan. The \$44bn loan was its largest yet, and it was the first time the Fund had lent more to a member country than that country had put in.

The Fund has 21 member States, though Egypt is technically suspended from membership, despite being one of the Fund's creditors. The chief aim of the Fund is to assist Arab States with balance of payments difficulties, recycling the surpluses of the richer Arab States to the poorer.

All member States have the automatic right to draw up to 75 per cent of their paid-up subscription should they have a balance of payments deficit. In addition, member states may be able to obtain a loan on concessional terms from the Fund to support a financial programme to be agreed with the Fund. In the case of a severe balance of payments problem, the AMF can, like the IMF, provide funds according to a financial and economic reform programme agreed between the member state and the AMF.

A member state may in addition be able to borrow up to 100 per cent of its paid up subscription to meet some unforeseen balance of payments disaster such as crop failure. The limit to borrowing by member-states in any one year is three times its paid up subscription.

Impartial

Theoretically, the AMF should meet the need in the Arab world for an impartial organisation to control the disbursement of balance of payments support to the poorer states. Richer countries like Saudi Arabia are often reluctant to give this kind of aid without some kind of control on how it is spent, and this is more easily done by a multi-lateral organisation.

The AMF's authorised capital is now about \$1,026bn following an additional commitment of \$50m by Iraq before the last annual general meeting in April. In fact the capital is denominated in Arab dinars, each of which is equal to three IMF Special Drawing Rights. Officially, therefore the AMF's capital is AD 263m, or SDRs 786m.

Of this, some \$534m has been paid up. Concessional loans, disbursed to member-states amount to about \$80m accounted for by loans to Sudan, Egypt (apparently being repaid), Morocco, Mauritania, Syria and Somalia.

In fact Sudan, with its \$44bn extended facility and two previous drawings totalling \$14.6m, is easily the biggest creditor of

the Fund. Though the \$44m loan was on terms which included a financial and economic reform programme, it came a few months after the AMF had agreed a rather larger facility for Sudan. It would not have made much sense for the AMF to have imposed yet more stringent conditions than the IMF, while less stringent conditions would have been meaningless.

Meanwhile the Fund has been trying to fulfil some of its other stated objectives, which include promoting Arab economic unity, advising states on investment

and promoting the development of Arab capital markets. Last summer the AMF signed a prominence by announcing its stop to all financial dealings with Canada in protest at the new Canadian Government's election promise to move the Canadian Embassy in Israel from Tel Aviv to Jerusalem.

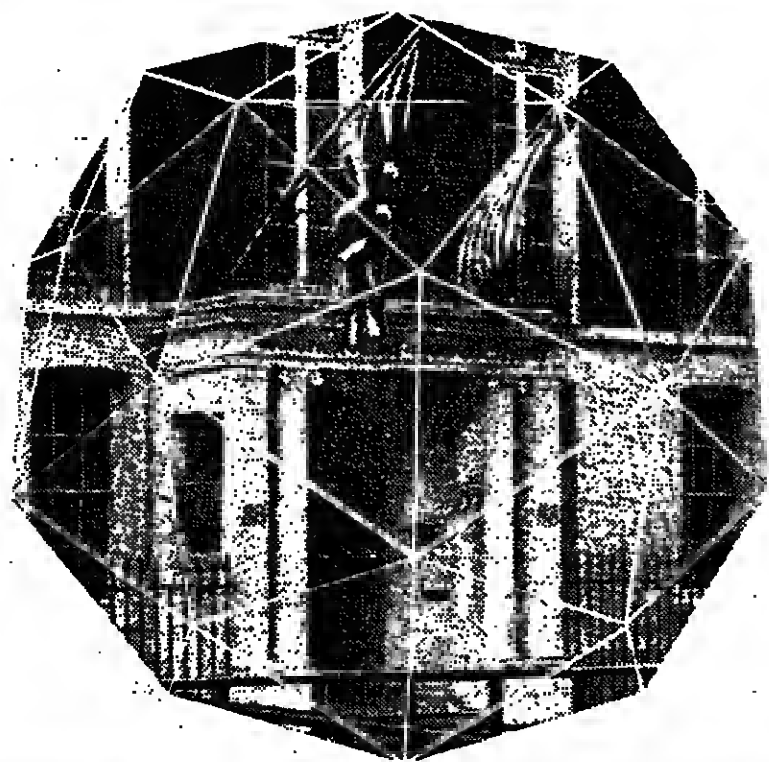
Dr Jawad Hassem, the AMF's Iraqi President, said that no more deposits would be placed with Canadian banks, whether they were offshore banks in

Bahrain, on the Eurodollar or anywhere else. It would have no foreign exchange dealings with Canadian financial institutions, nor would it trade in Canadian bonds.

But the blow to Canada was rather less severe than these dire pronouncements suggested. Less than \$1m of the AMF's funds were in Canadian dollar bonds at that time; in any case, a political decision of that kind had to be ratified by the AMF's parent body, the Arab League.

CONTINUED ON NEXT PAGE

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ARAB BANKING VII

OPEC aid programme comes under fire

THERE HAVE been fewer fawning speeches and ignorant Press articles about OPEC aid in the past year and a half. In their place has come increasingly outspoken criticism of the organisation's aid performance, from the leaders of the industrial countries, most recently by Chancellor Helmut Schmidt of West Germany, and a great deal of more muted but rather more bitter obloquy from the developing countries.

The burden of the criticism is that OPEC's aid performance has been deteriorating in the past two and a half years, and that OPEC states have yet to make an adequate response to the effects of their oil-price increases in 1979 and 1980.

Through the OPEC countries give a far higher percentage of their GNP in aid than do the industrial countries (who are by this yardstick ten times more generous than the Soviet bloc), the disbursements by the OPEC states reached their lowest percentage of GNP in 1979. In 1978 and 1979 disbursements were in money terms lower than in the preceding three years, and considerably lower in real terms (see table). Part of the decline was caused by the departure of Iran from the ranks of substantial aid donors, though this was to some extent compensated for by a big rise in Iraq's performance.

Since mid-1979, OPEC countries have, with some exceptions, yet to give signs of substantially increasing their aid, notably while discussions of a new collective response to the plight of the developing countries are still going on. Only Iraq has greatly stepped up its assistance to poorer countries with oil purchases. Outside the Arab world, Venezuela has joined non-OPEC Mexico in an oil purchases assistance scheme for nine countries in the region.

Clouded

Discussion of OPEC's aid philosophy and performance is clouded both by contradictory arguments on the part of the organisation's members, and by misunderstanding among many development workers of the nature of OPEC aid. On the one hand, OPEC argues that it has no obligation to give aid, certainly not in compensation for oil price rises. It claims to be fighting a battle on behalf of all developing countries against the industrial countries, since its members are themselves developing countries and have big development needs. It concludes that the industrial countries, which have the real wealth in the world, should compensate the poorer states for

the effects of oil-price rises caused by the industrial countries' demand for oil.

The OPEC States themselves do not take these arguments very seriously, as shown by the fact that many of them are in fact big aid donors. They also co-operate closely and with increasing efficiency with the industrial countries in many aid operations.

Being big aid donors, OPEC states are treated in much the same way as the OECD aid donors. Their aid disbursements are recorded and published, and set against the somewhat hazy calculations of their GNP—which in the case of oil exporting countries do not make full allowance for the fact that they are depleting irreplaceable resources. In fact, as those who attempt to keep track of OPEC aid at the OECD would be the first to admit,

OPEC states are pledged to give a total of \$3.6bn a year to Syria, Jordan, the Palestine Liberation Organisation and the people of the Israeli-occupied territories. If paid in full, these commitments would account for a very substantial chunk of the last year's total OPEC disbursements of 4.7bn (according to the OECD provisional figures). In 1978 65 per cent of OPEC aid went to seven states, five of them Arab, plus India and Pakistan.

Apart from the big political donations to the Arab front-line states, which are officially classified as balance of payments support, most OPEC aid is tied to specific projects. This is partly because balance of payments support is hard to monitor, and partly because projects—a new harbour or an irrigation scheme—are a great deal easier for the rulers of

development. Both OPEC and the industrial countries would contribute to it.

But when it was discussed at Taif in Saudi Arabia last May, the provision for contributions by the industrial countries was dropped as being unrealistic. The meeting concluded by referring the matter to last week's ministerial meeting in Vienna. Proposals included a raising of the OPEC Fund's capital to \$20bn, assistance to developing countries with oil purchases through grants for the poorest states, and loans on terms varying from concessionary to commercial for the richer developing countries.

Relations between the developing countries and the industrial states, and between these two and OPEC, are strained. While Israel is taking increasingly provocative action on the status of Jerusalem and the occupied territories, which the Arab states see the U.S. doing nothing to stop, the Arab OPEC states can hardly be seen acceding to western pressure on aid for the developing world. Indeed, even the possibility of Arab states lending on commercial terms to the International Monetary Fund is held up by a row over the granting of observer status to the Palestine Liberation Organisation.

What is depressing, however, is the lack of dialogue between the different parties over the aid issue. OPEC states barely put in an appearance at the (admittedly tedious) UN Social Session at the beginning of this month, which dealt with development issues and the North-South dialogue. OPEC states' diplomats have talked of postponing action on an aid package until after the global negotiations between all the countries of the world originally scheduled for next year.

For most developing countries, that is too long to wait. What OPEC states seem only dimly to grasp is that because high oil prices now absorb a very high proportion of developing countries' export earnings (often as much as 60 per cent), these states effectively have no foreign exchange in the bank.

The result is that their economies slow down and development projects to increase productivity or exports, often partly funded by OPEC states, are delayed or even aborted altogether. That is why the developing countries want a share of the OPEC states' current account surplus, estimated at \$115bn for this year.

James Buxton

AID GRANTED BY OPEC COUNTRIES

	1975	1976	1977	1978	1979
	\$m	\$m	\$m	\$m	\$m
Nigeria	14	83	64	38	28
Algeria	41	54	48	44	45
Venezuela	31	103	52	109	83
Iraq	218	232	61	172	861
Iran	593	753	224	278	21
Libya	261	94	115	169	146
Saudi Arabia	1,997	2,407	2,410	1,470	1,970
Kuwait	976	615	1,518	1,268	1,099
Qatar	339	195	197	106	251
United Arab Emirates	1,046	1,080	1,177	690	207
Total OAPEC*	4,879	4,656	5,526	3,919	4,579
Total OPEC	5,516	5,596	5,866	4,344	4,711

Sources: Organisation of Economic Cooperation and Development.

OPEC aid is not all like that given by OECD countries.

One third of OPEC disbursements over the past six years has been in contributions to the capital of OPEC and Arab multilateral funds, most of them newly established, or to other international bodies. The main aid-giving OPEC states—Saudi Arabia, Kuwait, the United Arab Emirates and Iraq—have their own aid funds.

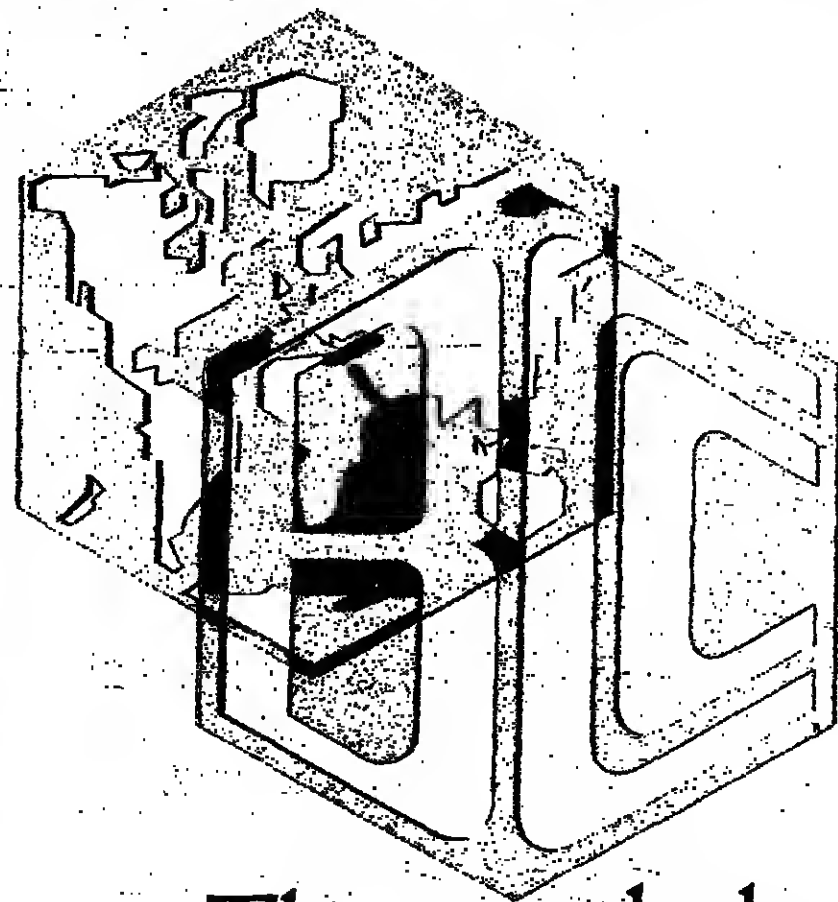
Yet the bulk of OPEC aid is not disbursed to recipients either by the multilateral or the bilateral funds, but goes in the form of direct transfers from the Ministry of Finance of one country to that of another. Such transfers are often difficult to keep track of, though the bulk of them do eventually show up in the published statistics.

Most of the transfers are to the Arab front-line states and to a few other near neighbours of the oil states. Indeed, under the Baghdad summit agreement of November 1978, six Arab

some of the donor states to envisage than a crude bank statement entry.

It is therefore hardly surprising that OPEC states have yet to agree on a collective programme to assist the developing countries in the wake of the 1979-80 oil price rises, and that the big donors (with the exception of Iraq) have not stepped up their aid programmes. OPEC is not a very cohesive body, while individual OPEC states, notably Saudi Arabia, are ill-equipped to digest rapidly the confusing plethora of aid proposals that have been put to them in the past year.

However, as well as raising the capital of the increasingly effective OPEC Fund, based in Vienna, from \$1.6bn to \$4bn, OPEC members have been discussing much larger aid programmes. The OPEC Long Term Strategy, which provides for steady but reasonably predictable oil price increases, endorsed an Iraqi plan for a joint fund for energy and deve-



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Arab IMF

CONTINUED FROM PREVIOUS PAGE

which did not do so. Later Canada dropped its plan to move the embassy.

The IMF took a strong stance on the freezing of Iranian assets in the U.S. by President Carter after the taking of the Iranian hostages. In January this year, Dr. Hashem issued a measured but strongly-worded statement calling for Arab investments and deposits in western countries to be guaranteed against sequestration and freezing.

The U.S. Government's action against non-Arab Iran was a severe blow to international confidence and stability, he said. The action of the banks had "revealed that they could act as instruments for the implementation of measures, such as freezing of deposits, taken for reasons totally unrelated to the economic and financial considerations which alone should guide them."

Dr. Hashem said there should be an international agreement between the "advanced countries" and the Arab states. There should be a conference to discuss the issue, he said.

Significance

The significance of the statement related more to the investment of the surplus funds of Arab members of OPEC than to the IMF's own funds, none of which—at that time—were invested in America. The U.S. Treasury had refused to grant the Fund exemption from U.S. withholding tax on its holdings of U.S. Treasury bonds, since the Fund is not a sovereign state. But the Fund at that time had about \$150m invested in U.S. banks in Britain, the Bahamas, West Germany and Singapore.

Little more has yet been heard of the proposed conference, but Dr. Hashem was undoubtedly putting the IMF's weight behind the Arab case on what is currently a crucial issue.

But the most important issue is for the Fund to become a bigger provider of balance of payments support to poorer Arab states.

James Buxton

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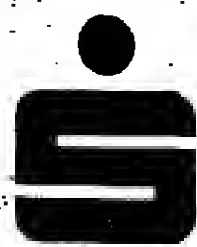
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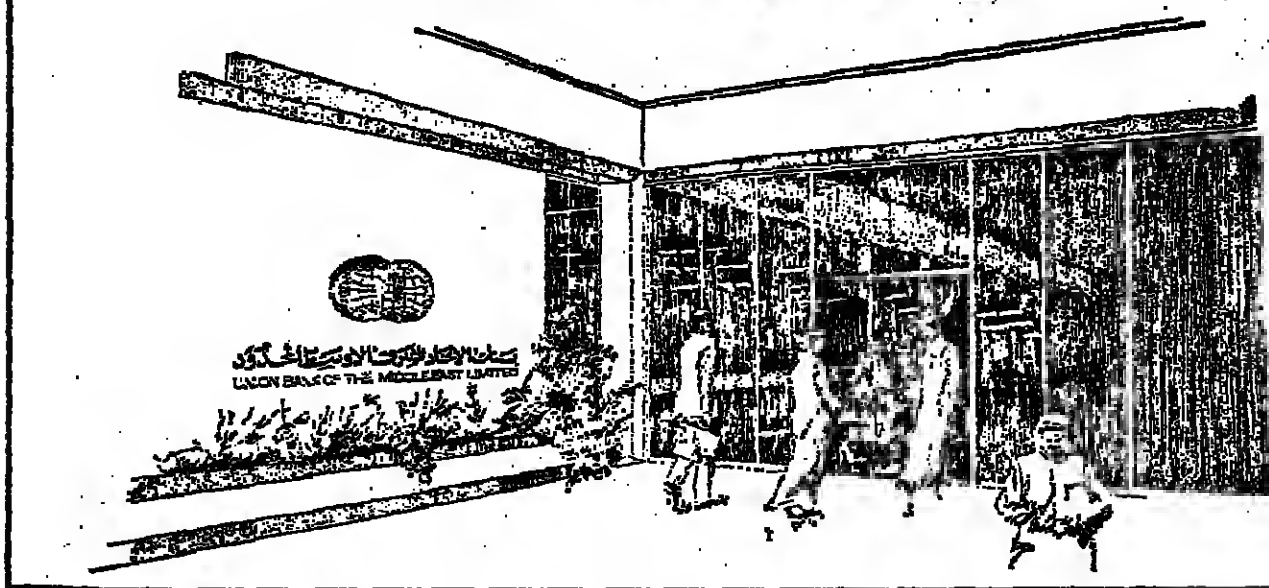
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ARAB BANKING VIII

Oil wealth flows into precious metals

FOR THE last decade, a favourite occupation of international bullion market pundits has been the drawing of elaborate charts showing a remarkably precise correlation between the inexorable price-rises of oil and gold.

The ratio between the price of a barrel of oil and that of an ounce of gold has remained at roughly 1:20 with the occasional fluctuation on either side since the balcony days in 1970, when oil was \$15 a barrel and bullion still traded at the old official price of \$35 per ounce.

The step-by-step price increase of both commodities during the 1970s—both have risen 20-fold during the last 10 years—has been more than a coincidence. Oil and gold have both become world-wide barometers of political instability. A more practical reason for the link is that the Arab countries which have derived the largest financial benefit from the oil price-rises have for several years been investing a considerable proportion of their increased wealth in gold.

Middle Eastern demand has been one of the most important factors behind the trebling of the gold price since the beginning of last year. There was particularly heavy buying from that area by Government-owned or State-backed institutions as well as by wealthy private individuals, during the year-long conditions on the bullion market leading up to the record \$850 per ounce recorded in January.

Squeeze

The drop in price since then—gold hit a low of \$470 during the peak of the U.S. financial squeeze in March—left many Arab investors with heavy losses.

Such losses were not confined to those trading in gold. The ill-fated efforts of the Texas-based Hunt family to corner the world's silver market were backed by wealthy Arab investors, including at least one member of the Saudi Royal family. The partners shared in the misery when silver collapsed from its January peak

of \$50 per ounce to around \$10 in March.

Middle East investors have also participated in the ups and downs among other precious metals like platinum and palladium over the last few months. According to some Swiss bullion dealers, Arab clients have diversified into silver and other precious metals. They aim both to spread the risk and to avoid annoying the Americans by pushing the gold price too high.

Gold enthusiasts in the Gulf have, however, learnt something from the price gyrations of the last few months. They have become far more skilful at playing the market in both directions to avoid, or at least diminish their losses, according to London bullion dealers.

A large amount of gold was sold back to the market from the Middle East in the first three months of the year, estimated at as much as 150 tonnes. These sales represented a combination of profit-taking, forced selling and unloading of old jewellery stocks as the price tumbled from the January peaks, and were partly responsible for the relative weakness of the gold market during the spring and early summer.

Since then, the price has again recovered, rising to nearly \$700 earlier this month as the markets became nervous during the run-up to the OPEC price-fixing meeting in Vienna. Arab investors have been back as a major force in the market since the ending of Ramadan last month. But dealers say there has been buying and selling in both directions. This represents a significant switch from the one-way stockpiling seen during the price surge of the end of last year.

The sources of Arab demand for gold can be split into three basic categories, all of them to some extent overlapping. Buying of gold for jewellery has long been a staple component of overall purchases from the area, but fell sharply in 1979. But investment demand—divided between public and private sectors—has risen in line with the greatly increased current account surpluses of the Arab oil states.

The jewellery sector showed

itself remarkably price-sensitive last year. According to Consolidated Gold Fields, the London mining finance house, total Middle Eastern purchases of new gold for carat jewellery-making dropped sharply to only 65 tonnes last year from 226 tonnes in 1978. The fall reflected resistance to higher prices and increased use in the industry of gold from old stocks.

This reduction in demand is, however, likely to have been eclipsed by increased investment demand over the last year or so. Significantly this has been a time when total world supplies of the metal have been decreasing sharply.

Secretiveness

Firm figures on the extent of Arab buying are hard to come by in a market which prides itself upon its secretiveness and lacks any overall statistical coverage. But some idea of the strength of demand has been provided by official Swiss figures showing that Iraq, Kuwait and the United Arab Emirates between them transferred a total of 129 tonnes of gold worth some SwFr 4.2bn (£1.1bn) from the Swiss bullion market in the first six months this year.

Total exports of gold from Switzerland to Arab countries during the first half came to 146 tonnes worth SwFr 4.7bn (£1.2bn). This amounted to 40 per cent of all Swiss gold exports. British Customs and Excise figures reveal that there have also been transfers of gold to Arab countries from the London market this year—notably to Libya.

These figures do not, however, include the amounts of gold bought by Arab investors in London and Zurich and stored there on deposit rather than physically shifted back home. This type of buying might have increased over the last year or so. Fears of political instability in their own countries have made some wealthy Arabs reluctant to keep too much of their hoards at home, according to London dealers.

One London banker in touch with Arab clients estimates there are 30 to 40 private groups

or consortia in the Gulf playing the gold market, with funds up to \$20m to spend—around five with capital \$100m. Such groups trade around the clock in the Far East, European and North American markets. They normally carry out transactions two to three times a time—occasionally up to 10 times as they deal mainly through the London bullion houses or the Zurich banks, all of which have offices in all three centres.

In most Arab states, a strict of quasi-official investment restrictions share with the Central Bank or Finance Ministry the job of administering the nation's foreign reserves. Because of the blurring of the lines between Government and private investment, it is often difficult to detect whether gold stocks are being built up as part of official decisions to shift reserves into bullion.

The figures for official gold holdings reported by the countries to the International Monetary Fund are particularly misleading in this respect. According to the IMF, the combined official gold reserves of Saudi Arabia, Kuwait, the UAE and Libya amount to around 323 tonnes. But this almost certainly understates the true total (just as the Fund figures give an incomplete picture of Arab currency reserves).

There is in fact little doubt that Arab OPEC states are investing in gold as part of general policy to diversify the content of their reserves. This represents a continuation of efforts already put into effect over the last few years to lower the dollar component of foreign exchange holdings in favour of other currencies like the Deutsche Mark, yen and sterling.

The Bank of England has estimated that, as of the end last year, official holdings of gold (valued at \$500 per ounce) probably accounted for just over 10 per cent of total OPEC assets. This is roughly the proportion that some investment managers in Arab countries, based on their own advice, are available "core" holding of 20 in privately-owned portfolios.

David Marr

Investor deployment of private fortunes

FROM THE days when the rustle of Arab petro-dollars first began to be heard in the West, the deployment and disposal of private Arab wealth has been a subject of much speculation, some theorising, and often pure fantasy. The publicity about the very few really substantial private Arab investments outside the Middle East, together with a certain degree of wishful thinking on the part of some Western financial managers, has contributed to the growth of the idea that there are vast sums of private Arab money constantly on the lookout for Western investment homes.

Although there are no authoritative statistics published on the outflow of private sector funds from the Arab countries, a realistic assessment gives a different and less dramatic picture. Undoubtedly there is a growing number of individual Arabs who have amassed large personal fortunes. Increasingly, they will look to overseas investment for the exploitation of their assets. But, with some exceptions, the scale of this investment is often considerably less than popularly supposed.

A few very wealthy Arab individuals have formed their own institutionalised investment vehicles. Among the better-known is Triad Corporation of Adnan Khashoggi, whose activities frequently make the financial pages as well as the gossip columns.

Sheikha Badriya al Sabah, the widow of the late Sheikh Fahad of the Kuwait Ruling Family, has her United Trading Group. This group includes a highly successful foreign exchange operation and is a major dealer in gold. Sheikha Badriya, whose reputation for business acumen is almost legendary, has large private investments in Spain and Australia as well as in Europe.

Prince and Prime Minister, are both reputedly the possessors of enormous private fortunes. The private investments of some of the ruling family in Kuwait are of sufficient magnitude to merit the full-time attention of Khalid Abu Sa'ud, who left his post as Director of Investments in the Ministry of Finance to look after the private financial affairs of the Sabah.

The Dowager-Queen Hafsa, widow of the late King Faisal of Saudi Arabia, merits inclusion in the top league of Arab private investors. So does her brother, Sheikh Kamal Adham, one of the late King's closest confidants and a former Royal adviser. But investments of people in the highest echelons of Arab society are never publicised and scarcely ever traceable to the original investor.

Paraphernalia

The management and placement of private Arab money is often carried out on a non-official basis, with all the paraphernalia of technical administration and advisory boards. Today's potential private Arab investor is more likely to be a successful businessman who has acquired his wealth relatively recently through his own business efforts.

The esoteric refinements of investment and money management will not be unfamiliar to him, nor will his acumen be less than that of the investment manager with whom he might deal. The amount of money he will have for investment will make for a desired and welcome account but commonly not of a magnitude to electrify the investment manager. The Middle East offices of one leading American bank specialising in investment services report a steady demand for private overseas investment portfolios in the \$1m to \$2m range; the average Arab investor likes to see some performance before committing too large a proportion of his available funds.

Nevertheless there have been some wealthy private Arab investments. Sheikh Nasser al Sabah's Gulf Fisheries still sizeable 15 per cent stake in Lounbo is well-known—although, arguably, it could be regarded more as an institutional rather than a private investment.

The privately owned Saudi Arabian Investment Company, whose chairman is Prince Mohammad bin Fahd, a son of Crown Prince Fahd of Saudi Arabia, caused a stir in Wales by forming a consortium with the Welsh Development Agency to set up HG Tubes. It was the first and, until now, the only Arab investment of any consequence in Wales.

Again, the rationale of the investment relates to the company's potential as a supplier to the developing markets in the Middle East. Harb al Zuhair, a successful Saudi Arabian businessman, is another who has taken the path into industrial investment. One of his industrial investments in Europe was to acquire control of Omega Engineering in the UK. Mr. al Zuhair is in the happy and sensible position of being both the exporter of the company's products from the UK and the importer into Saudi Arabia.

But the majority of Arab private investment tended to be confined to real estate, bonds, and gold. These areas continue to be most often chosen, with property investment particularly favoured. The purchase of a house or flat is commonly the Arab's first entry into UK investment, although such purchases are usually made for reasons of personal and business convenience rather than purely for investment purposes.

Examples, albeit on a rather grand scale, are the house in Hampstead bought by members of the Saudi Royal Family, the extensive country estate owned by Sheikh Zayed, the Ruler of Abu Dhabi and President of the UAE, and Mereworth Castle, bought by Mr. Tejiri.

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ARAB BANKING IX

Traditional attitudes among customers

"THERE ARE no 'Belgian dancers' in the Gulf," said one local banker recently, referring to the classic type of middle class investor whose activities have so much encouraged the growth of the Euromarkets. "The same kind of wealth exists here, but it sits passively on deposit. Its owners haven't provided much incentive for an Arab investment banking system."

Nor have Arab banks wasted too much time trying to change this state of affairs. There have been attempts to launch money and capital market investments, most notably the Kuwaiti dinar bond market but also, for example, certificates of deposit in Kuwait and the UAE. But individuals have shown little interest.

The Arab fondness for tangible assets—whether buildings, gold or more exotic investments like stamps or gems—has been a formidable obstacle even where individuals have taken a nervous decision to do anything more than run a deposit account. And such is the preoccupation with safeguarding the principal of a capital sum, to the detriment of much thought about current yields, that this decision is less common than is often supposed in the West.

Salesmen

At the lower end of the scale, bank customers with \$10-100,000 still seem generally content to leave their money on current account or short-term deposit. Waves of Western securities salesmen—and even saleswomen, attending Gulf ladies' tea parties—have made remarkably little progress in converting them to the joys of bond or equity portfolios.

This is not altogether surprising, perhaps in view of the poor returns which many of these have returned in recent years. Meanwhile, the local commercial banks have seen a great increase in retail business, where simple account transactions can be extended into social occasions—something which 'accords' far better with many customers' requirements.

It was the Arabist traveller Wilfred Thesiger who years ago observed "Bedu love money; even to handle it seems to give

them a thrill. They talk of it incessantly." Most commercial banks in the Arab world—and especially the Gulf—still have to bide their time each day for troupes of customers with less interest in remote paper markets than in the cash positions of their friends, to be discussed for hours among the tea trays and coffee cups.

This remains an obvious but nonetheless fundamental feature of the place of commercial banking in the Arab world. Some observers ponder the implications of this for recent moves by some U.S. banks to introduce modern electronic banking.

There are fewer doubts about the benefits to the traditional banks like National Commercial Bank or the National Bank of Kuwait (NBK) which have accommodated the feature with a broad expansion of their retail networks. NBK now has 37 branches. But they have hardly been encouraged by it to press investment services on their customers.

At the upper end of the wealth scale there is similarly scant encouragement for the Arab banks to develop their investment facilities. Among the younger nouveau riche, there is a little inclination, or indeed need, to save and a marked preference for conspicuous expenditure. Older Arab businessmen and merchants with large sums to invest abroad will turn to the foreign banks which can offer them the necessary expertise and market guidance; their investments have been a very lucrative source of income for some Western equity and gold brokers over the last year.

This use of foreign banks is also motivated in some instances by a desire for more privacy than is always available at Arab banks. Indiscretion about a customer's account is in many Arab states illegal. But such is the intensely personal nature of Arab society that few wealthy depositors will rely upon the law to keep the latest news about their account out of the marketplace.

And there is the additional complication of the family ownership of many banks; few big merchants are happy to disclose their financial dealings to

an Arab bank with a small number of powerful shareholders but no connection with his own family.

But the use of Arab banks by rich Arabs is anyway constrained most seriously by the paucity of domestic opportunities for wealthy investors, unless they chose to embark directly upon the establishment of their own full-time businesses. This is not to say that more would not like to keep their fortunes nearer to home. The massive over-subscription for new share issues in Gulf, Ks in Kuwait—are similarly either more involved domestically with loan syndications and other commercial banking activities or else are looking primarily outside the Arab world for their investment banking business.

Attempted

Some Arab institutions have attempted to tap these sources of private capital—and the cash holdings of the less wealthy, too—with a view to funding discretionary investments both at home and abroad. But the Bahrain Investment Company, for example, has found it hard going. Progress has also been slow with attempts to launch mutual funds in the Gulf, though efforts in this direction by the Euro-Kuwaiti Investment Company and KFTCIC in Kuwait are being watched with interest, if little enthusiasm, by the commercial banks.

Their lack of enthusiasm is understandable. The social forces in the Arab world which work against the development of investment banking often work at the same time in favour of a very profitable commercial banking sector. The cheap funding available from huge local currency deposits offers the Arab banks a strong advantage, in particular, against their foreign competitors.

It is an advantage they have been slow to press. But this changing. The new sense of direction in Saudi banking, the award of mandates like the recent \$300m credit for Bahrain to Arab lead managers,

the increased trade financing by Arab banks and their growing involvement in credits for local companies like ALBA in Bahrain or Al-Babtain in Kuwait—all are firm indications of the change.

But the change remains heavily weighted towards commercial banking rather than investment banking or the promotion of equity participation aimed at internal development. And most of the Arab banks with investment titles—like the Saudi Investment Banking Corporation in Riyadh or the three Ks in Kuwait—are similarly either more involved domestically with loan syndications and other commercial banking activities or else are looking primarily outside the Arab world for their investment banking business.

One institution which has so far acted in many respects like a commercial bank but which fully intends to play a more genuine investment role is the Arab Petroleum Investments Corporation (APICORP).

Established within the framework of OPEC and based in Saudi Arabia's Eastern Province, APICORP has made substantial progress with its aim of promoting the Arab hydrocarbons industry and had "project investments" of SR 493.2m (\$148.6m) at the end of 1979.

Of this amount, SR 337.7m (\$101.7m) comprised syndicated loans. And if opportunities do arise for APICORP to participate in the kingdom's petrochemical industry in the next few years—which it has yet to do—this seems most likely to be in a commercial banking capacity. Nevertheless, APICORP did also show a portfolio of project-linked bonds and equity participations worth SR 145.4m (\$43.5m) at the end of last year and has indicated its intention of increasing these direct equity investments.

This it should easily be able to do, giving its existing involvement with a number of proposed Arab joint ventures for which APICORP has already undertaken much of the preparatory work.

The other major kind of quasi-commercial banks which have gone some way towards increasing the Arab commercial banks' investment role—and which have largely accounted in Saudi Arabia for the limited domestic role of APICORP to date—are the specialised credit banks which offer loans at less than commercial rates. Industrial Bank of Kuwait (IBK) is one of the most successful of these banks and has now received a second KD 100m loan facility from the Government of Kuwait to expand its loan portfolio.

Both these latter categories of "commercial" bank are primarily or entirely financed by Government funds, however. This points again to how much has yet to be done—on both sides of the relationship—between the Arab banks and the Arab private sector if the banks are ever going to take up a more significant role in investing surplus wealth in the development of the Arab world.

D. C.-S.

Fortunes

CONTINUED FROM PREVIOUS PAGE

and Saudi Arabia, is at a low ebb. Fears of a super-power confrontation in the Middle East are an ever-present concern.

The heavy Arab purchases of gold a few months ago were a direct reflection of that lack of confidence. Outflows of private capital from the Gulf and Saudi Arabia reached substantial proportions. In such an atmosphere the attractions of overseas investment become powerful.

Another factor which will pull more private Arab money into Western investment channels is the acute shortage of local investment opportunities in the oil-producing countries. The major development projects in the region are practically all Government-funded, with little or no place for participation by private

investors. Recently, however, the authorities have recognised this omission and have begun to set aside equity portions of their big projects for public participation.

One recent indication of the extent of private investment pressure is indicated by the huge over-subscribing by Kuwaitis for offshore Gulf companies. Only Kuwait has an official stock exchange, where less than 40 securities are listed and dealings have hitherto been restricted to Kuwaiti companies. The Kuwaiti authorities have just issued new listing rules which would allow foreign companies to be listed but the conditions laid down are so strict that very few foreign companies will qualify.

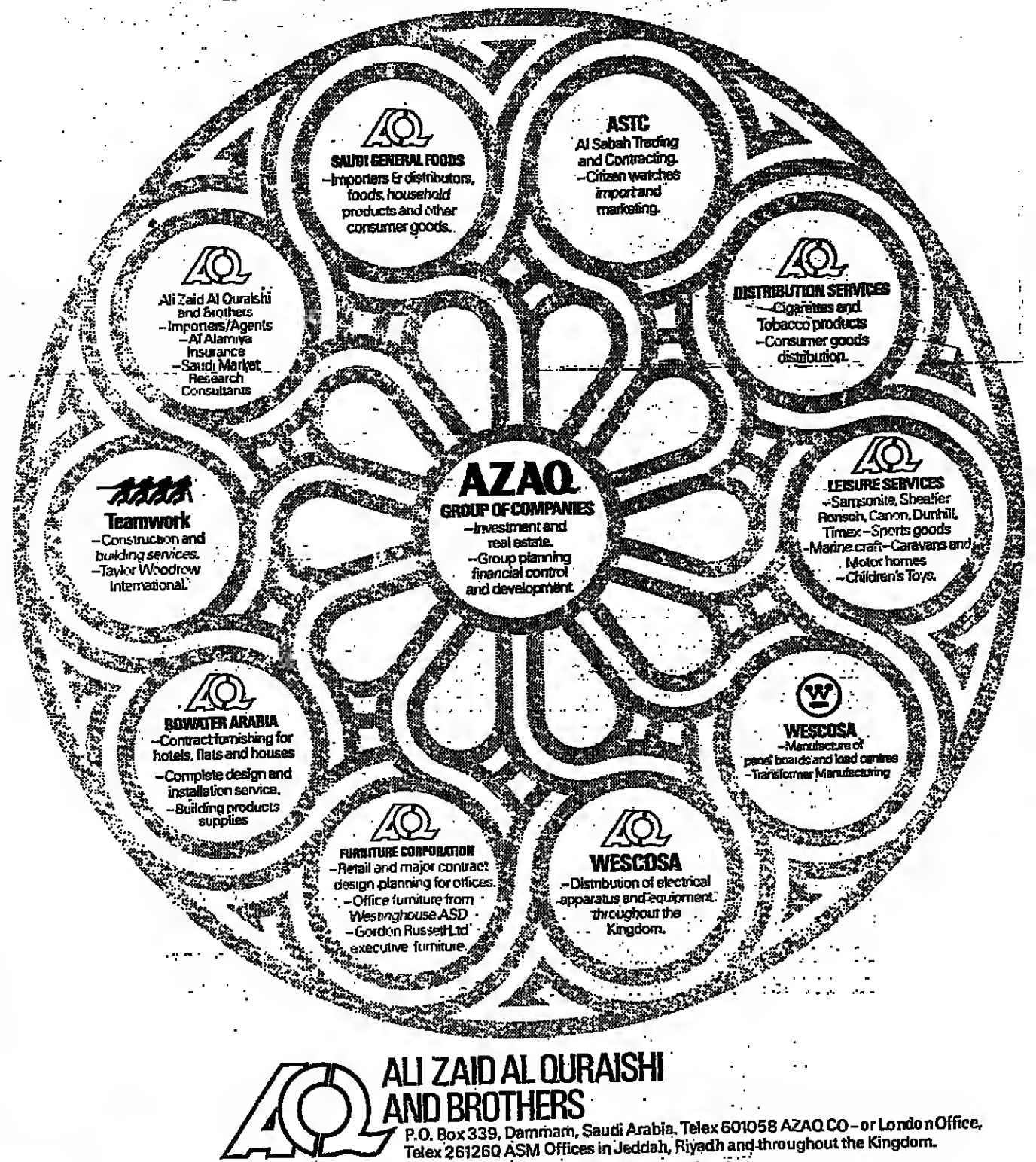
In the rest of the Gulf States and in Saudi Arabia, private

investors must deal on the unofficial market, but opportunities are very scarce.

Just as there are many conduits through which private Arab investments are funnelled, so there is a wide geographical spread to those investments. Individual preferences and predilections have taken private Arab investments all over the developed world. Switzerland is probably the largest single refuge for private Arab funds, but France, West Germany and the Netherlands all have their Arab investment devotees. London's paramount position as a world financial centre and its capacity to deal in almost every conceivable form of investment, is a major attraction for private Arab investors.

John Christie

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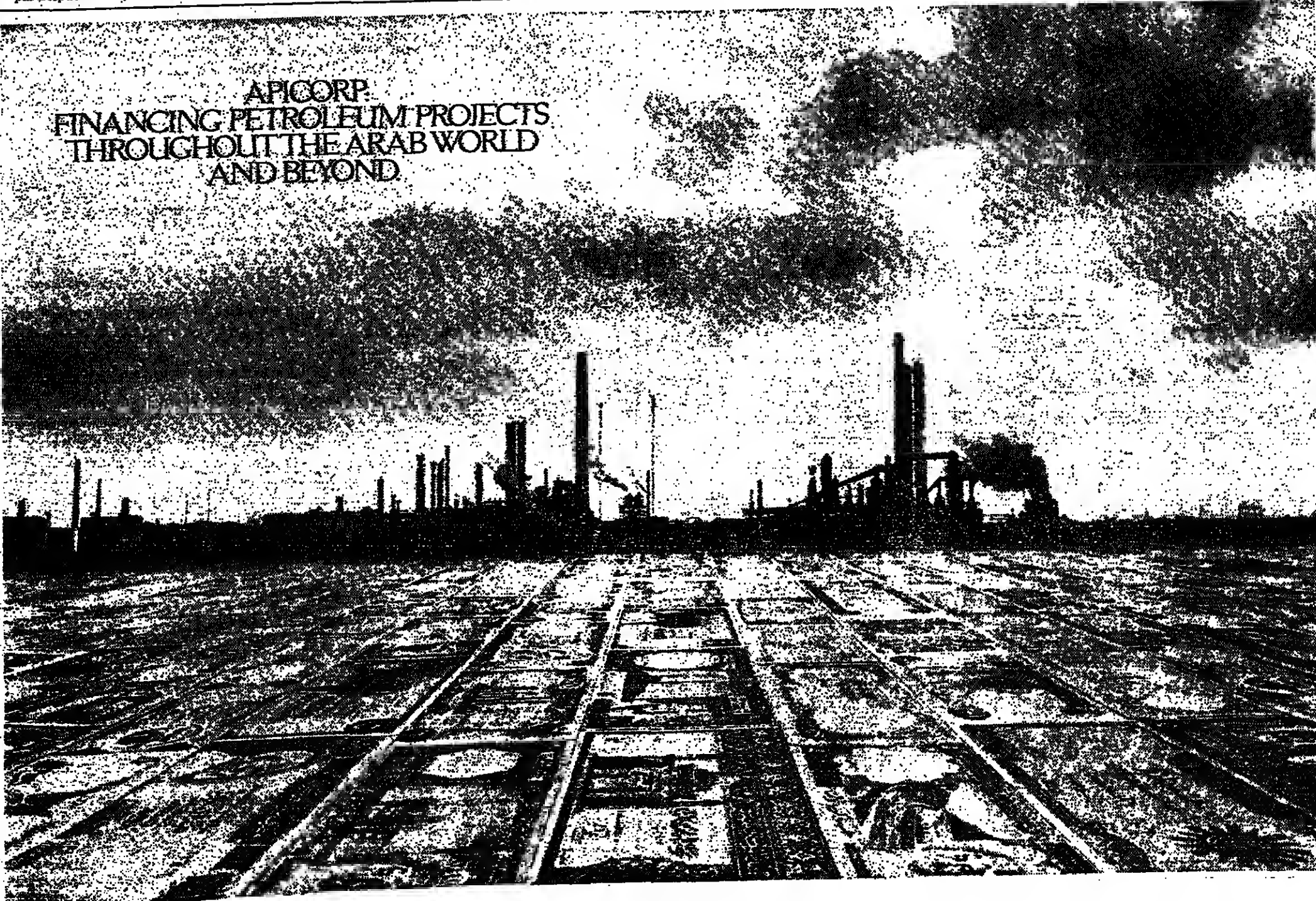
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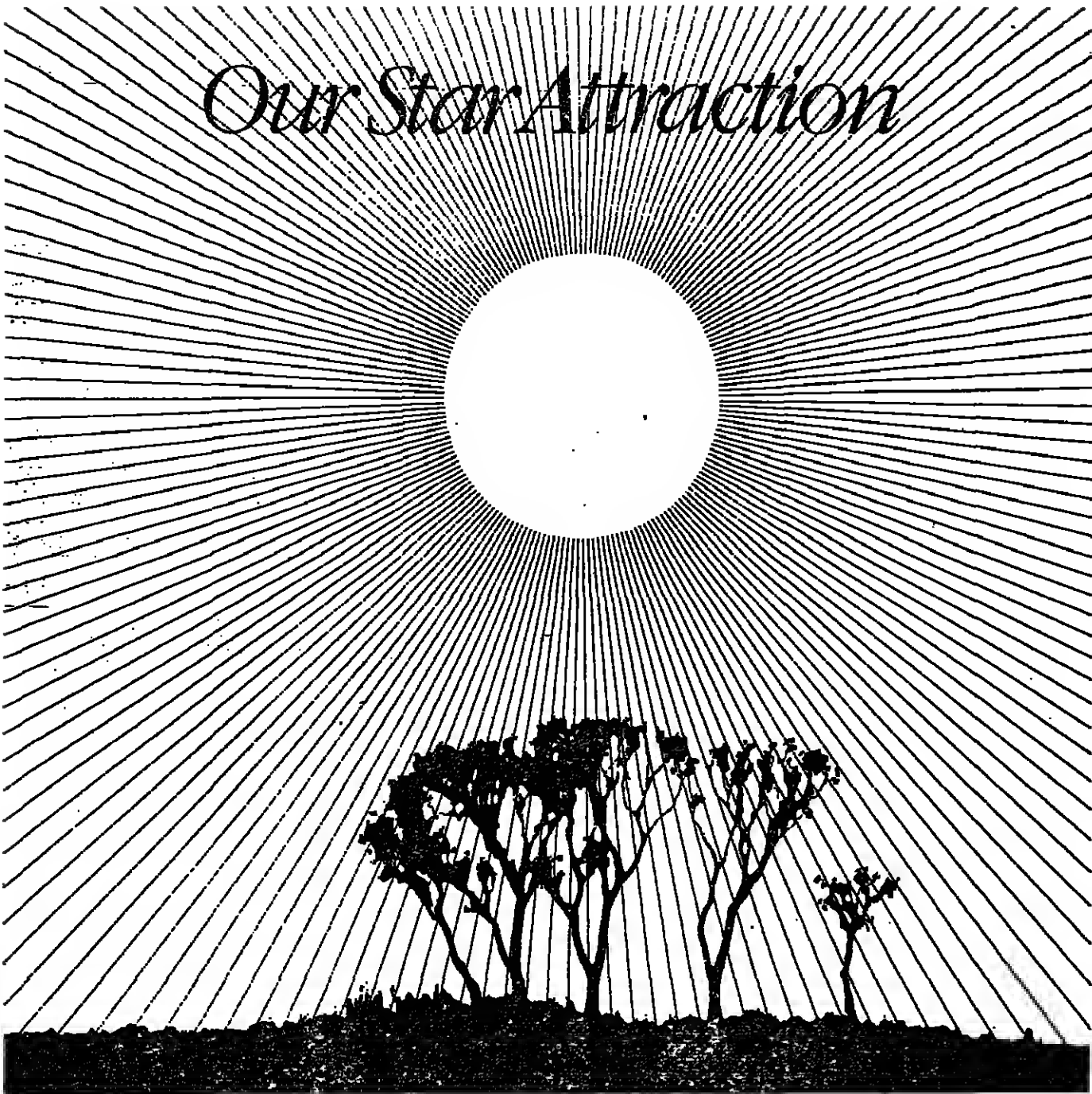
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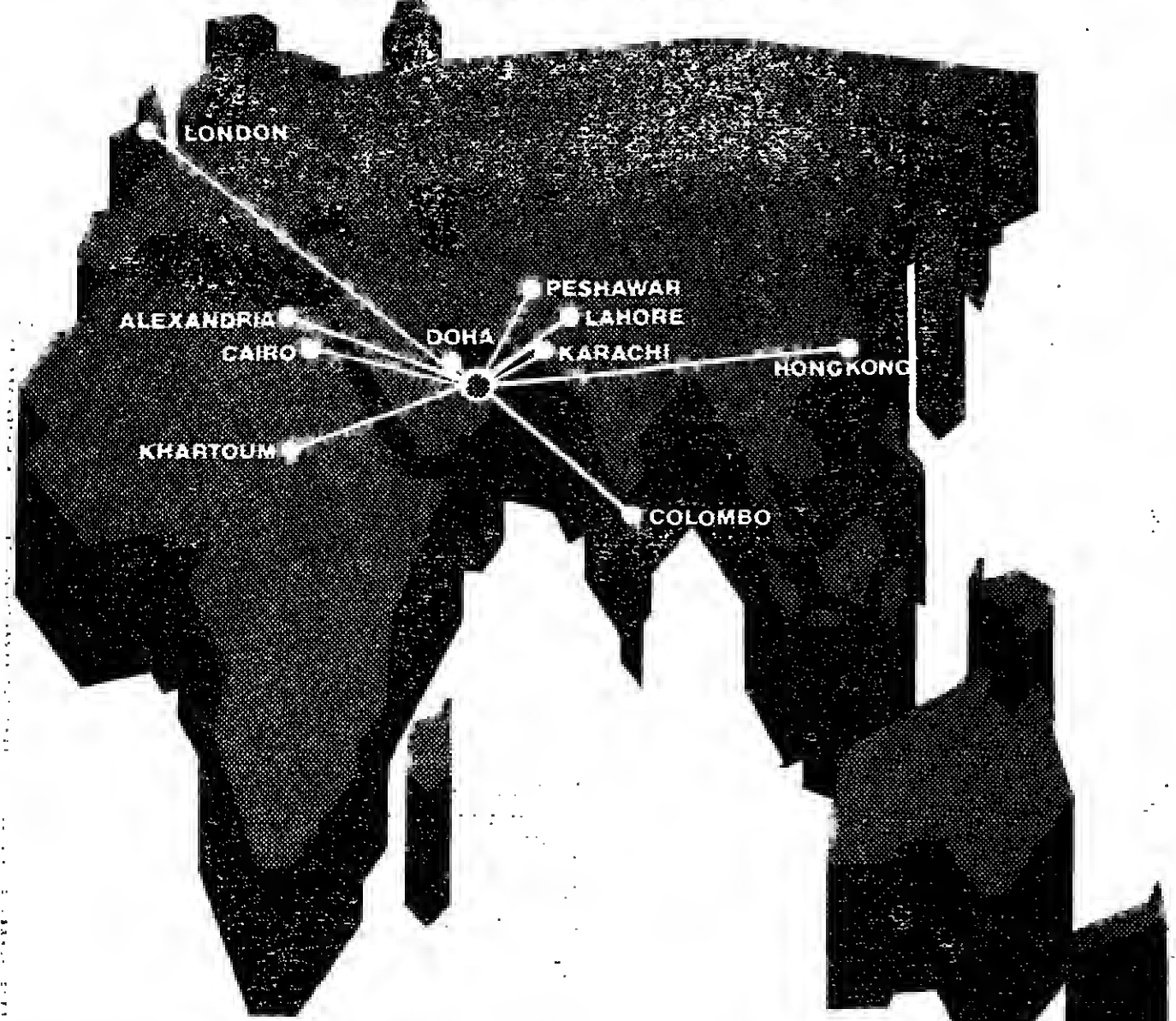
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ARAB BANKING X

Disillusion sets in as Arab investment ideal is checked

IT HAS been said that the trouble with intra-Arab investment is that the rich countries don't need it, the socialist countries don't want it and the bankrupt countries can't use it. That is an exaggeration, but it does sum up the current disillusionment about an idea which was commenced with high hopes and considerable idealism.

The original idea, as developed by the Kuwaitis before the 1973-74 oil price rise and since expounded more fully by others, was that the proper place for the rich Arab states to invest their surplus wealth was in poorer Arab countries. The Arab OPEC states with large surpluses are themselves as developing countries temporarily enjoying substantial liquidity. Behind the neat theory was a genuine idealism aimed at reviving the Arab world after a century or more of humiliation by the West.

In the world at large, developing countries with an outside investor remitting or planning to remit profits could hardly be said to be on the increase. Many governments have either set themselves against it or are suffering from the legacy of a predecessor which did so. What is remarkable in the Arab world is the relatively large number of projects involving outside investors which have got going in the past few years, sometimes in countries which until 1973 were sternly opposed to the very concept.

The fact that investment may be available from outside has led several countries—notably Sudan and Egypt—to reverse official policies on foreign investment and hence their whole economic orientation.

The fact that most of the capital and some of the management for new investments in the poorer Arab countries comes from other Arab countries has not necessarily made it more palatable than if it had come from Western countries. Indeed, the opposite may be the case.

Even within those poorer Arab countries which officially attract foreign investment, the more realistic officials will probably admit that they have received as much investment as they were prepared to welcome and which the state of their economies made possible. The bulk of Arab surplus funds goes to the Western countries, investing there or in real estate at home is far simpler, and the return is often better than investment within the Arab world. The efforts of other Arabs to get projects going in their fellow Arab states are therefore all the more remarkable.

This category does not include people like Adnan Khashoggi who is mainly concerned with making commissions on trade and arms deals between the West and the Arab states. It covers concerns like the Kuwait Foreign Trading Contracting and Investment Company (KFTCIC), or the Arab Investment Company (TAIC), based in Riyadh, which have lavished time, attention and money on getting the Kenana sugar project in Sudan going, and a number of smaller investors from the private sector.

Surplus funds

The Arab states can be broadly divided into three investment categories. First, there are the capital-rich, free enterprise countries which have the surplus funds to invest elsewhere, such as Saudi Arabia, Kuwait, the United Arab Emirates and Qatar. Then come the socialist countries which do not want foreign investment. Some of them are rich—Iraq, Libya and Algeria: while two of them are poor—South Yemen and Syria (the latter having until recently appeared receptive to investment). In the third category are those countries which officially attract investment: Morocco, Tunisia, Egypt, Sudan, Lebanon, Jordan, North Yemen, Bahrain and Oman. It is to these countries that the limitations on outside investment apply.

The first limitation is economic. With the exception of the expanding oil-based economies of Oman and Bahrain, these states' economies have had mixed fortunes since the 1973-74 oil-price rise. Most of them have experienced fairly fast growth, by the standards of other developing countries, thanks to a reasonable inflow of Arab aid mainly for projects and the remittances of expatriates who have gone to work in the richer Arab states.

But growth has had its side-effects: the physical infrastructure of several countries has been found to be quite inadequate; at least one state—Sudan—has found it has not had enough foreign exchange to pay for routine imports of food and spare parts; and many of the best skilled workers have been lured away to work in the oil states. These factors all limit the amount of

investment that can be absorbed.

The other limitation is less tangible. While several of the states officially attracting investment were doing so before the 1973-74 oil-price rise, others—notably Sudan and Egypt—had been run on distinctly socialist lines, in Egypt for the best part of a generation. Well drawn-up (or, in many cases, badly drawn-up) investment codes were obviously of some help in attracting the investor; but investors also needed the active encouragement of state bureaucracies in getting projects approved and started.

Kenana project

In Sudan and Egypt this was rarely possible, even where the head of state was heavily committed to the project personally, as in the case of President Nimeiri and the Kenana project. Bureaucrats had no particular incentive to push projects through; they were not by nature inclined to ease difficulties, and in Egypt, in particular, bureaucrats could see that if foreign investment were successful it would spell the ultimate end of the orderly-looking if inefficient State-controlled economy they had run for so long.

These difficulties were compounded because investors have frequently had to go into partnership with government, and use State-owned institutions for banking, transport and other facilities. Here the bureaucratic mentality also prevails, and staff lack the personal commitment and the profit motive to push things through, or are simply not skilled enough to do so.

Many a development project has either been slowed down or else scared away altogether by the State-run railway system in Sudan or the nationalised corporations in Egypt. For in both countries, most receptive to investment, as one might expect from states run on free-enterprise lines and accustomed to living off their wits.

But neither of these countries has unlimited capacity to absorb investment given the size of their economies. The big prize remains Egypt, with its vast potential market, sophisticated labour force and geographical advantages.

Despite Arab grumbles about its bureaucracy and the fact that it is now officially subject to an Arab economic boycott which means state organisations from other Arab countries cannot

initiate new projects, it is surprising how much investment has gone into it. Much has been invested in real estate of different kinds, from hotels to private bolt-holes for rich Arabs. There are also transport companies and minor manufacturing factories using private Arab capital in collaboration with the revived Egyptian private sector. Indeed, hotels and real estate are popular investment outlets for the rich Arab states in other Arab countries.

With the collapse, thanks to the boycott, of the remarkably advanced Egypt-based arms industry, the Arab Organisation for Industrialisation, the number of successful intra-Arab concerns is diminished. Some of the more successful are described in an accompanying article. But one big disappointment so far has been the portentously named Arab Authority for Agricultural Investment and Development (AAAD), an offshoot of the Kuwait-based Arab Fund for Economic and Social Development (AFESD), charged with developing Sudan as an agricultural exporter.

It is generally accepted that AFESD's plan to make Sudan into the "breadbasket of the Arab world" was far too ambitious for the timescale envisaged. The AAAD only got underway in 1978 after lengthy behind-the-scenes wrangling, but it has a very substantial paid up capital of KD 150m (\$560m).

Yet it has not commenced any projects and those currently under consideration are small-scale schemes in such fields as poultry and eggs. AAAD's capital would permit investment in large new schemes in Sudan, to take capital in its existing ones (it came close to investing in Kenana but finally did not) and could even help Sudan finance the rehabilitation of its existing run-down agricultural base. But it has done none of these, because of management weakness and poor relations with the Sudanese Government. So for it is a missed opportunity in intra-Arab investment.

But Mr. Abdul-Rahman al-Sai would caution against excessive disillusionment. Much has been learned, organisations have discovered how to work together, and the sheep have to some extent been sorted from the goats.

James Buxton

Oil pipeline

KFTCIC, 85 per cent owned by the Kuwaiti Government, bas, along with Saudi Arabia and some Sudanese institutions, put up \$157.7m in a successful capital increase operation by Kenana earlier this year. The Kuwaiti concern operates on similar lines to TAIC, and has a string of projects round the Arab world. One of the most important is the SUMED oil pipeline across Egypt. Like TAIC, KFTCIC has found Jordan and Tunisia the two countries most receptive to investment, as one might expect from states run on free-enterprise lines and accustomed to living off their wits.

But neither of these countries has unlimited capacity to absorb investment given the size of their economies. The big prize remains Egypt, with its vast potential market, sophisticated labour force and geographical advantages.

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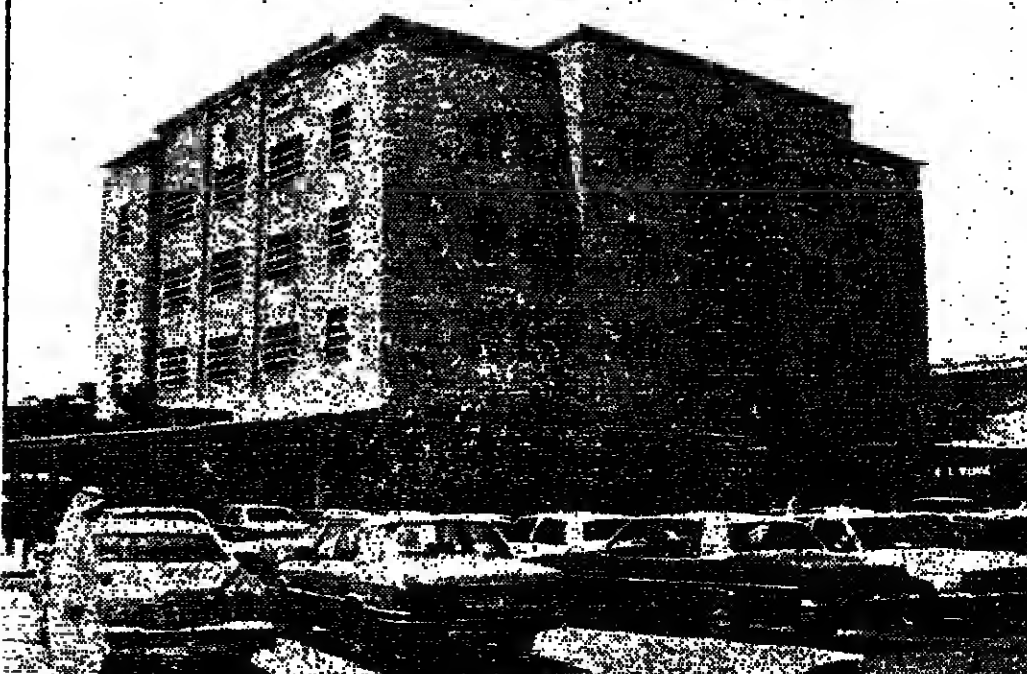
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ARAB BANKING XI

Half of Saudi money supply lies in Bahrain . . .

IN A COUNTRY where there is no Government debt except to future generations, and where the attitude to borrowing is heavily influenced by religion, the banks are bound to play a somewhat different role from that understood in the West.

In Saudi Arabia, this role remains a comparatively minor one. In May, 1980, the last month for which Saudi banking figures are available, as much as half of the Saudi money supply was out of the country in Bahrain.

The Saudi financial world remains highly contradictory. Despite the vast surplus generated by the State, which is likely to exceed \$300bn this year, the market has been subject to periodic droughts in liquidity for the past two years as the Government curbed its spending. Meanwhile, despite the real public and private distaste for the charging of interest, commission rates have been into double figures for best customers and are still in the range of 8-10 per cent.

Many merchants and small contractors still prefer to finance their businesses either from operations or on the basis of "weigh" (face), where money is lent on trust against future purchases from the lender, as a bridge-price or simply as patronage.

Many Saudis, too, tend to favour the Hadramis of National Commercial Bank when they can profit from royal largesse, which has been partly formalised in six state credit institutions.

These state funds are finding it hard to redeem their loans, even at the exceptionally generous schedules they offer. After all, every Bedouin con-

tractor or real estate speculator knows his debt of say, 250,000 Saudi riyals is but drop in the ocean of State wealth. Even industrialists, who can cover half the cost of their factories from the Saudi Industrial Development Fund, have been known to cry "usury" at the Fund's commission of around 2 per cent and refuse to meet repayments.

Happier

Equally, many Saudis feel happier with the more traditional money-changers who run their establishments in the heart of the souk and are open in the evenings. The bulk of their business is foreign exchange movement and money transfers for the 2m immigrants and the highly mobile rural labour force. Al Rajih, the biggest operator of them all, could compete with any bank for speed.

The larger moneychangers also make advances to their neighbours in the souk and enjoy a competitive edge on the registered banks since they are not subject to reserve requirements — or indeed any recognisable regulation except tradition and Islamic law.

Since 1962, the Saudi banks have been subject to the regulatory arm of the Saudi Arabian Monetary Agency (SAMA). With its institutional memory of the crisis in the Kingdom's finances in 1958-60, of the near-collapse of the Riyadh Bank in the mid-1960s and, more recently, of the chaos in the lower Gulf in 1976-77, SAMA has attempted to restrict the Saudi banks closely.

However, the Banking Control Department of SAMA has

none of the powers that its equivalent at a Western central bank might enjoy. Since it cannot charge interest, it cannot operate a "discount" window to alleviate shortages of liquidity. Nor has SAMA dared to regulate interest charged, attempt exchange control or until lately, express its concern about arbitrage actions by action more severe than a jiggling of the exchange rate to catch out banks taking positions.

It continues, however, to insist that banks lodge half their deposit liabilities interest-free once they exceed 15 times their capital. This has proved particularly galling for the Saudi banks since deposits, on which only the tiniest commission need be paid, are the chief source of bank profits.

Not surprisingly, with profits so intimately linked to capital, when SAMA announced in 1977 that no bank could increase its capital or open new branches without selling 80 per cent of its stock to Saudis, all 12 of the non-Saudi banks were obliged to begin negotiations. To date, six of the foreign banks have been "Saudised" and even Citibank, which dug in its heels, has been obliged to give in to protect its most profitable operation outside the U.S.

A share issue to raise the bank's capital to SR 300m was greatly oversubscribed. This was inevitable since the shares were offered at present value and took no account of the vastly enhanced value that would follow the lifting of SAMA's constraints.

The high reserve requirements also hamper the Saudi banks in competition with Bahrain, where the monetary

agency sets no such ratios. The interest rates in Bahrain respond directly to the market, while in Saudi Arabia, the banks cannot change their commissions too often without risking complaints that they are charging interest. Above all, they have found it hard to follow world interest rates upwards without causing an outcry, in which borrowers have all the arguments of tradition and religion on their side.

At times of high world interest rates, as in the past two years, the flow of funds from Saudi Arabia has amounted to a haemorrhage. A large offshore riyal market in Bahrain, which constitutes some 20-25 per cent of total offshore business there, reduces SAMA's ability to control the money supply and, ultimately, domestic inflation.

Concerned

SAMA has been sufficiently concerned to take steps on both fronts in the past year. Last autumn, the Government ceased denominating public sector contracts — the pre-eminent source of liquidity — in Saudi riyals in favour of dollars. This move was designed to curb the offshore riyal market, since contractors with dollar expenses would no longer need forward cover in riyals.

In the past year, too, SAMA has gradually reduced its reserve requirements from 15 per cent on all deposits to the present 7 per cent on demand deposits, and 2 per cent on time and saving deposits.

Neither action appears to have had much effect. Liquidity

has improved, but this is primarily because, with the onset of the new five-year plan, the Government is again awarding contracts. Bahrain continues to prosper and one suspects there must be real deficiencies in the Saudi banks that extend beyond the troublesome regulations and the problem of interest.

The market in Saudi Arabia is dominated by two colossi: the National Commercial Bank, founded in 1938 from the money-changing operations of the Kaki and Mahfouz clans, and the Riyadh Bank, started in the 1950s to serve the Nejd and Eastern Province, where NCB was weak. Accounting for

some 60 per cent of deposits at around 120 branches—NCB's total balance sheet is now \$13bn—they dwarf the foreign or joint-stock banks that have opened in the kingdom since the 1920s.

Grounded as the banks were in foreign exchange activity and financing for wholesale importers, their scope remains fairly limited. According to SAMA's 1979 figures, trade-financing still took the lion's share of commercial bank credit, with 33.9 per cent. Finance for construction, chiefly in the form of bridging loans to contractors and the short-term commercial loans on

which the SIFD insists, made up 21.9 per cent of the total.

This was some 3 per cent below the previous year's total and indicated clearly how dependent the banks remain on Government disbursement. State spending has now picked up and NCB recorded an impressive SR 600m profit last year; spending is likely to continue at a high rate over the next two years, as contracts are awarded for the new projects in the third five-year plan.

Certainly, the banks are much better placed in terms of capital than in 1975, the start of the second plan. The joint-stock banks, too, have moved

swiftly to ten new branches to garner deposits. The Saudi British Bank (formed out of the operation of the British Bank of the Middle East) now has ten.

Constraints remain, primarily in the absolute shortage of skilled bankers and their reluctance to lend beyond the short term. Loans and investments are growing and stood at SR 28bn in February, but they remain a relatively small proportion of total activity. For the immediate future, the State institutions will carry most of the longer-term burden.

James Buchan

. . . whose offshore units are a local magnet

BAHRAIN LAUNCHED its offshore banking sector in 1975. Its growth since then remains one of the most successful aspects of the modern development of the whole Middle Eastern economy.

Today, the sector's total assets exceed \$31bn and there are no less than 54 offshore banking units (OBUs). Accounting, briefly for this number is not easy, and there appear almost as many reasons d'être as there are OBUs.

Some are attracted primarily by the corporate banking needs of the region. Gulf rulers are no longer short of cash, as a few were in the late 70s. But local companies like Kanoor, ALBA, Olayan or Emirel present a growing demand for a range of banking services, and many OBUs concentrate their activities on the running of a short-term loan portfolio in the Gulf, Saudi Arabia and the Levant.

The local deposits of these customers provide another conduit, too, for the passage of oil-revenues away from the region into the world banking system. Precisely how much corporate deposits contribute to the funding of the OBUs is impossible to say. Certainly they must be more important than deposits placed directly in Bahrain by the oil-surge State Treasuries. These have always been disappointingly small. But both categories of deposit together account for rather less than 30 per cent of total funding.

Centralise

The fact that these deposits are a direct part of the recycling process reflects the geographical sweep of the OBUs' operations. Loans from all over the Middle East are booked and funded in Bahrain by many of them. They find it cost-effective to centralise the administration of the loans in one centre, which Bahrain can provide because of its good communications, convenient time zone and ready supply of skilled staff.

But Bahrain's advantages go further than this. The OBUs need pay no taxes and are exempt from all reserve requirements. For some international banks, particularly the U.S. majors, it is therefore an ideal booking centre for multi-currency loans arranged, perhaps, in North Africa or the Far East. Until recently, Citibank's OBU had a limited marketing operation locally and did nothing in Saudi Arabia, where another Citibank branch operated until July this year. Nevertheless, this OBU has assets of around \$3bn because it is used to book Citibank loans out of 38 different countries.

The Bahrain Monetary Agency's latest analysis of OBU liabilities shows \$21.2bn located in the Arab countries, with \$7.1bn in Western Europe and \$3.5bn elsewhere.

But it would be misleading to present Bahrain as simply a booking centre for these loans. The funding of international portfolios has made the country an important centre in the global interbank market. It takes its cue from Singapore in the mornings, and is now large enough to ensure that its relationship with the huge London market is not entirely one-way. Bahrain affects the London market's opening bids and carries the structure of world

rates through the West's weekend.

Interbank funds (including loans from parent banks) make up slightly over 70 per cent of the OBUs' liabilities. Borrowing from other OBUs account for less than one quarter of these funds. The market relies heavily on banks outside Bahrain—and this points to another motive for establishing an OBU. Major Gulf participants in the broader interbank market are the national banks of the Arab oil-surplus states.

Dealing with NCB, NBR, NBAD and the other leading indigenous commercial banks provides an important contact with OPEC funds for several major banks from South America, Asia and the Far East. Their OBUs are used to fund loans made at home by the parent banks.

Asian and Far Eastern banks are also prominent among those OBUs serving new business among the expatriate workers of the Gulf outside Bahrain, handling their remittances home as well as hoping for corporate business with the Asian and Far Eastern companies which are beginning to follow the individual workers out to the region. Among the most recent OBU arrivals are the Bank of Baroda and the Philippine-based Allied Banking Corporation.

Admitting OBUs from India and the Far East during 1980 has been consistent with the new guidelines of the Bahrain Monetary Agency (BMA). These were announced after the July-December 1979 moratorium on additions to the sector, which allowed a breathing space to review its operation. OBUs will now be licensed for those applicant banks based in areas of the world so far held to be under-represented.

The firm direction of the BMA in this matter is typical of its leadership role in Bahrain. The original architect of the OBU sector, Mr. Alan Moore, had handed on the office of Director-General of the BMA long before his final departure last December. His successor, Mr. Abdullah Saif, is respected by the banking community and heads an accessible team of officials who work, as he gently insists, "on the principles of pragmatism and moral suasion."

This is one source of an optimism among the OBUs which is unlikely to be much shaken by the withdrawal, should it happen, of one or two less successful competitors. Most bankers in Bahrain concede readily enough that the number of locally active and profitable OBUs probably does not much exceed 20. There are also those who stay in Bahrain for various reasons, among which a contribution to parental profits does not yet figure prominently.

This still leaves possibly rather more than a baker's dozen who must balance the intangible advantages of a presence in Bahrain against the net cost of remaining there. Conceivably, there are a few who, while not wanting much to be the first OBU to close, are happily anticipating the pleasure of being the second or third.

Staying out of the latter's company, say the successful OBU bankers, is a matter of avoiding an exclusive dependence on any one area of OBU operations and of adjusting

promptly to new business opportunities which appear and are then superseded with some speed in the Gulf's changing markets.

Foreign exchange trading, for example, was once an important money-spinner. Bahrain's creation of forward exchange markets in Gulf currencies was a valuable contribution to the development of the region's economy. Today, the daily volume of the exchange markets remains high but margins are tight and the available profits limited.

Exchange

Consequently, the majority of OBUs trade currencies primarily to provide cover for their commercial lending activities.

Kuwaiti dinar trading has been much reduced, along with a decline of interest in KD bonds. Trading turnover in Saudi riyals, averaging \$50-100m daily, is much below the levels of twelve months ago.

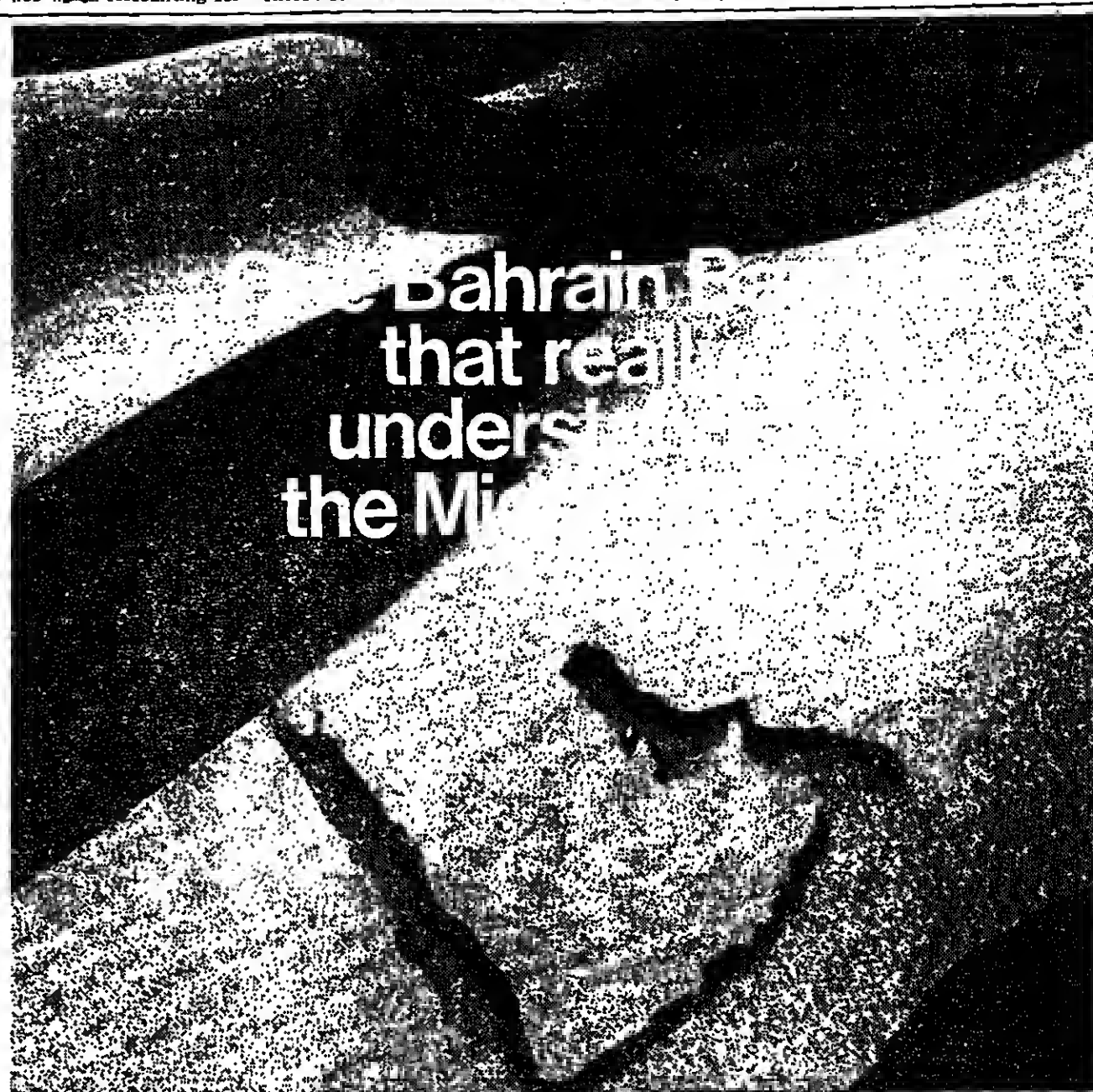
The potential of the Saudi market is undoubted, despite all the talk of fiercer competition from the domestic banks of the kingdom. Riyal assets now comprise 15-20 per cent of the OBUs' total, against the 75 per cent which are dollar-denomina-

ted. These riyal assets are mostly interbank loans, providing funds for the international banking community to serve corporate clients with business in the kingdom. But they also include the products of Bahrain's "suitcase banking."

Saudi shareholders are now represented in the OBU market, which has helped relations generally between the two. Murad Ali Murad is manager of National Commercial Bank's recently opened OBU. He acknowledges that there will be stiffer competition for Saudi business, "but it is not going to happen overnight. The kingdom's spending is too big for Bahrain to be squeezed. There will be business enough for everyone."

Such optimism is widespread in Bahrain. It is fuelled by the OBU sector's progress to date, as well as by confidence in the advantages which the OBUs derive from the expertise and global experience of their parent institutions. These are key factors which should help assure the sector of the "steady" rather than spectacular growth anticipated in the BMA's 1979 Report, with a modesty and caution not always found in every part of Arab banking.

D. C. S.



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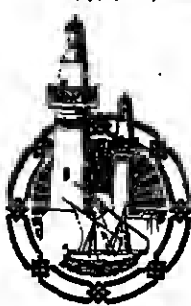
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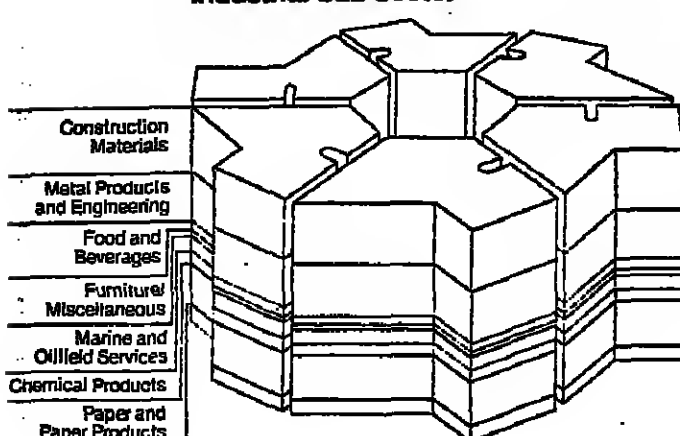
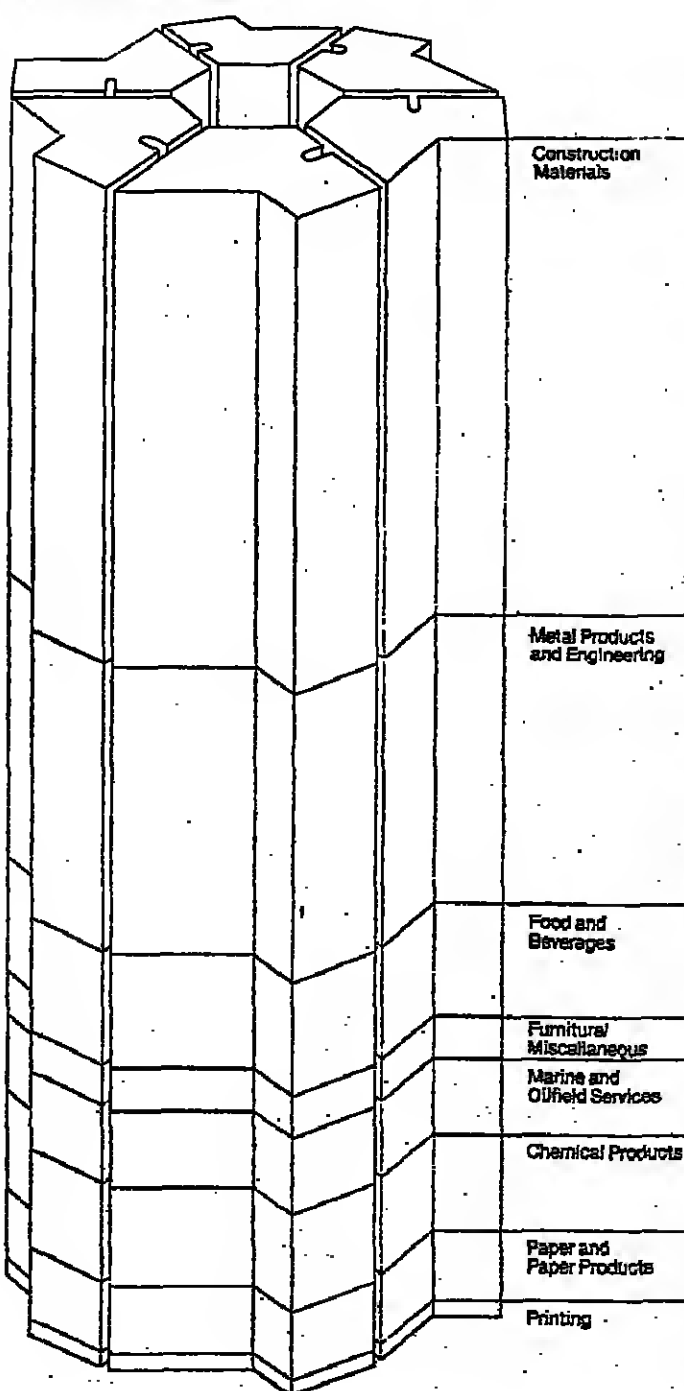
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IBK's Loan and Equity Commitments during 1979 Classified by Industrial Sub Sector

IBK's Cumulative Loan and Equity Commitments (1974-1979) Classified by Industrial Sub-Sector



ARAB BANKING XII

New Central Bank pushes UAE closer to real unity

EIGHT YEARS after its formation and prolonged agony, the United Arab Emirates has finally given birth to a Central Bank. Its creation represents the most significant move by the federation of seven sheikhdoms towards real unity, as important as the decision to form a single defence force.

This infant has been long in gestation. For the last six years, local and foreign bankers have been asking when the UAE's dynamic oil economy and its 52 banks were going to be governed by an institution with adequate regulatory and fiscal powers.

But a number of the voting rulers viewed the creation of a central bank as an instrument of control which might rob them of their remaining vestiges of power and independence — namely, the right to decide the economic futures of their emirates and keep their finger on whatever money their emirates earned.

In fact, the decision to form the central bank was largely in the hands of the two major oil-producing states, Dubai and Abu Dhabi. Many nationals in Abu Dhabi felt that the Emirate was already doing more than its fair share in supporting the federation through contributions to the annual federal budget. Abu Dhabi regularly gave more than 95 per cent of the total.

The decision to form a Central Bank entails some recognition of the fact that such an entity acts as banker to the Government. Previously, the National Bank of Dubai and the National Bank of Abu Dhabi (NBAD) had largely filled the void. They reformed the role of bankers to their respective emirates and paid commercial rates of interest on the oil dollars received, under the ownership of prominent local emirate interests.

In the case of the most wealthy Emirate, Abu Dhabi, which had enormous growing revenues and surpluses, and footings of over \$5bn, the NBAD acted as a bank for the local government, its public corporations and members of the ruling family. Other responsibilities, such as dealing with the surpluses, were handled by specially created bodies. The Abu Dhabi Investment Authority (ADIA) has invested the surplus, and the Abu Dhabi Investment Company

(ADIC) acted as the Emirate's merchant bank.

Sheikh Rasheed, the ruler of Dubai, is famous in the region for his fierce independence and commercial flair, and guards his economic freedom jealously. Signs of his independence can be seen in his oil policies, industrial strategy, and his desire to spend the oil money as he sees fit. (In Dubai there still is no distinction between government funds and Sheikh Rasheed's own personal funds.) Nevertheless, in an economy like that of the UAE, with a total income of nearly \$20bn, the need for a strong central bank was keenly felt by local bankers.

Until late last month, the monetary authority was the UAE Currency Board. This organisation not only suffered from a lack of support by prominent people in the UAE, but also a lack of input of foreign currency from the two major emirates. Its balance-sheet is still only just over Dh 7bn (\$1.2bn) in size, and it has tended to be starved of funds by its government.

Legal entity

However, political pressures have been mounting on the rulers to support the establishment of a central bank and supply it with funds. Last March the rulers of Abu Dhabi and Dubai pledged to commit half their revenues to the central purse. And late in August Sheikh Zayed, the UAE president, signed the bill which made the Central Bank a legal entity. The bank's operation will begin not later than December 15, according to official sources.

The legislation has only been circulated to the banking community, and runs to a mere two folio pages. But it could herald enormous changes in the financial structure of the country.

There is also strong feeling in the UAE that the previous system, despite its faults, did work reasonably well. Certainly, the National Bank of Abu Dhabi and the investment institutions do not appear concerned about the possible repercussions of the new law. One banker commented that the issue had merely become a "journalists' plaything" and that few changes were in fact promised by this long-awaited legislation. One clause is said to indicate

that "public entities" will be able to do business with the Central Bank, presumably including such institutions as Abu Dhabi National Oil Company. Local bankers speculate that the Central Bank might then compete for deposits from such organisations, though it is unlikely that it could perform all the functions normally associated with commercial banks.

Another contentious issue will be interest. Both Abu Dhabi and Dubai have had a sharp eye for accruing interest on their money in the past, and may be loath to place large deposits with the Central Bank, which does not pay interest.

Until the full text of the legislation is revealed, these issues must remain speculative. "All one can say at the moment," remarked one banker, "is that the egg has been laid. We hope that it does not go cold before December when it is supposed to hatch."

Another possible problem for the fledgling Central Bank will be its leadership. Sheikh Suroor bin Mohammed al Nahayan has been tipped to be chairman of the seven-member board of governors. The appointment would be an additional burden on a man who is already the Chamberlain of the President's Court, chairman of the Abu Dhabi Water and Electricity Department and a board member of ADIA and the Abu Dhabi Fund for Arab Economic Development. He also reportedly attended the recent security meeting of Arab Interior Ministers in Taif, Saudi Arabia in his capacity of the acting Interior Minister of the UAE.

In the past the UAE Currency Board has suffered from a lack of strong local leadership. The appointment of Sheikh Suroor, while providing the necessary political clout, would mean that day-to-day management was still in the hands of someone else.

The composition of the seven-member board is also another sticky point. Dubai, with the appointment of an Abu Dhabi personality as chairman, might seek representation of its interests on the board. The decision whether to appoint the best financial brains locally available regardless of their local emirate origin, or whether to have a board which tries to balance all emirates' interests,

will perhaps be very significant. It will be a choice between federalism and regionalism.

With the creation of the Central Bank it is presumed either that Currency Boards loans to the Emirate of Ras al Khaimah — which represent a potentially embarrassing problem — have been paid off by Abu Dhabi, or that they will have been carried over to the new bank.

Under previous Currency Board management, Ras al Khaimah managed to secure development loans of more than Dh1bn. By the Board's own admission, the terms of these loans were not "adequately appraised." Ajman and Sharjah also received funds from the Board, and it is unclear what is to happen to these.

Dirham lending

Still more problematic is the possible impact of the Central Bank on the use of dollars by commercial banks to fund local dirham lending. No matter how much dirham liquidity this new, expanded version of the old Board injects into the system, it will still face problems in preventing large outflows of dirhams.

The latest statistics issued by the Board show a sizeable increase in total foreign liabilities, but very little increase in the deposit base. By December last year, non-Government deposits stood at \$4.4bn — very little changed from the level of three years ago.

Last year, the net foreign liabilities of the banks grew by \$297m and accounted for one-third of the growth in advances. The advances to deposits ratio stood at 133 per cent — \$7.16bn against \$5.4bn. The UAE depositor has always taken very short positions on dirham deposits — those of up to three months absorb over 34 per cent of all deposits, while those over 12 months barely reach 7 per cent.

However some bankers in the UAE are waiting to see whether the two most important rules will meet their commitments to contribute half of their incomes into the new central bank.

"I'll believe it when I see it," said one. But he added that if these undertakings were carried out then some real changes were in the pipeline in the UAE financial scene.

Kathleen Bishtawi

Stability returns to Kuwait's banking system

TWO developments last month have been seen as a clear indication that Kuwait's banking system had recovered from prolonged liquidity difficulties. First, there was the lifting of the ban on the trading of the shares of non-Gulf companies on the Stock Exchange. Then came the announcement of the first Kuwaiti dinar bond issue since the temporary closure of the market in the last quarter of 1979.

The two events signalled, at least, the Government's confidence that stability had been restored to the market following the outflow of money which towards the end of last year reached 800 proportions.

Superficially, Kuwait has presented something of a paradox over the past year. While the country is reckoned to have the highest per capita income in the world, its large and well-established banks have been drained of funds, despite the growth of their consolidated balance sheets.

Privileged

The basic problem has been both political and social. Out of respect for traditionalist feeling and fear of offending Kuwait's privileged citizenry, the Government has refused even to contemplate allowing interest rates to rise in line with world trends.

At the same time, it has stuck to its liberal, capitalist philosophy in imposing no restrictions on the flow of capital. To have done so would also have been anathema to the State's traditions. Nor, in its periodic adjustments of the rates for the dinar have the authorities shown any inclination to revalue against other currencies in a way that might discourage the search for higher yields elsewhere by increasing the exchange risk.

One important reason for the authorities' reluctance on that front is the recognition of the possible limits to diversification of the domestic economy, and the policy of building up investments abroad to provide an alternative source of income. In practice, substantial appreciation of the Kuwaiti dinar would only reduce the proportion of revenue saved in terms of dollars and other international currencies. It seemed a momentous

occasion when the old 7½ per cent ceiling on interest rates was raised three-and-a-half years ago — a necessary move that the National Assembly had always vigorously opposed before its suspension in 1976. The present limits of 8½ per cent for loans of up to a year and 10 per cent for longer periods introduced in 1979 remain in force.

Strains on the system — also suffered by Saudi Arabia, Kuwait, Qatar and the United Arab Emirates — have resulted from the pronounced discrepancy in interest rates compared with the world's major money markets. These may well recur, but the Government will continue to regard the present ceiling as sacrosanct, resorting to palliative measures in response to any future crisis.

Apprehension about instability in the region clearly played only a minor part in stimulating the outflow of funds, which, between August, 1979, and April, 1980, may have amounted to as much as KD 3bn (\$1.2bn). That much was shown by the frenzied interest in and over-subscription for shares in offshore Gulf companies that could hardly be regarded as a secure investment.

The decision to ban dealings in these shares within Kuwait amounted to an inconvenience rather than an impediment to Kuwait's engaging in such transactions. This aspect of local lending opportunities.

Specific conditions have now been laid down on trading in shares of non-Kuwaiti Gulf companies, which may preclude officially acceptable dealings in many of them — and reflect a paternalist concern on the part of the Government.

Suspension of new issues of KD bonds last November was probably of marginal importance. The market was already in decline because of the comparatively low yields, the loss in value on the secondary market, and the close linkage of the currency to the dollar. Over 70 per cent of the KD issues recorded in 1979 were accounted for by the first half of the year.

Business was resumed with the KD 10m facility for the City of Oso, announced early in August, and lead-managed by the Kuwait International Investment Company. Although it

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ARAB BANKING XIII

Egypt: curbs on letters of credit hit foreign banks

EGYPT'S BANKING community is still recovering from the economic measures announced last May. Some bank managers seriously thought of packing up when they were told they would no longer be able to open letters of credit.

But when the authorities found the public sector banks would never be able to handle the increased business, they back-tracked. In a diplomatic compromise they allowed the foreign banks to continue issuing letters of credit, in return for "offering" to place 15 per cent of their foreign currency deposits with the Central Bank at Libor, as a source of development funds.

The foreign banks have still lost out because letter-of-credit business has been hit by the introduction of new deposit requirements: 100 per cent on all goods, except raw material imports (40 per cent) and essential foodstuffs (25 per cent). The authorities have since relaxed the rules to allow imports to make use of supply credits for raw material and foodstuffs imports. But business is well down since the changes—probably by as much as 40 per cent, and this mostly on the raw material imports so vital for construction.

The authorities appear also to have lost out, winning a Pyrrhic victory in their attempt to gain access to some of the estimated \$3bn to \$4bn of hard currency deposits lodged in Cairo banks. Some banks have deferred payment of their 15 per cent requirement, awaiting clarification of what can or can not be deducted against their balances. Others have regarded virtually all or minus positions after noting head office losses. The fact is that it is extremely difficult to define foreign currency deposits in a free market.

This latest hiatus comes amid calls for greater controls over foreign banks—always the sector with the highest profile in a country opening up after a period of centralised government. The logic behind allowing foreign banks into Cairo was to help the development effort. All franchises therefore theoretically have a "development bank" license, and only those who

formed joint ventures with Egyptian partners with a controlling interest could first handle Egyptian accounts and second, deal in retail banking.

Chase Manhattan was the first foreign bank to set up a joint venture. Chase National, as it is called, has prospered hugely, making profits of around E£5m this year. Some eight other foreign banks have also set up joint ventures with controlling Egyptian interests, usually with one of the four public sector banks. Cairo Barclays International and Misr Bank Development Bank (MIDB) fall into this category, although as 50/50 joint ventures they cannot deal in Egyptian pounds. They are all doing well and contributing slowly to the development of medium-term lending, especially MIDB and Cairo Barclays International which some see as the only true foreign "development" banks operating in Cairo.

Aid agencies

Branches have done extremely well but mostly out of the letter of credit business. It is mainly these banks that critics of the "open door" policy attack — to the embarrassment of the authorities.

Foreign banks have performed a service in improving the level of banking services available in Egypt — even if they have fished staff from the nationalised banks to do so. Although they finance luxury goods imports, they have increasingly — at least the more respectable of them — financed raw material and capital goods imports, as well as arranging much needed supplier credits.

Some of these banks are also testing the term-lending market, but very gingerly, remarked one banker. "Yes, we make good profits, but you have to understand that any loan in Egypt is an equity risk. It only needs one to go sour and you have lost your profits for a couple of years." Another banker from one of the joint venture banks concurred, adding that he chose his term-borrowers "very carefully indeed."

The need to increase savings has become a major plank of Government policy, as a way of channeling funds to investment,

reducing the money in circulation and relieving inflationary pressures.

The authorities are extremely anxious to raise as much local capital as possible, through savings, for investment. Lack of local funds is at present a major constraint on development, and raising interest rates is clearly one extremely important measure.

The authorities also think that there is a large pool of cash stashed under beds in the countryside which could be tapped if the right medium could be found to exploit it. For this reason, it is encouraging "Islamic" banks—banks that do not pay interest but take equity stakes in enterprises to get round the rural population's supposed aversion to usury.

At present there are two "Islamic" banks operating in Egypt: the Nasser Social Bank, the first in the Arab world and geared exclusively to social causes such as loans to owner-driven taxis. The other is the Faisal Islamic Bank which, with Saudi backing, had got on to a roaring start and has done extremely good business taking positions on imports such as timber. The high level of trade financing apparently maintains a reasonable liquidity level to offset the equity stakes taken in other enterprises.

The four nationalised banks have only been partially effective as a medium for domestic savings because of the fixed interest structure. However, the gradual dismantling of restrictions on their activities, especially in their foreign exchange dealings, has made them profitable again.

There also remains the possibility of developing the stock market, at present hobbled by swinging withholding taxes. A capital markets authority has been set up to investigate ways of facilitating capital formation. Any moves to regulate liquidity would be welcomed by the banking community, which finds that the need to retain some liquidity (only eased now by informal interbank borrowing) hinders some banks from doing more term-lending. There is also a need for a properly regulated foreign exchange market, specially as the open market becomes increasingly

the conduit for foreign exchange transactions.

Government policy is to keep the parallel market rate pegged at 69 piastres, compared with an open market rate of 77 piastres to the dollar — at as small a premium as possible.

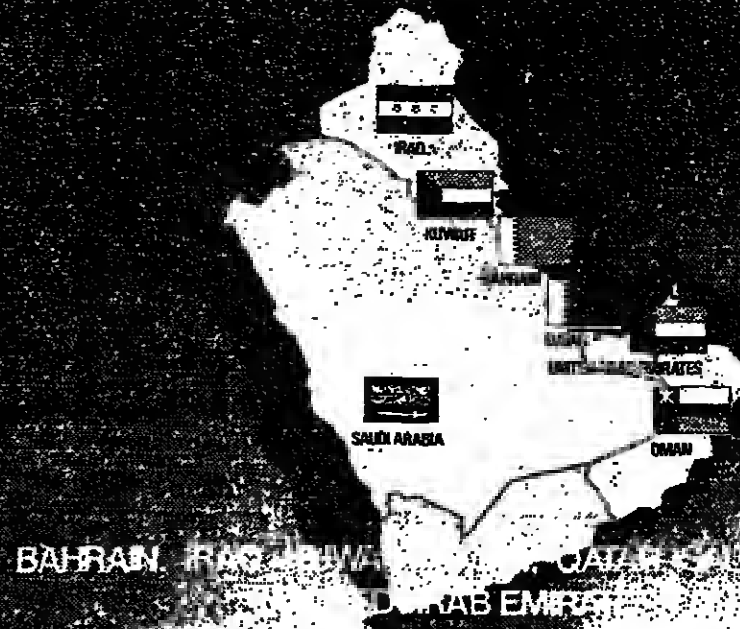
The authorities are not only facing the problem of generating savings but of ensuring that they go into useful investment. While trying to keep domestic credit on a tight rein, they have not yet found a way of limiting funds to the public sector to cut current expenditure rather than investment programmes.

The creation of a National Investment Bank and its sister organisation, the National Development Bank, should do something to improve the flow of funds to properly designated investment projects. But the public sector companies are still faced with the extraordinary anomaly of being squeezed into the open market for funds while the Central Bank coffers have been overflowing with oil revenues, because the authorities have starved the parallel market, their usual source of cheap foreign exchange, of funds. Last month Egypt's gold and currencies reserves topped \$10 for the first time.

'Open door'

The problem, therefore, is only partially a question of marshalling funds. It is also a question of creating the agencies capable of project evaluation. Apart from the major aid agencies like USAID and the World Bank, there are very few organisations that have the capacity to do this. The Development Industrial Bank is building up a project evaluation team, but among the foreign banks, only the Misr Bank Development Bank has a proven record of project evaluation. A few private investment institutions like the Arab Investment Bank and the Joint Arab Investment Corporation are offering customers project evaluation facilities. While the traders call the tune as far as doing business is concerned, the need for proper project evaluation becomes an essential pre-requisite for banks to go into development banking.

Alan Mackie

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بنك الخليج الدولي

Kuwait

CONTINUED FROM PREVIOUS PAGE

aroused little interest abroad. The issue, with its 9.25 per cent coupon, had a good response from Kuwaitis and was oversubscribed.

Gold purchases played a role in the liquidity drain. Essentially, however, it was caused by the arbitrage opportunities afforded by the artificial interest rate in the State. To counter the outflow, the Government resorted to increased spending on land acquisition, a time-honoured method of injecting money into the economy. In addition, the Central Bank has provided swap facilities and a discount window.

Beyond that it relied on exhortation, in particular asking the banks to limit overdrafts and make loans for specific purposes only. But the crisis emphasised the limitations on the power of the monetary authority which result from the inflexibility over the interest rate ceiling.

Deployment of funds abroad was reflected in the banking statistics for 1979. Total advances were up 40 per cent to KD 2.24bn, while customers deposits rose by only 30 per cent to KD 3.87bn. The ratio

of advances to liabilities rose from 49 per cent to 53 per cent.

But the liquidity squeeze was the main factor in cutting profits per share (calculated on a KD 1 nominal basis) from 13 per cent in 1978 to 3.9 per cent in 1979. Nevertheless, total assets increased by nearly 30 per cent (compared with 24 per cent in 1978), to KD 4.44bn.

Eventually, the situation was eased by the fall in dollar rates. Yet suddenly—and without any very clear explanation—the market tightened at the end of last month, affecting interbank rates up and causing the Central Bank renewed concern. The cause may have been a burst of post-Ramadan activity in real estate and share transactions, as well as the KD issue.

Kuwaiti bankers have also noted intensified interest in gold and commodity trading.

Kuwait's seven commercial banks (including the Real Estate Bank, which is allowed to take deposits) are solid institutions. Protected from the presence of foreign competitors and assisted by the limitation on the number of operators, they have experienced steady growth

and profitability. The system is almost as large as Saudi Arabia's. The National Bank of Kuwait remains the largest (ranked 303 in the world in a recent survey by The Banker), with assets of KD 981m at the end of 1979. It was followed by the Gulf Bank (KD 908m), Al Ahli Bank (KD 818m), the Commercial Bank of Kuwait (KD 749m), the Bank of Kuwait and the Middle East (KD 421m), the Burgan Bank (KD 296m) and the Kuwait Real Estate Bank (KD 276m). Average profits last year were up by 22.2 per cent. The Gulf Bank recorded the biggest increase, with 35 per cent, as well as the lowest ratio of advances to liabilities, at nearly 47 per cent.

Islamic bank

The development of a secondary market in Kuwait has been a slow, deliberately cultivated process. So too has the creation of vehicles providing medium- or long-term loans. Established in 1975, the Industrial Bank of Kuwait, now capitalised, continues to

play an important role not only in extending finance but also in issuing tap certificates of deposit, with maturities ranging from three months to three years. Together with the Kuwait International Investment Company, it founded the Arab Company for Trading in Securities (ACTS) to create a secondary market for KD bonds, and thus make the raising of long-term loan capital on the primary market easier and cheaper.

Now the CBK, the Al Ahli and Burgan are also shareholders in ACTS whose capital has been increased to KD 3m. Its operation has been hampered by the exchange rate structure. It hoped that the moratorium on new KD bonds might increase activity in the secondary market, but the demand for KD bonds from a limited number of institutional purchasers and private investors appears to have been sluggish. In the meantime ACTS has performed a difficult and hardly profitable role in supporting a bear market.

R.J.

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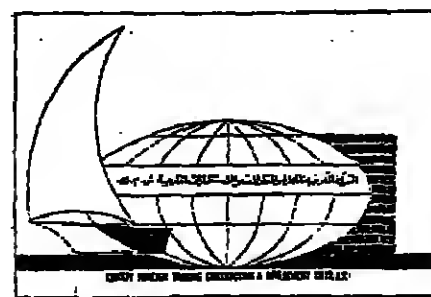
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ARAB BANKING XIV

Jordan aims at wider range of services

AFTER YEARS of persistent prodding by the Central Bank, the Jordanian banking and finance sector has started filling in the gaps to offer a wider and more sophisticated range of services, attuned to long-term national economic goals. This has been accompanied by a continuing high growth-rate in all the monetary indicators, reflecting Jordan's position on the periphery of the giant oil states.

In the past two years, the commercial banking sector has responded to the Central Bank's pleas to channel more of the country's ample liquidity into productive ventures. The main instrument has been locally syndicated loans. But bond and share financing has also picked up quickly.

Ten locally syndicated loans have been arranged in the past 22 months, since the first was signed in Amman in December 1978. Though their total value is just under JD 40m, (\$130m), they are an important breakthrough into the financing of local industrial, transport tourist and construction ventures by Jordanian banks. In the past the banks shunned medium-term loans in favour of easier profits from trade financing.

The biggest and longest syndication was an 11-year JD 9m (\$30m) loan to the State-owned airline Alia, at 9.25 per cent interest. One attraction of local dinar syndications is the low interest rate, which was nearly 10 per cent less than prevailing Euro-dollar rates earlier this year. A second factor is the absence of a foreign exchange risk.

The Central Bank has also encouraged local syndications by allowing participant banks to exclude their share of syndi-

cations from calculations of their credit-deposit ratio, which remains at 67.5 per cent. The Central Bank has also agreed to deal with effectively introduce a floating rate system, whereby the lending banks can raise the interest on a loan if the Central Bank raises its prime lending rate during the life of the loan. The fact that most syndications are Government-guaranteed is an added incentive for Jordan's risk-conscious bankers, many of whom have been jolted by unpredictable political events in the Middle East.

Indirectly

Ironically, it is Jordan's position as a confrontation State on the front-line facing Israel that indirectly fuels the growth of the financial sector. About half the annual State budget revenues are support grants from the Arab oil producers, and this money works its way into the banking system through Government expenditures. Added to workers' remittances of nearly \$1bn a year, these grants have helped sustain an annual growth-rate in the money supply of more than 20 per cent during the past five years. Last year, it increased by 28 per cent, to reach JD 764m.

Commercial bank deposits increased by 32 per cent last year, to reach JD 593m. Outstanding commercial bank loans rose by a full 40 per cent in the same period, to JD 465m. But 62 per cent of advances go to construction and trade, two of the more inflationary sectors of the economy.

The Central Bank's efforts to redirect credit to productive sectors, such as industry, agriculture and tourism, have been

only partly successful. Dr. Mubammad Said Nabulsi, Governor of the Central Bank, said in an interview that budget restraint, instead of monetary instruments, are now the Government's most important anti-inflationary weapon. But the Central Bank has continued its three-year-old policy of using monetary controls to affect credit volume.

Last month it dropped its minimum reserve requirements by one point, to 15 per cent on current accounts and 12 per cent on deposit accounts, to counter what it saw as a slight credit squeeze. It also dropped the minimum reserve requirement on certificates of deposit funds to 8 per cent, to encourage the use of this instrument, which first appeared in Jordan last year.

Other new instruments introduced into the Amman market in the past two years include syndicated bid bonds, corporate bonds and underwriting equity shares for new industries.

The forward exchange market initiated last year, largely in response to the needs of foreign contractors winning denominated contracts, has been dampened considerably by the Government's decision in January to return to dollar-denominated contracts.

Foreign contractors can now arrange forward cover in their own home markets, leaving the Amman forward exchange market for those few local traders who have taken advantage of the facility to date.

The main focus in the Jordanian financial sector remains the expansion of services. More corporate bonds are expected to follow the two successful issues floated recently for the state air-

line and the country's only cement plant. However, interest rates will have to rise above the 8.5 per cent average for these two issues if future bonds are to compete successfully for long-term deposits of 10 years or more.

Activity on the two-year old Amman stock exchange also continues to expand steadily. It is expected to register an annual volume of over JD30m this year—a 50 per cent increase on 1978. Much of this reflects money flowing into Jordan from Israeli-occupied West Bank, where Arab citizens have few investment outlets.

The Central Bank governor, Dr. Nabulsi, also said that Jordan has dropped its nascent ambition to attract offshore banks, in order to concentrate on "developing a complete system of financial institutions working in an indigenous capital market."

Promoted

No more commercial banks are being licensed. But specialised investment banks and companies are actively promoted by the Government's financial authorities. In the past two years, three specialised institutions working in the investment banking and securities fields have opened. A new Islamic bank is operating and the latest addition to the financial sector is the joint Jordanian-Syrian bank, which is expected to concentrate on bilateral trade.

These new ventures bring the total number of banking institutions in Jordan to 19, of which only five are wholly owned by local interests. The rest are joint ventures with minority shareholdings by Arab and Western banks.

The system is top-heavy, however, with the Arab bank alone accounting for one-quarter of loans granted, 40 per cent of deposits, and 60 per cent of profits. The Arab Bank and the next three biggest banks (Jordan National Bank, Arab Bank, and Citibank-Amman Bank) together control about 80 per cent of deposits, and 70 per cent of all commercial bank assets.

The Arab Bank, with a balance sheet of more than \$7bn, is the only Jordanian bank with significant international and regional operations. It recently set up its own wholly-owned investment banking subsidiary in London, Arab Bank Investment Company Limited, to spearhead its growing syndications business both in the Middle East and further afield.

The bank celebrates its 50th anniversary this year with a new branch opening in Athens—its 47th international office in 24 countries. Foreign business accounts for over three-quarters of the bank's deposits and profits.

Rami Khouri

Growth in Lebanon despite unrest

LEBANESE RESILIENCE, adaptability and a knack for discounting political pressures—indeed learning to profit from them—have allowed Lebanon's banking sector to flourish despite widespread instability in the country.

Dr. Asaad Sawaya, of the Banque de L'Industrie et du Travaill and chairman of the Lebanese bankers' association, recently pointed out that the balance sheet of Lebanese banks has increased by 200 per cent in the last four years. Their resources have risen from around L£2bn (\$2.4bn) to just over L£20bn (\$24bn), indicating an upward swing of 147 per cent from 1976 to 1979.

Surprisingly, a 30 per cent inflation rate, recession and a credit-squeeze, in addition to a fractured political climate of violence and uncertainty, have not discouraged the creation of new banks in Lebanon. The total number of commercial banks has increased to 86, the most recent arrival being the American Express International Banking Corporation—the first non-Arab bank since the 1975-76 war.

Several banks set up affiliates in other countries in reaction to harsh physical conditions brought on by the war and frequent outbreaks of fighting.

Branches

Banque de Liban et d'Outre-MER, one of the largest banks in Lebanon with assets of about L£2bn, has 16 branches in Lebanon, one affiliate in Saudi Arabia, two in the United Arab Emirates, one in Paris (Banque de l'Orient Arabe et d'Outre Mer-Banorabe) and one in Geneva (Banque Unie pour l'Orient Arabe-Banoriant).

Such ventures beyond Lebanese borders and the growth of the banking sector, Mr. Azhari noted in a recent interview, "shows how the Lebanese banking community has acclimatised to very severe conditions." Since the onset of the Lebanese war, two Lebanese banks have set up offices in Brussels, two in Switzerland (Zurich and Geneva), two in London and 13 in Paris.

The civil war has also forced banks to open branches on both sides of the divided capital and in other towns throughout Lebanon. These cater to depositors unable to travel as easily as before.

At the same time the authorities attempted to maintain the country's attraction to investors by maintaining liberal monetary policies and struggling to preserve total freedom of exchange and movement of capital.

"Lebanon is thriving on two of its calamities," said Foad A. Siniora, head of the Control Commission at the Banque du Liban, the monetary authority. The first problem is the drain of manpower to the Arab world and Africa. An estimated 200,000 Lebanese working in the Gulf alone have kept remittances flowing into Lebanon.

banks at a rate of \$100m-\$150m a month.

The second is the substantial political contributions streaming into Lebanese banks to finance some two dozen militia.

The sources of funds are numerous, representing different shades of political opinion in the Arab world and rival regimes in the Middle East.

It is estimated that the total receipts from these two main sources are L£3bn to L£4bn.

"We are generating a substantial amount of surplus in our balance of payments," Mr. Siniora said. Another member

of the Control Commission, Mr. Nassim Saliba, said the balance of payments surplus has gone up to \$565m in the first half of 1980, compared to \$323m for the whole of last year.

However, this flow of funds into Lebanon does not by itself explain the excess liquidity in the banking system.

"Balance sheets expressed in Lebanese pounds swelled to reflect the deterioration in the exchange rate of the Lebanese pound against every currency in the world," said Dr. Majed Dajani, former representative of Credit Suisse in Arab countries, East Africa, Iran, Afghani-

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ARAB BANKING XV

Foreign debt blocking progress in Sudan

BANKS IN Sudan have been through trying times for the past year. Last September the whole system was thrown into disarray by the sudden announcement of new foreign exchange procedures. Since then, the banks have felt the tightening grip of credit restrictions agreed between the government and the IMF. And all the time discussions have been going on at one level or another on the rescheduling of Sudan's substantial foreign debt.

The cosy little world of Sudanese banking was disturbed in 1976 by the establishment of an open-door policy on foreign banks. Sudan's banks had all been nationalised in 1970 by President Nimir's Government during its socialist phase. There are five local Sudanese banks: in order of assets, on 1977 figures, they are the Bank of Khartoum, the El Nilein Bank, the Sudan Commercial Bank, the Peoples Cooperative Bank and the Unity Bank. Some 90 per cent of their capital is held by the Bank of Sudan, the Central Bank. Some retain links with their former foreign owners: the Bank of Khartoum still seems to have a flock of Barclays Bank nationality.

The open door was designed to bring in foreign capital, start joint ventures with Sudanese capital and help local banks with foreign transactions. The four new institutions which now have branches are Citibank, BCCI, National Bank of Abu Dhabi and, having opened more recently, the Faisal Islamic Bank. Chase Manhattan has a representative office.

Shortage

Though these new banks have been responsible for bringing in a substantial amount of foreign currency in loans and trade financing, they have had to cope like the local banks with the national shortage of foreign exchange. Broadly speaking, Sudan's exports and service receipts have in the past few years been far less than its imports and outflows; banks were obliged to pass on to the Central Bank most foreign exchange earned by their customers, yet the Central Bank never had enough money to pay for imports, so that payments for imports by bank customers in Sudanese pounds took months or even years to be converted into foreign exchange and passed on to the foreign creditor.

The basic cause of the problem was Sudan's development drive—a dash to get out of the vicious cycle of low growth by means of expansion and borrowing. The borrowing, however, got out of control because of the breakdown of monitoring by the Central Bank and Finance Ministry. Projects became bogged down by the poor transport system and the weaknesses of the nationalised base of the economy. And Sudan's backers,

though generous with project finance, were tight with funds to meet the resulting balance of payments gap, particularly as they became increasingly convinced that Sudan was spending too recklessly.

Yet there was also a consumer boom as Sudanese working abroad remitted funds in the form of imports under a special system known as the nil-value import licence system. The shops were full of expensive goods, there was merry trade in black market funds, good business for banks but had allocation of resources from the point of view of the economy as a whole.

The waning patience of Sudan's Arab creditors led to its making an interim agreement with the IMF in June 1978 and devaluing its currency. Though the IMF imposed austerity measures, Sudan was judged in the treasuries of Saudi Arabia and Kuwait to be dragging its feet on reaching a three-year agreement with the IMF. The crisis was graphically illustrated in February 1979 by the fact that the banks were asked to lend some \$30m of their foreign exchange to the Bank of Sudan to pay for badly-needed oil and pesticides for delaying payments on other things still further. But the loan was quite soon repaid and a three-year agreement with the IMF was signed in May 1979.

Things have been uncomfortable for the banks since. The new Finance Minister, the tenacious Mr. Badr El-Din Suleiman, impatient with the fetters binding the economy, introduced at short notice in September 1979 an easing of foreign exchange controls, ended the nil-value system, and brought in a two-tier currency parity, which recognised something akin to the black-market rate for Sudanese pounds. Sudanese were to be allowed to have foreign currency bank accounts on which banks would pay international interest rates, and companies which earned foreign currency were to be allowed to keep 75 per cent of it.

The aim of the system was to attract the foreign currency of Sudanese expatriates, rather than remittances in the form of goods, and direct foreign exchange where it was needed—to productive sectors of the economy rather than consumption. But the system implied that there could be an outflow of currency as well as an inflow, though none of Sudan's Arab friends saw fit to underwrite the new system with a cash "float".

The banks were not apparently told in detail what the new measures meant or how to apply them. There was also considerable confusion about the two tier system, not helped by some quaint mistranslations in the Government magazine *Sudanow*. The consequence for several weeks was almost total

paralysis, with few banks daring to move one way or another. When it gradually eased it emerged that there had been some net inflow of funds, though this may have been for investment projects, and that the black-market rate was still a fair way above the parallel rate.

As the nil-value system ran down, trade slowed and the souks became de-stocked. The levels of economic activity declined. The banks were expected both by the IMF and the Finance Minister to enforce tight credit controls—something that is always painful in face-to-face Arab societies. Two Sudanese banks are said to have grossly transgressed the IMF guidelines, and their general managers have been suspended pending investigation, according to the Middle East Economic Digest.

Determination

Everything that Mr. Badr El-Din Suleiman has done shows determination to end the lax financial and fiscal control the Sudanese economy has suffered for the past few years, however painful it might be. The control of the Ministry of Finance over borrowing has been reasserted; the management team which ran the Bank of Sudan during the years it gradually lost formal control of foreign exchange and track of the country's foreign transactions was sacked in February in a what was described in Sudan as "a massacre".

A little later the able Sheikh Hassan Bilal was brought back from a job in Saudi Arabia, with the Arab Investment Company, to be the new governor of the Bank of Sudan. Bankers visiting Sudan from outside have been impressed by the palpable air of determination the new men at the bank and the ministry show.

But what is really needed to unblock the channels of trade

and get foreign exchange flowing again is the rescheduling of Sudan's commercial debts. At the end of August 1979, Sudan had debt arrears of \$1.1bn. Some \$400-500m—that portion covered by Western export credit agencies—was re-negotiated in principle with the Club of Paris last November. But roughly \$500m of debt to commercial banks, ranging from syndicated loans to trade debt, remains to be rescheduled. Sudan has gradually stopped servicing it, for lack of foreign exchange.

Talks between the Finance Minister and a group of Western banks broke down last Christmas. A dialogue was later restored, and the banks believe they are close to formulating the basis of an agreement. In August the Bank of Sudan appointed Morgan Grenfell, the London merchant bankers, to advise it on the rescheduling.

Its first task will be to start a new and, it is hoped, exhaustive analysis of Sudan's debt position before an offer to creditors can be formulated. That could take the rest of the year, and the question of what rescheduling terms Sudan will be able to meet depends partly on what, if any, additional funds the IMF is prepared to make available under a revision of the three-year agreement. A rescheduling agreement will almost certainly involve an injection of what bankers call "fresh" money.

Attention in Sudan and outside is therefore focused on a team of bankers borrowing through docket and invoices in the Bank of Sudan. But it is also focused on the wild southwest of the country, where Chevron has made some small but "very encouraging" oil discoveries. Sudan is not likely to be an oil-producer yet, but if the funds are substantial new borrowing could become a little easier.

J.B.

Lebanon

CONTINUED FROM PREVIOUS PAGE

such as Cyprus and Turkey. Against sterling, for example, the rate in 1974 was about £3.50 to the pound. Today it is £8.30 to the pound, and rising. The Swiss franc was three-quarters of a Lebanese pound; now it is £2.10 to one Swiss franc.

This rush for foreign currencies gave the banks extraordinary profits from the widening margins between the buying and selling rates for those currencies. Mr. Dajani commented. This phenomenon created a new wealthy class—those who sold real estate at 20 or 30 times what they had paid for it years before. There are also the smugglers, now with their own private ports, who have been smuggling in duty-free alcohol, cigarettes, radios, TV sets and electrical appliances. Hashish takes the outward bound trip.

Minimal taxation, limited the interest of current accounts, of exchange controls, and total freedom to transfer capital out of the country have provided an incentive to depositors and helped Lebanese banks attract capital. Protection of clients' operations by absolute bank secrecy laws has been an additional factor.

The banking system in Lebanon is "secure at the expense of Government income," according to Mr. Siniora, Central Bank authorities, recognising the unstable conditions in which banks were operating, allowed them to turn all book profits during the civil war into provisions against bad debts. Subsequently, the authorities have extended this policy, allowing substantial profits to escape taxation by being accounted as provisions.

Hesitation

Some critics claim that the lack of productive opportunities in Lebanon and hesitation to lend to industry are preventing banks from helping post-war Lebanon expand the economy by boosting productive capacity. Only 16 per cent of all bank loans are issued to Lebanese industry, still staggering from the blows dealt it during the recurrent bouts of fighting. The brittle political balance fostered a preference for short-term lending.

Excess liquidity, meanwhile, give rise to lending for speculative purposes, especially in real estate and foreign currency trading. To belt fluctuations in the exchange rate and to stop the Lebanese pound from sliding, the monetary authorities set a ceiling on credits. People found it convenient to borrow in Lebanese pounds against collateral in a foreign currency. The ceiling allowed banks to lend only 20 per cent of their total deposits in Lebanese pounds. Special allowances were made by the Central Bank, however, for industrial concerns

and tourism projects giving credits of up to 25 per cent. In August the ceiling was lifted to 22 per cent, and the figure for tourism and industry to 30 per cent.

Since there are no restrictions on lending in foreign currencies, several commercial banks, some of them U.S.-owned, have switched to lending in this form during the past six months. Behind-the-scenes efforts are being made to persuade the banks to adopt a form of self-control and cut back advances to Arab conglomerates, as well as Arab and European-owned multinational corporations dealing in shipping, trade, insurance and lumber with branches outside Lebanon, well-informed banking sources said.

Ceiling

Mr. Saliba said in a report, reproduced in the independent daily *Al-Nahar* last month, that lending in foreign currencies rose by an average of 67 per cent. Lending in the Lebanese pound did not exceed 3.3 per cent. The report explained that about 40 banks had reached their credit ceiling (on the Lebanese pound) in the first few months of 1980.

A Lebanese banker said banks were "advised and given instructions to limit lending activities in foreign currencies." Central Bank officials denied any knowledge of such recommendations and stressed that "no circular was issued to banks setting restrictions or ceilings on foreign currency lending."

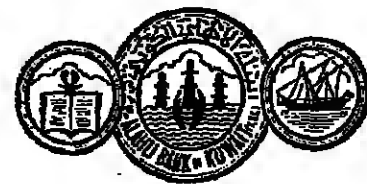
In a bid to restore Lebanon's position, banking authorities attempted to draw in funds by introducing offshore banking facilities. However, Lebanon's instability meant that so far the scheme has only been partly successful, and has failed to attract large amounts of petrodollars.

In the hope of broadening the base of the country's financial institutions, the Lebanese Bankers' Association, with the approval of the Central Bank, has announced plans to set up a discount house. This move will help create a secondary money market for short-term securities such as certificates of deposit and commercial papers.

The company, called *Societe Financiere du Liban*, will have a starting capital of £10m. It is likely to begin operations by the start of 1981. This follows the issuing of Treasury Bills by the Central Bank since 1977.

"This secondary market for short-term securities is the first step towards creating a capital market," said Antonin Harik, economics professor at the American University of Beirut. And according to Mr. Dajani, this market would be a convenience for banks in Lebanon since it is a "lubrication for the banking system."

Nora Boustani



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Deposits	55,862	771,341
Advances	31,826	342,652
Contra-accounts	32,991	232,587
Total Balance-Sheet	91,592	1,051,175
Net Profit	609	3,605

(figures in thousands of Kuwaiti Dinars)
(1 KD. = US \$3.66 end 1979)

Alahli Bank of Kuwait

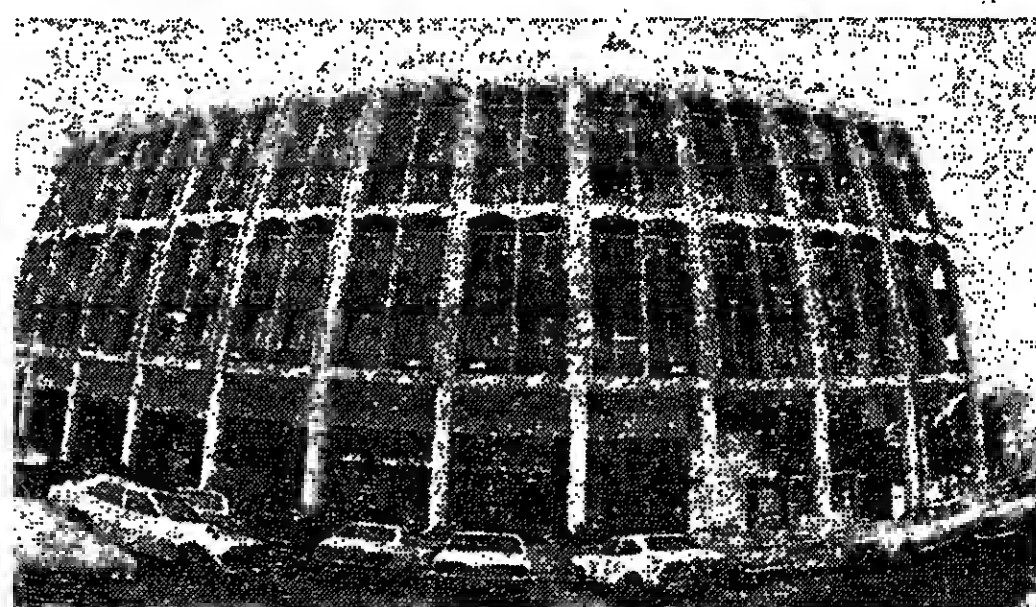
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ARAB BANKING XVI

Planning shifts limit needs in Algeria

ALGERIA IS still 18 months after the death of its second president, Honari Boumedienne, very much in the throes of re-organisation. Attention is usually focused on the shift in emphasis in economic policy which is enshrined in the third five-year development plan unveiled in June.

Between now and 1985, emphasis will be laid on completing industrial projects started during the last decade, which have proved to be rather too ambitious, where large projects are concerned, but more funds—and attention—will be given to agriculture, water resources, fishing and social problems, particularly housing.

Many industries and State organisations are meanwhile being reorganised but progress here is not too easy to follow and changes are not publicised. The thrust of what is happening is consistent, however, with the aim of the new leaders to make some very powerful Ministers and State companies more accountable than they were in the past.

Thus Sonatrach, the State oil and gas company, will by 1982 be split up into various component groups. The aim is to control spending much more rigorously than has been the case since 1965. The new Minister of Energy and head of Sonatrach, Mr. Belkacem Nabi is determined that every dinar the company earns must be accounted for. This discipline is needed as the financial running of this giant employer—some 85,000 people today—has been rather lax.

That was maybe a necessary evil, the by-product of the personality of the man who founded Sonatrach and ran it for more than a decade, Sid Ahmed Ghouali. His vision explained why Sonatrach gas well before it became clear that such a move would produce a large hard income. His strength was his long-term planning, his weakness his everyday management of the company.

The rigorous policy of Mr. Belkacem Nabi is also to be seen in some other State sectors, particularly those dealing with imports and distribution of food. Here, closer control should stamp out corruption, a growing evil in recent years.

Unchanged

So far, however, the banking system, which is controlled by the State, remains unchanged. Three banks—the Banque Extérieure d'Algérie (BEA), the Banque Nationale d'Algérie (BNA) and the Banque Algérienne de Développement—remain the most prominent institutions. Though there is talk of setting up a bank whose aim would be to finance agriculture and would complement the three existing development banks, BEA has traditionally been the banker of Sonatrach. Since the beginning of 1980 it has, in one respect at least, had virtually no work.

This is because Algeria has vanished from the international capital markets. Enhanced earnings from oil and gas (up more than 50 per cent to \$3.7bn last year and expected to rise

to around \$4bn in 1980) have combined with the shift in emphasis away from heavy industrial projects and the long wait for the new five-year plan to reduce the country's need for external finance.

In 1978 Algerian borrowers raised \$3.2bn in loans and bonds on the international capital markets and in 1979 the total was \$2.1bn. At the beginning of this year, when the last large loan for BNA was negotiated, the amount of external borrowing arranged had risen to \$2.1bn-2.2bn, of which \$15.5bn had been drawn down.

Algeria's disappearance from the market is somewhat ironic as a growing number of Western bankers appear to believe that this borrower should obtain better terms relative to other borrowers. Until last autumn Algerian borrowers, not for more than a decade, a large hard income. His least Sonatrach, paid more for its loans than neighbouring Morocco and other less developed countries (LDCs), whose financial situation is far more shaky.

This position changed recently. The terms of the BNA loan—a split spread of 1 per cent and one per cent over the London interbank offered rate (Libor) for ten years—compare favourably with the margin the Kingdom of Morocco is paying on the \$300m loan it has just completed through UBAF—a split spread of 1-1/2 per cent.

The reason why Algerian borrowers had previously to pay over the odds was that the country's bankers had proved to

be difficult negotiators over the years. They never succeeded in establishing an easy rapport with the major international banks, even with those which were well disposed to them in the early days. There was also a lack of co-ordination in the country's borrowings.

Falling

Though Algeria's debt service will rise in absolute terms, the debt service ratio—defined as the ratio of repayments to convertible currency income—is falling. Last year it increased from 24 per cent to an estimated 27 per cent. A fall to around 22 per cent is expected for 1980.

Algeria's reputation has been enhanced by the smooth transition to the post-Boumedienne period. Algeria could also bring a new approach to capital markets after the fall from favour of Mr. Belaid Abdessalam, until last year the powerful industrial overlord in Algeria. The country's bankers were not held in high regard by Mr. Abdessalam and he often failed to take note of some of the finer points of international financing, such as the co-ordination of fund raising operations.

That was all the more a loss for Algerian borrowers as their country, unlike so many in the Third World, has a well respected central bank, run since independence by the same man, Mr. Seghir Mostefael. He needs no practice in the workings of the international capital markets.

Francis Ghiles

Interest rates jolt Qatar

UNTIL THIS year banking in Qatar was very much a reflection of the small community and quiet rural economy which it serves. Unlike the oil sheikdoms nearby, Qatar has always taken its growing oil wealth in its stride, avoiding the temptation of pumping oil funds into the economy through prestige projects and lavish Government facilities in order to keep its merchant elite happy.

The results of this cautious development policy is immediately apparent in its capital Doha, which remains relatively unscathed by wild development, unlike some other Gulf cities. Three years ago the Government moved to prevent a land speculation spiral by blocking credits for property investment. The result is full villas and high rents, instead of the overbuilding and plummeting prices found elsewhere in the Gulf. At the same time the Government slowed up payments on its major construction projects a tactic which led to a considerable easing of the economic pace. Such methods enabled Qatar to avoid the type of inflation rates of 30 per cent and more which other oil economies suffered.

However, such was the Government's desire to keep down inflation and restrain its expenditure that commercial circles in the capital now grumble at the near-stagnation which has resulted in Qatar's oil prices may continue to soar and the surpluses mount up, but very little of it is felt in Doha.

Imported

In 1978 imports actually went down and last year they showed only a 15 per cent growth in money terms, most of which can be accounted for by imported inflation.

Government spending, which largely determines the economic pace, is always difficult to assess in Qatar, and although the 1980 development budget shows a 27 per cent increase, it is not clear how much of this will actually be spent.

This almost slumbering economy suffered a severe disturbance early this year with the jump in international interest rates. All Gulf States were affected but in Qatar domestic interest rates are governed by its central monetary authority, the Qatar Monetary Agency, and were pegged at between 4 and 6.5 per cent on deposits and between 7 and 9.5 per cent on advances. Coupled with the deteriorating political events in the region, the result of these low rates—at times some 10 per cent less than those available outside—was a massive outflow of funds.

The banks' deposit base, untouched by the growing oil wealth, therefore showed very little growth. The banking community was further hampered by the fact that the semi-State Qatar National Bank was absorbing some 50 per cent of the business, and so competition for what funds there were was extremely fierce.

Such was the outflow that by last May the consolidated balance sheet of the country's 13 commercial banks shows that the ratio of advances to deposits was standing at 101 per cent. Advances were QR 3.7bn compared with deposits of QR 3.6bn. This situation had been slowly building up; the March figures

showed a ratio of 93 per cent. Much of this outflow went into short-term deposits overseas—not many of them over three months' maturity, believe London bankers.

However, most banks now say that once the money has been shifted, then it is likely to stay where it. This would apply even if the domestic interest rates improved dramatically—such are the nervousness and political tensions of the Gulf area nowadays.

But the outflow which reached a peak earlier this year has now been largely stemmed with the dropping of dollar interest rates. The latest available figures from the Qatar Monetary Agency (QMA) show that in June the overall liquidity ratio of the commercial banks improved. Advances are 87 per cent of deposits, QR 3.3bn compared with QR 3.8bn for deposits. Even so it shows very little growth in deposits for an oil economy.

Despite the critical period of last May, the Government has consistently resisted pressure from local banks to increase local interest rates. Such a move would, they felt, push up the inflation rate considerably.

Another major consideration was religious, for any increasing interest rates is an extremely sensitive issue in this puritan Wahhabi community.

Officials of the Qatar Monetary Agency now feel that the banks are in much better shape than before, although they think that a liquidity ratio of 75 to 80 per cent is perhaps more desirable. "You can't expect our banks to react just like Citibank in New York can. Besides, you must never underestimate the cultural factor here concerning interest," one official emphasised.

Such sentiments about the high rate of international interest rates may have also been a contributory factor in the Government's move to pay off the bulk of its Eurodollar loans ahead of schedule this year. At the beginning of 1980, the largest loan for \$350m was pre-paid, and in August this was followed by the paying off of another for \$170m. Both were for Qatar's various industrial projects, such as the petrochemical and steel plants, which had been finding the high rates burdensome to their profits.

Nevertheless the possibility of increasing domestic interest rates is still a subject for discussion says the QMA, as is the introduction of swap facilities, which local bankers feel are very much needed.

No-one is expecting any bank ruptures in Qatar for the local merchants are known for their quiet overseas investments. There were "one or two names in difficulty" however. "All sectors are pushing for an injection of liquidity from the Government in order to inject life into the economy."

The Government share in bank deposits is a meagre 1 per cent on the local currency side. The June figures show, and un-foreign currency 20 per cent. There seems no letup either from the Government's policies to avoid spending on lavish projects, though the Qatar University and the Sheraton Hotel are keeping a breath of life in the economy. Nevertheless the decision finally to give the construction contract for the Sheraton to Koreans was not popular in Doha because of the Koreans' tendency to order all supplies from home.

Kathleen Bishtawi



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Dunlop Malaysian buyers may unite

BY ANDREW FISHER IN LONDON AND WONG SULONG IN KUALA LUMPUR

SIGNS are growing in Malaysian business circles that the local buyers who have steadily built up stakes in Dunlop Holdings are preparing to bring together their stakes prior to coming out into the open.

At the same time, the two UK Department of Trade inspectors appointed to find out the identity of the buyers are spending a week in Malaysia to continue their investigations on the spot. They are due in return on Wednesday and it is hoped their final report will be published next month.

All that is known for certain so far is that Mr. Ghafar Baba, a Malaysian politician and businessman, has been playing a key role in the share buying, which has died down in the past few weeks.

It was disclosed last week that one of Mr. Ghafar's companies, Goodfield Plaza, owned just over 7m Dunlop shares, or 5.3 per cent of the total, following a large purchase by a Goodfield subsidiary, Pegi Malaysia.

Mr. Ghafar himself, a former Agriculture Minister and one of the three vice-presidents of the ruling United Malays National Organisation (UMNO), says his companies have been buying into Dunlop because this represents a good investment.

But Malaysian financial circles are sceptical of this and feel that Mr. Ghafar will eventually make some sort of offer, however long he takes. Although Dunlop,

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY
Robinson, Estates and General Investments, Fisons, Gannet, Scott, Jersey Electricity, Ramsome Sims and Jeffrey, Tarmac.

Tomorrow
Environ Lighting, Estates Property Investment, A. and J. Muck, Low, Park Place, Telefusion, Tor Invest.

FUTURE DATES

Oct. 9
Atlas Electric and Gen. Trust
Oct. 14
Barr and Wallace Arnold Trust
Oct. 22
British Home Stores
Oct. 23
British Syphon Industries
Oct. 24
Caledonian Robber
Oct. 3
Lyle Shipping
Oct. 14
Africa & Electronic Machines
Oct. 14
Provident Life
Oct. 20
Rover
Oct. 23
Beckman (A.)
Oct. 23
Cable News
Oct. 24
Marler Estates
Oct. 24
Mills and Allen International
Oct. 25
Parker Knoll

Financial Times:
Houston Oil and Minerals Corporation (Section: Americans).

George's Laundry (Worcester) (Industrial), Sea Containers (Shipping), Shackleton Petroleum Corporation (Oil and Gas), Westland/Utrecht Hypotheekbank NV (Banks).

Profits up at Amey Roadstone

Despite a setback in the contracting subsidiary, progress continued at Amey Roadstone Corporation in the year to June 30 with turnover up from £361.07m to £430.13m and pre-tax profits of £35.77m against £35.03m.

Mr. J. H. Wood, says in the annual report that again, the objective for the coming year is an increase in profit and he believes this will be achieved.

Bigger loss for Newey

Higher interest charges of £300,750, against £212,663, have pushed Newey Group deeper into the red. For the half year to June 25, 1980, the group incurred a taxable loss of £52,640, compared with a deficit of £42,640.

Last year's figure included a temporary employment subsidy of £219,585.

After a tax charge of £24,321 (£42,858 credit) and an extraordinary credit of £33,093 (£189,160 debit) there was an attributable loss of £57,262 (£188,512). There is again no interim dividend.

The company, which is a wholly-owned subsidiary of William Pyram-Warke K.C., manufactures and distributes small-ware.

JOHN BROWN
John Brown and Company has purchased £164,200 of the 64 per cent debenture stock 1984-88 for redemption. The amount now outstanding is £2,213,922.

Former BSC chief in team behind new oil services group

BY RAY MAUGHAN

TWO DIRECTORS of Glasgow Pavilion have teamed with the former chairman of British Steel, Corporation, Sir Monty Finniston, to launch a new oil services group, Branon, which makes its debut on the unlisted securities market this week following the placing of almost 3m shares at 100p per share.

Mr. Michael Abbott, who also heads the construction group Drake and Scud, Mr. Stephen Komlosy and Sir Monty have subscribed for 780,000 of the shares placed. Branon's three subsidiaries were offered to Mr. Abbott about nine months ago from the shrinking stable of UK companies owned by Mr. David Rowland's Williams-Hudson Group.

Branon is forecasting same profits again of £220,000 in the financial year to end March 1981, from the Aarthorpe Oilfields Services and Centralube and subsidiaries Arrow Construction Equipment has been omitted from the forecast since profits cannot be accurately predicted this year following the award of a £5m two-year contract to supply equipment trailers for the Ministry of Defence. Last year Arrow lost £120,000 after writing off £160,000 development costs for the MOD contract.

Aarthorpe manufactures road maintenance equipment and has had a steady record since its foundation in 1972 to reach around £160,000 last year. Centralube's profits, however, are somewhat less predictable given the highly specialist nature of its automated lubrication consoles.

Branon is still waiting to announce the appointment of a managing director and, in the meantime, Sir Monty will continue the role of chief executive with a chairmanship of the company.

Dividend payments will commence as soon as possible, the directors say, and it is probable that a first and final distribution will be made this year.

The Glasgow firm of stock-brokers, Parsons and Co., handled the placing.

special credits of £16,921 (£15,198) and extraordinary charges of £87,725 (nil).

After a tax credit of £986, compared with a charge of £22,774, there is a stated loss per 5p share of 4.5p, against earnings of 8.5p. The directors are passing the preference dividend.

Sales rise at Grand Metropolitan

External sales of Grand Metropolitan, excluding Liggett Group Inc., increased by about 13.3 per cent in the nine months to June 30, 1980, compared with the corresponding period, state the directors.

The figures include overseas sales which are converted into sterling at the rates of exchange ruling at the end of each period.

Comfort Hotels International

- * Comfort, with 22 hotels in Britain and overseas, and over 100 Stripes restaurants and Dayvilles ice cream parlours, is one of the largest independent public companies in the hotel and catering field.
- * 1979 profits were a record. Earnings per share increased 24% and dividends 20%.



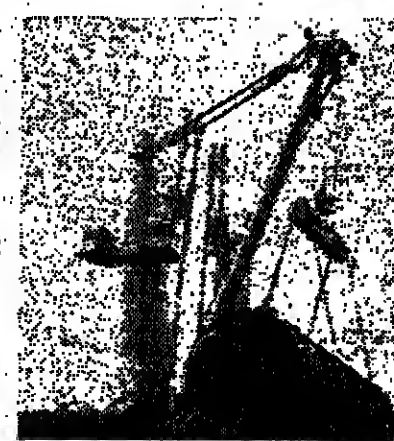
The Rainbow Room in Kensington High Street, London, part of Comfort's exciting new 30,000 sq. ft. banqueting, conference and entertainment centre.

- * Substantial benefits from recent group expansion and improvement schemes should be obtained in 1981 and the years to come.

Special ships for special needs: Meet NYK's new heavy weight champ

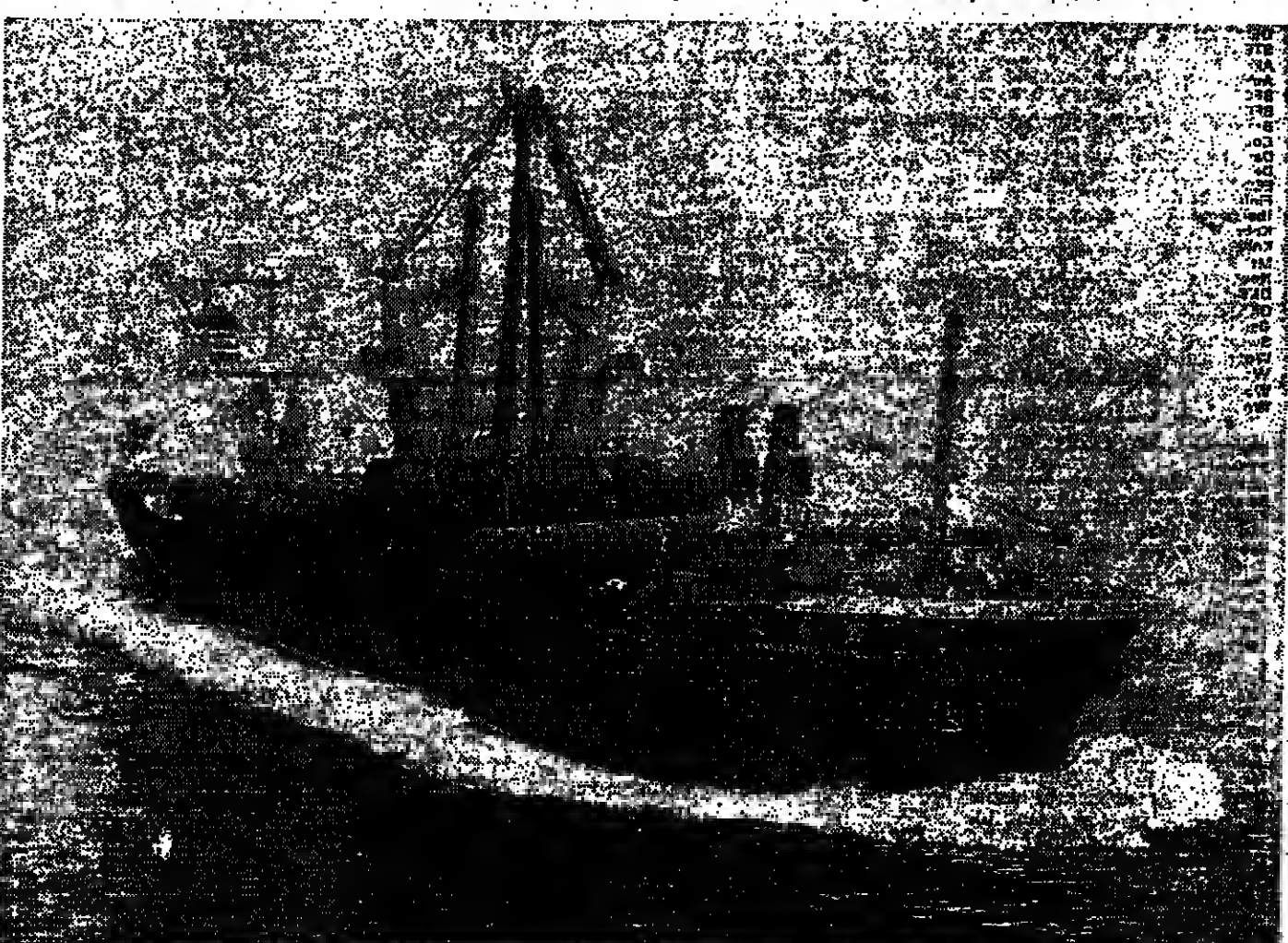
NYK's Wakagiku Maru is a super-heavy lifter equipped with a 500-ton derrick. It also has a set of 31-ton twin travelling cranes, two sets of 20-ton standard cranes and a set of 25-ton twin derrick cranes. On its maiden voyage in February 1978, it carried 20,000 tons of plant equipment from northern Japan to the Gulf.

With the growing trend toward export of complete industrial plants, there is much demand for heavy lifters to transport huge plant equipment to oil-producing and developing countries. NYK's fleet of seven heavy lifters with a capacity of more than 100 tons each, is well-qualified to meet this growing need.



Other NYK specialty ships include those designed to transport industrial plants, pulp, logs, mineral ores, L.P.G. and crude oil. The company is always Japan's pioneer in containerization, with six main routes now containerized.

By keeping up with the times in these and other ways, NYK has demonstrated a remarkable growth record throughout its 90-year history. As world trade expands and trading patterns change, NYK's versatile fleet is able to adjust to these changes quickly and efficiently. Resulting in better, more economical services for our customers around the world. If you have a special shipping problem, NYK may have a special solution.



Head Office: Tokyo, Japan. London Branch Office: 15 St. Botolph Street, London, E.C. 4A, England. Tel: 01-520-0000. Other Overseas Offices in Europe: Amsterdam: Tel: 020-6151. Frankfurt: Tel: 35-33-1. Paris: Tel: 295-1900. Telex: 330200.

SPAIN

1980	Sept. 15
High	Low
246	203
275	217
220	203
236	200
137	117
175	141
282	227
190	138
252	208
244	200
123	75
73	58
68	53
40	23
71.7	58.7
68.2	57.5
123	100.7
92	59
116	107
65.5	51.5
70.5	58.2

Price %

203 Banco Bilbao
217 Banco Centre
203 Banco Estor
200 Banco Hispano
117 Banco Ind. Cat.
141 Banco Madrid
227 Banco Santander
138 Banco Uniquip
208 Banco Vizcaya
200 Banco Zaragoza
75 Oropagos
58 Espanola Zinc
53.2 Fecsa
23.2 Gal. Preciadog
58.7 Hidro
57.5 Iberdure
100.7 Petrolbas
59 Petrolbas
107 Sogefisa
51.5 Telefonica
58.2 Union Elec.

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BY FRANCIS GHILES

CURRENT INTERNATIONAL BOND ISSUES

CREDITS

BY PETER MONTAGNON

The banks involved in the KPF credit are: Arab Banking Corporation, BNP, Bank of Tokyo, Commerzbank, DG Bank,

interested in making a fast buck than in putting the paper away long term.

The sterling sector attracted one good name last week in the form of Banque Nationale de Paris but a Rurikoid issue for Euxton last Friday did not, in the event materialise. Three of the season's issues eased over the week, however.

In the fixed interest market dollar sector, investor interest is now focused at the shorter end of the maturity spectrum, as witnessed by the two three-year issues announced on Friday, for Swedish Export Credit Corporation and Transamerica Financial Corporation.

Both issues are fairly tightly priced, though offering the in-

BY PETER MONTAGNON

According to its central bank governor, Mr. Kuntze Bogner, Yugoslavia has made considerable progress in arranging bilateral finance to cover its balance of payments deficit over the next three years. The country is also beginning negotiations for a jumbo Eurocredit from U.S., U.K. Canadian and Japanese banks as well as institutions in a number of other countries.

expected \$500m to \$600m credits for the Korea Development Bank. This is expected to be the first major syndicated credit for the country since the political disturbances earlier this summer.

However, bankers believe that it would be inappropriate to open a large loan account so soon after the death sentence passed last week on the dissident, Mr. Kim Dae-Jung.

The market, however, needs to be carefully nursed, according to German dealers. They warned that if the German Capital Markets Sub Committee, which meets today, decides on a new issue calendar above DM 500m, prices of seasoned issues could easily slide down again.

U.S. BONDS

BY PAUL BETTS

In particular the monetary aggregates have now become the U.S. bond market's prime concern, since only a significant decline in the rates of expansion of M1-A and M1-B, the two most closely watched weekly monetary indicators, is likely to abate fears of additional central banks tightening.

Although Wall Street was generally relieved this week by signs that the Federal Reserve's Open Market Committee meeting last Tuesday had apparently decided not to put the squeeze at this stage, the market was again troubled on Friday by the \$1.1bn and \$1.8bn increase in M1-A and M1-B respectively in the week ended September 10.

This acceleration in the weekly monetary aggregates at a time when the money supply must essentially remain flat if the Fed is to achieve its target.

thus heightened once more fears that interest rates, at least in the near term, might rise further.

Moreover, the latest weekly monetary figures were released shortly after the main U.S. banks adjusted their prime lend-

U.S. INTEREST RATES (%)		
Federal Fund weekly average	10.68	10.37
3-month Treas. bills	10.02	10.20
3-month CDs	11.10	11.00
30-year Govs	11.75	11.17
Long-term AAAs	11.25	11.50
Long-term AAAs Indus	12.87	12.25

Source: Salomon Bros. estimates.

ing rates another 1 point up to 13½ per cent for the fifth time in as many weeks, as their costs for gathering funds rose and loans were curtailed.

The general upward trend in rates was reflected throughout the market.

Concern over the recovery in business activity, the uncertain near-term inflation outlook and the prospect of a Federal Government borrowing requirement of between \$75bn and \$80bn next year also combined to unsettle the market.

Federal Fund weekly		
average	10.68	10.37
3-month Treas. bills	10.02	10.20
3-month CDs	11.10	11.00
30-year coupons	11.36	11.17
Long-term AAA util	12.75	12.50
Long-term AA Indus	12.87	12.25

Source: Salomon Bros. estimates.

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR		Change or	
STRAIGHTS	Interest	8 1/2	Offer of
Str. Oxygen F. 10% 90	50	84%	84%
CECA 11% 88	100	94	94%
CECA 11% 88	100	94	94%
CECA 11% 88	100	94	94%
Com. Illinois D/S 9% 88	100	88%	88%
Denmark 11% 90	150	92%	92%
Edna Petroleum 13% 92	100	101%	101%
Edna Petroleum 13% 92	75	75%	75%
Elb 11% 90	70	87%	87%
Elb 11% 92	80	91%	91%
Elb 11% 90	100	102%	102%
Elb 11% 90	50	94%	94%
Exportations 9% 87	75	96%	96%
Exels. de France 10% 88	125	87%	88%
Export O. Cm. 12% 87	100	100%	100%
Export O. Cm. 12% 87	100	98%	98%
Federal Evn. Ck. 12% 85	75	99	99%
Finn. Exp. Credit 10% 85	50	91%	92%
Finn. Rep. of 9% 89	80	87	87%
Finn. Rep. of 9% 89	50	94%	94%
George Watson 13% 87	30	98%	100%
GMAC O/S Fin. 11 84	100	95%	95%
GMAC O/S Fin. 13% 86	100	102%	102%
GMAC O/S Fin. 13% 86	100	98%	98%
Hudson's Bay 11% 90	50	92%	92%
IBM Canada 10% 85	50	94%	95%
ICI Fin. Fed. 11 83	50	97%	97%
ICI Fin. Fed. 10% 85	115	99%	99%
McGraw 13% 85	75	99%	100%
Norwest Ind. 12% 87	50	98%	100%
Norwest Ind. 10% 90	50	98%	98%
OKX 10% 85	50	92%	92%
Pembroke Capital 9% 87	100	97%	97%
Regent 13% 88	100	92%	92%
Regent 13% 88	100	94%	94%
Rockwell 11% 88	100	94%	94%
Roynce Ltd. 11% 85	50	96%	96%
SHOE 12% 85	50	100%	100%
SHOE 12% 85	50	97%	97%
US Finance Bv 11 90	50	87%	88%
Unilever NV 9% 90	100	87%	88%
World Bank 9% 85	200	91%	91%
World Bank 9% 85	200	91%	91%
Average price changes... On day 9% on week -			

Bid	Offer	Yield	Change on	
			day	week
OTHER STRAIGHTS				
61	Bid	Offer	Yield	
62	Bid	Offer	Yield	
63	Bid	Offer	Yield	
64	Bid	Offer	Yield	
65	Bid	Offer	Yield	
66	Bid	Offer	Yield	
67	Bid	Offer	Yield	
68	Bid	Offer	Yield	
69	Bid	Offer	Yield	
70	Bid	Offer	Yield	
71	Bid	Offer	Yield	
72	Bid	Offer	Yield	
73	Bid	Offer	Yield	
74	Bid	Offer	Yield	
75	Bid	Offer	Yield	
76	Bid	Offer	Yield	
77	Bid	Offer	Yield	
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81	Bid	Offer	Yield	
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83	Bid	Offer	Yield	
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85	Bid	Offer	Yield	
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89	Bid	Offer	Yield	
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91	Bid	Offer	Yield	
92	Bid	Offer	Yield	
93	Bid	Offer	Yield	
94	Bid	Offer	Yield	
95	Bid	Offer	Yield	
96	Bid	Offer	Yield	
97	Bid	Offer	Yield	
98	Bid	Offer	Yield	
99	Bid	Offer	Yield	
100	Bid	Offer	Yield	

BONDTRADE INDEX AND YIELD				
	Medium term		Long term	
	n.a.	n.a.	n.a.	n.a.
Sep. 12...				
Sep. 12...	9.00	10.28	78.33	11.93
High '80...	93.58	(78/6)	89.19	(2/1)
Low '80...	86.32	(2/4)	71.54	(28/2)

EUROBOND TURNOVER		
(nominal value in \$m)		
U.S. \$ bonds	Codel	Euroclear
Last week ...	2,623.0	2,389.4
Previous week ...	1,753.7	2,194.9
Other bonds		
Last week ...	349.5	491.9
Previous week ...	587.2	319.9

* No information available—previous day's price.

† Only one market maker supplied a price.

STRAIGHT BONDS: The yield is the yield to redemption of the mid-price; the amount issued is in millions of Treasury units except for Yen bonds which are in billions. Change over week—Change over price a week earlier.

FLOATING RATE NOTES: Denominated in dollars unless otherwise indicated. Coupon shown is minimum rate—Date next coupon becomes effective—Spread—Margin above six-month offered rate (three-month)

DEUTSCHE MARK		Change on		
	Issued	Old	Offer	Ytd
		100%	101%	
Alco	80	100%	101%	0
Australia \$ 90	230	100%	101 1/4	+ 0 7/8
BCE 7 1/2	100	99%	97 1/4	+ 0 1/8
BFCF	100	100%	97 1/4	+ 0 1/8
BFCF \$ 87	150	99%	97 1/4	+ 0 1/8
Council of Eur. 7 1/2	100	100%	97 1/4	+ 0 1/8
Denmark 7 1/2	100	98%	95 1/4	+ 0 1/8
Finland 9 1/2	100	98%	95 1/4	+ 0 1/8
EEC 7 1/2	225	96%	95 1/4	+ 0 1/8
Finland Rep. of 9 1/2	150	98%	95 1/4	+ 0 1/8
Therobard \$ 8 1/2	100	99%	95 1/4	+ 0 1/8
France 7 1/2	100	99%	95 1/4	+ 0 1/8
Italy 7 1/2	100	99%	95 1/4	+ 0 1/8
Sw. Bk. Denmark \$ 1/2	180	98%	95 1/4	+ 0 1/8
Monney 7 1/2	250	98%	100	+ 0 1/8
Netherlands 7 1/2	100	98%	95 1/4	+ 0 1/8
Oslo \$ 1/2	150	98%	95 1/4	+ 0 1/8
Oslo, City of 7 1/2	90	101%	102 1/4	+ 0 1/8
Sweden \$ 1/2	220	105%	106 1/4	+ 0 1/8
Switzerland 7 1/2	100	98%	95 1/4	+ 0 1/8
World Bank 7 1/2	250	96%	97 1/4	+ 0 1/8
World Bank 10 1/2	150	107%	109 1/4	+ 1 1/8
World Bank 10 1/2	200	105%	105 1/4	+ 0 1/8

Volvo S 87 LuxF 500		35% 96% 0% -0% 10.48	
FLOATING RATE			
76	Bank of Ireland S 87	Soured	Bid Offer C/dte Cpnx Cld
79	Allied Irish S 87	0%	97% 98% 2/1 10.43 10.64
80	Bank of Ireland S 88	0%	97% 98% 2/17 11
81	Bank of Tokyo S 88	0%	97% 97% 2/10 9.54 9.51
82	Bank of Tokyo S 89	0%	97% 97% 2/10 9.54 9.51
83	Bank of Tokyo S 90	0%	97% 97% 2/10 9.54 9.51
84	Berges A/S S 85	0%	96% 97% 2/17 12.12 12.35
85	Bilbao Int. NV S 90	0%	96% 97% 2/17 10.06 10.36
86	Citicorp O/S F 83	\$40	98% 98% 2/21 11.12 11.43
87	Citicorp O/S F 84	\$40	98% 98% 2/21 11.12 11.43
88	C. Itoh S 87	0%	96% 96% 10/3 12.12 12.35
89	C. Itoh S 88	0%	96% 96% 10/3 12.12 12.35
90	C. Itoh S 89	0%	96% 96% 10/3 12.12 12.35
91	C. Itoh S 90	0%	96% 96% 10/3 12.12 12.35
92	C. Itoh S 91	0%	96% 96% 10/3 12.12 12.35
93	C. Itoh S 92	0%	96% 96% 10/3 12.12 12.35
94	C. Itoh S 93	0%	96% 96% 10/3 12.12 12.35
95	C. Itoh S 94	0%	96% 96% 10/3 12.12 12.35
96	C. Itoh S 95	0%	96% 96% 10/3 12.12 12.35
97	C. Itoh S 96	0%	96% 96% 10/3 12.12 12.35
98	C. Itoh S 97	0%	96% 96% 10/3 12.12 12.35
99	C. Itoh S 98	0%	96% 96% 10/3 12.12 12.35
00	C. Itoh S 99	0%	96% 96% 10/3 12.12 12.35
01	C. Itoh S 00	0%	96% 96% 10/3 12.12 12.35
02	C. Itoh S 01	0%	96% 96% 10/3 12.12 12.35
03	C. Itoh S 02	0%	96% 96% 10/3 12.12 12.35
04	C. Itoh S 03	0%	96% 96% 10/3 12.12 12.35
05	C. Itoh S 04	0%	96% 96% 10/3 12.12 12.35
06	C. Itoh S 05	0%	96% 96% 10/3 12.12 12.35
07	C. Itoh S 06	0%	96% 96% 10/3 12.12 12.35
08	C. Itoh S 07	0%	96% 96% 10/3 12.12 12.35
09	C. Itoh S 08	0%	96% 96% 10/3 12.12 12.35
10	C. Itoh S 09	0%	96% 96% 10/3 12.12 12.35
11	C. Itoh S 10	0%	96% 96% 10/3 12.12 12.35
12	C. Itoh S 11	0%	96% 96% 10/3 12.12 12.35
13	C. Itoh S 12	0%	96% 96% 10/3 12.12 12.35
14	C. Itoh S 13	0%	96% 96% 10/3 12.12 12.35
15	C. Itoh S 14	0%	96% 96% 10/3 12.12 12.35
16	C. Itoh S 15	0%	96% 96% 10/3 12.12 12.35
17	C. Itoh S 16	0%	96% 96% 10/3 12.12 12.35
18	C. Itoh S 17	0%	96% 96% 10/3 12.12 12.35
19	C. Itoh S 18	0%	96% 96% 10/3 12.12 12.35
20	C. Itoh S 19	0%	96% 96% 10/3 12.12 12.35
21	C. Itoh S 20	0%	96% 96% 10/3 12.12 12.35
22	C. Itoh S 21	0%	96% 96% 10/3 12.12 12.35
23	C. Itoh S 22	0%	96% 96% 10/3 12.12 12.35
24	C. Itoh S 23	0%	96% 96% 10/3 12.12 12.35
25	C. Itoh S 24	0%	96% 96% 10/3 12.12 12.35
26	C. Itoh S 25	0%	96% 96% 10/3 12.12 12.35
27	C. Itoh S 26	0%	96% 96% 10/3 12.12 12.35
28	C. Itoh S 27	0%	96% 96% 10/3 12.12 12.35
29	C. Itoh S 28	0%	96% 96% 10/3 12.12 12.35
30	C. Itoh S 29	0%	96% 96% 10/3 12.12 12.35
31	C. Itoh S 30	0%	96% 96% 10/3 12.12 12.35
32	C. Itoh S 31	0%	96% 96% 10/3 12.12 12.35
33	C. Itoh S 32	0%	96% 96% 10/3 12.12 12.35
34	C. Itoh S 33	0%	96% 96% 10/3 12.12 12.35
35	C. Itoh S 34	0%	96% 96% 10/3 12.12 12.35
36	C. Itoh S 35	0%	96% 96% 10/3 12.12 12.35
37	C. Itoh S 36	0%	96% 96% 10/3 12.12 12.35
38	C. Itoh S 37	0%	96% 96% 10/3 12.12 12.35
39	C. Itoh S 38	0%	96% 96% 10/3 12.12 12.35

\$ above mean rate) for U.S. dollars. Ccpn=The current coupon. Cyld=The current yield.

CONVERTIBLE BONDS: Denominated in dollars unless otherwise indicated. Chg=Change on day. Conv. date=First date for conversion into shares. Conv. price=Nominal amount of bond per share expressed in currency of share at conversion rate fixed at issue. Prem=Percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists. The prices over the past

SWISS FRANC		Change on	
STRAIGHTS	Issued	Bid	Offer
100 Swiss francs of '54 30	100	82 1/2	82 1/2
Bergan, City of 4 1/2 31	40	97 1/2	92 - 1/2
City of Bern 4 1/2 30	50	100, 101 -	0 - 1/4
BNW Diverses 4 1/2 31	50	85 1/2	- 1/2
Canal de Sion 4 1/2 30	50	85 1/2	- 1/2
Caisse Nat. Tyle. 4 1/2 28	100	121 1/2	+ 1/4
Copenhagen 4 1/2 31	60	83	89 1/2 + 1/4
Conseil of Eur. 5 3/8 30	100	190 1/2	+ 1/4
Genève 4 1/2 30	50	85 1/2	- 1/2
Grail 4 1/2 34	100	89 1/2	+ 1/4
Ind. de France 4 1/2 28	100	93 1/2	+ 1/4
P. G. H. Hypo. Bel. 5 3/8 30	100	110 1/2	102 1/2 + 1/4
Republ. Regs. of '54 30	100	100	98 1/2 + 1/4
SHL 4 1/2 31	100	98 1/2	+ 1/4
WHL 4 1/2 31	25	181 -	91 1/2 + 1/4
Inst.-Amer. Dev. 4 1/2 28	91	91 1/2	- 1/4
Inst.-Amer. Dev. 7 3/8 30	100	104 1/2	102 -
London 4 1/2 30	100	100 1/2	99 1/2 + 1/4
Malaysia 5 3/8 30	100	102 1/2	+ 1/4
Norweg 5 3/8 30	80	100, 100 1/2	+ 1/4
Nippon Tel. & T. 4 1/2 28	100	91 1/2	- 1/4
Osaka 4 1/2 31	100	91 1/2	- 1/4
Shanghai 4 1/2 31	100	92 1/2	- 1/4
TOKIO 6 3/8 30	100	102 1/2	103 -
Dale, City of 4 1/2 31	100	92 1/2	89 1/2 - 1/4
London 4 1/2 30	100	91 1/2	- 1/4
Shanghai 4 1/2 31	80	70 1/2	68 1/2 - 1/4
Saitaku Pl. Pwr. 4 1/2 28	100	93	93 1/2 - 1/4
World Bank 4 1/2 28	120	95 1/2	94 1/2 - 1/4
World Bank 4 1/2 31	120	95 1/2	94 1/2 - 1/4
On gold		220	220 1/2

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Company for Trading Securities
SAK; Kredietbank NV; Credit
Commercial de France; Credit
Lyonnais; Commerzbank A.G.;
Deutsche Bank A.G.; Westdeutsche
Landesbank Girozentrale; Banque
Generale du Luxembourg S.A.;
Banque Internationale Luxem-
bourg; Kreditbank Luxembourg;
Algemeene Bank Nederland NV;
Pierson, Helderling and Pierson;
Credit Suisse/Swiss Credit Bank;
Union Bank of Switzerland;
Akroyd and Smithers; Bankers
Trust International; Bondtrade;
Credit Commercial de France
(Secs.) London; Citicorp France
National Bank; Daiwa European
N.A.; Deltec Trading Company;
Dillon, Read Overseas Corpora-
tion; EBC; First Chicago;
Goldman Sachs International
Corporation; Hambros Bank; IBF
International; Kidder Peabody
International; Merrill Lynch;
Morgan Stanley International;
Nesbitt Thomson; Orion Bank;

YEN STRAIGHTS	Issued	Bid	Offer	day week	Yield
Australia 5.6 83	30	91 1/2	92 1/2	0	8.7
Australia 6 88	20	87 3/8	88 1/2	0 +0	8.5
E 6 7 83	12	95 5/8	97 1/2	0 -0	8.2
Finland 5.6 83	10	90 1/2	91 1/2	0 -0	8.0
Finland 6.6 88	10	87 1/2	88 1/2	0 +0	8.0
Finland, Rep. of 9 87	16	94 1/2	95 1/2	0 -0	8.5

Fujitsu S 84 OM	7/79	575	714 ⁺	113 ⁺	+0 ⁺	-1.48
Sharp Corp. 6 ⁺ 88 OM 3/80	2/80	595	117 ⁺	111 ⁺	-0 ⁺	-2.48
Uny Co. 6 ⁺ 85 OM	11/79	1071	95 ⁺	36 ⁺	-0 ⁺	19.63

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Salomon Brothers International:
Samuel Montagu and Co., Scan-
dinavian Bank; Strauss Turnbull
and Co.; Sumitomo Finance Inter-
national; S. G. Warburg and Co.;
Wood Gundy.

Closing prices on September 19

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Closing prices on September 19

This announcement appears as a matter of record only.



African Development Bank
Banque Africaine de Développement

French Francs 650,000,000

Seven-Year Multicurrency Standby Credit Facility

Lead Managed by
Crédit Commercial de France • Crédit Agricole

---Managed by

The Arab Investment Company S.A.A. (Riyadh) • The Bank of Tokyo, Ltd.
Banque Bruxelles Lambert S.A. • Banque Worms • Chemical Bank International Group
Crédit Lyonnais-Bruxelles • DG BANK Deutsche Genossenschaftsbank • First Chicago Limited
Morgan Guaranty Trust Company of New York • National Westminster Group
Société Générale • Standard Chartered Bank Limited

Co-managed by

Banque Internationale à Luxembourg S.A. • Libyan Arab Foreign Bank
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The Arab Investment Company S.A.A. (Riyadh) • The Bank of Tokyo, Ltd. • Banque Bruxelles Lambert S.A.
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Crédit Agricole (Chicago Branch) • Crédit Lyonnais-Braziliens • DG BANK INTERNATIONAL/Société Anonyme
Dresdner Bank Aktiengesellschaft (London Branch) • The First National Bank of Chicago • Genossenschaftliches Zentralbank AG - Vienna
International Westminster Bank Limited, London, Branch • Japan International Bank N.A. • Libyam Arab Foreign Bank
London & Continental Bankers Limited • Marine Midland Bank, N.A. • Mitsui Finance Asia Limited
Morgan Guaranty Trust Company of New York • National Bank of Abu Dhabi • Nippon European Bank S.A.
Pittsburgh National Bank • Skandinaviska Enskilda Banken • Société Générale • Société Générale/Société Centrale de Banque
Social (Société Financière pour l'Amérique Latine) • Standard Chartered Bank Limited • State Bank of India • Womms Finance NV.

• Arranged by

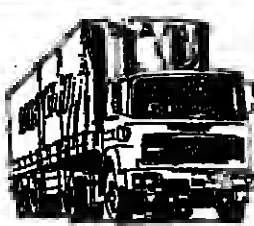
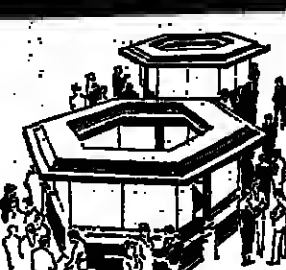
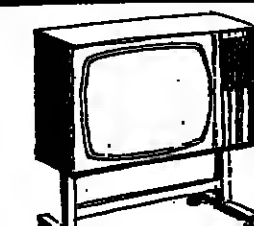
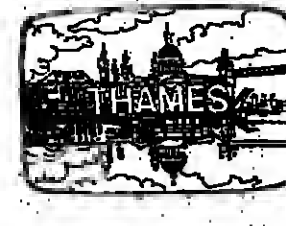

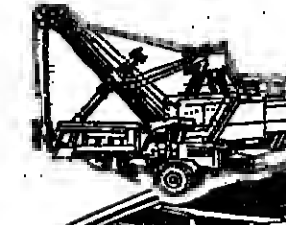
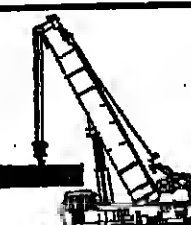
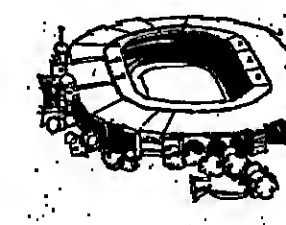
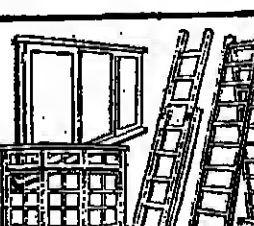
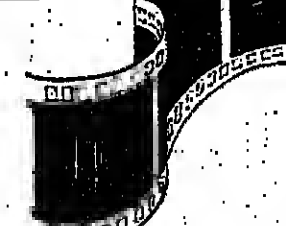
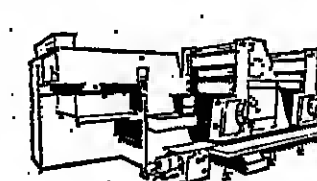
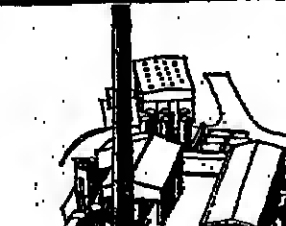
Crédit Agricole Crédit Commercial de France

Agerf

Crédit Commercial de France

June 1930

BET**BRITISH ELECTRIC TRACTION****Group profit before tax
£71,076,000**

Canadian Motorways Ltd. Murphy Bros. Ltd. United Transport Company Ltd.  £19,397,000 Freight & Passenger Transport	Birmingham & District Investment Trust Ltd. Electrical and Industrial Investment Co. Ltd. National Electric Construction Co. Ltd.  £4,231,000 General Investments
Rediffusion Ltd. Redifon Ltd.  £13,895,000* TV Rental, Relay, Overseas Broadcasting, Electronic Manufactures & Music Services	Thames Television Ltd. (50.0% share)  £2,963,000 Independent Television in U.K.
Advance Services Ltd. Richmond Park Laundry Co. Ltd. Initial Services Ltd. (41.9% share)  £11,261,000 Linen Hire, Laundry & Ancillary Services	Murphy Bros. Ltd.  £2,110,000 Mining & Civil Engineering
Eddison Plant Ltd. Grayston Ltd. J. D. White Ltd.  £6,908,000 Plant Hire	Ditchburn Organisation Ltd. Walport Ltd. Wembley Stadium Ltd.  £1,355,000 Entertainment and Leisure
Boulton & Paul Ltd.  £5,905,000 Joinery, Steel Construction & Access Equipment	Humphries Holdings Ltd.  £1,049,000 Films & Television Ancillary Services
Argus Press Holdings Ltd. Electrical Press Ltd.  £4,841,000 Printing & Publishing	Biffa Ltd. Re-Chem International Ltd.  £939,000 Waste Disposal

*Excludes Rediffusion's share of profits of certain fellow subsidiaries.

Note: All the profits shown above relate to the Companies' activities described and do not include other interests.

Extracts from the Statement by the Chairman, Sir John Spencer Wills

It was not an easy year for industry, which had to face rapidly mounting economic pressures, including high interest rates, and cope with the effects of major strikes in road haulage, engineering, British Steel and Independent Television. Yet, apart from Rediffusion, which continued to mark time, and United Transport and Thames Television, which both turned in lower contributions, our other major interests increased their profits, some of them quite appreciably. In the circumstances, it is disappointing that our pre-tax profit should show no greater progress but the answer is to be found in the high interest rates which ruled during most of the year. Profit, before interest, rose by £12.15 million, to £92.57 million, but an increase in interest charges of just on 70 per cent reduced this improvement to £3.44 million. Relative to this swingeing increase in interest, borrowings rose by only 23 per cent during the year.

The broad range of our interests is one of BET's strengths. Our policy is to build up the good businesses by internal growth and selective acquisition of undertakings operating within the range of our present activities. It is the application of this policy rather than the acquisition of new and unrelated businesses which has increased our profit from £41 million to £71 million over the last five years.

**The BET Group comprises
a number of companies engaged in
a wide variety of activities.
Those activities and the profits earned
from them are shown above, together with
the names of the principal
contributing companies.**

Summary of Results	Year to 31st March	
	1980	1979
	£	£
Profit before taxation	71,076,000	67,640,000
Taxation	27,600,000	24,481,000
Profit after taxation and minority interests	36,303,000	35,458,000
Deferred Ordinary Dividends	11,263,000	11,138,000
Earnings per 25p Deferred Ordinary Share	24.4p	24.1p
Dividend per 25p Deferred Ordinary Share	7.572p	7.572p

Outlook

It has been my practice for a number of years to give shareholders my personal views on the outcome of the current year. In the light of the country's economic position and the resultant rapid and pronounced changes in business fortunes which have taken place recently, it will come as no surprise that I am not prepared to make a forecast this year. This in no way implies pessimism on my part; it is simply that whatever I may say today, could be rendered significantly misleading in a matter of weeks and be of no use to shareholders. Suffice it to say that the Group is in good shape and well equipped to deal with whatever the future holds.

If you would like a copy of the Report & Accounts please send this coupon to:
The Company Secretary,
The British Electric Traction Company, Ltd.,
Stratton House, Eccadilly, London W1X 6AS.

Name _____

Address _____

Building and Civil Engineering

John Laing wins £12.4m BP contract in Scotland

MAJOR extensions are to be made to BP Petroleum Development's offices in Scotland on the Farburn Industrial Estate at Dyce, Aberdeen.

The contract is worth £12.4m and has gone to John Laing Construction.

The project calls for a six-storey office extension in two blocks, a five-level multi-storey car park, and a part single, part two-storey extension to a staff restaurant. The work is due to start later this month and is scheduled for completion by December, 1982.

Construction of the office blocks, which will provide an

additional 8,235 square metres of floor space, will be of reinforced concrete frame with precast concrete cladding. The 780-space car park will be of composite precast and in situ concrete. The restaurant will have a steel frame with concrete casing.

Architects are Mackie Ramsay and Taylor, consulting engineers are W. A. Fairbairn and Partners and Ramsay and Chalmers; consulting engineers (mechanical and electrical) are Wallace Whittle and Partners; quantity surveyors are W. I. Tabot and Partners.

Down in the south at Ayles-

bury, Bucks., Laing has won a £1.1m contract for over 50 industrial units.

The contract, awarded by Aylesbury Vale District Council, calls for single-storey units in various sizes and totalling 6,850 square metres at Bearbrook Industrial Precinct. There is to be a phased handover of the units with completion scheduled for September 1981.

Laing Group member Ground Engineering is undertaking site investigation for the fourth stage of the Taft Vale trunk road in Mid-Glamorgan. This contract, awarded by the Welsh Office is worth £50,000.

Awards to Wimpey top £5m

CONTRACTS worth over £5m have been won by Wimpey. The largest, valued at £2.37m, for the city of Kingston upon Hull, north Humberside, is for the erection of 196 dwellings 'st Rosamond Street'. The major part of the contract is to be constructed in Wimpey no fines technique, the remainder in traditional brick construction.

The contract which includes site development and external works (foot roads and sewers) is expected to start in October.

In Kent, Wimpey has won two contracts jointly valued at about £2.1m.

One is for the London Borough of Bexley for which the company is to build 56 two-storey houses in Osborne Road, Bexley, together with garages, roads, and external works. The contract is due to be completed in December 1981.

The other contract is for the National Westminster Bank and is for modernisation and alterations to the latter's High Street, Chatham premises.

Work on this is scheduled for completion in June 1982. The cost is expected to be about £1m.

For English Industrial Estates Corporation, Wimpey is to undertake a £352,000 contract for the construction of an advanced factory at Riverside Park Industrial Estate, Middlesbrough. Other contracts are for ICT (£270,000) for a variety of works at the agricultural division's Billingham works, Cleveland and include tank foundations, plant access road, a two-storey control room, new and refurbished road works and associated minor civil works.

Partington moves forward

THE VALUE of work recently awarded to T. Partington and Son (Builders) of Oldham, together with building scheduled to commence soon, totals more than £6.5m, says the company, which adds that a further £4.1m is at an advanced stage of negotiation.

Total forward order book represents a substantial recovery for the company which, at the turn of the year, suffered the cancellation of a number

of major contracts due to Government cuts.

The new work, however, is in addition to £13.6m worth of contracts at various stages presently under construction.

All new work—with the exception of a £230,000 new ward floor at Oldham and District General Hospital—is for housing in the Greater Manchester and Lancashire areas.

At Higher Broughton more than 100 dwellings will be

added to Salford's stock under a contract worth nearly £2m. Other Salford contracts include one for £1.74m at Worsley and £708,000-plus at Lower Broughton.

The company is to build 109 flats for the North British Housing Association at Blackburn under a contract worth £1.32m, and at Warrington New Town it has secured a deal for linear frame housing (£829,000).

New work for Eve

LARGER OF two contracts, together worth £2.4m, awarded to Eve Construction is for a new switch-house on which work has just commenced in Wharf Road, off City Road, London, EC1, for the transmission and technical services division of the Central Electricity Generating Board at Guildford, Surrey.

Work includes construction of a 56.5 x 40 metre switch-house on piled foundations together with associated external works of cable troughs, drainage, roads and service ducts.

Superstructure is of precast and in situ concrete to 11

metres above road level, and a further 18 metres of steel framed construction. External cladding is mainly protected metal troughed sheets with brick infill panels at lower level.

The company has also started work on a £1m contract for Phase 1 diversion of sewers on the M1 motorway widening scheme located principally in the Watford/Garston area of Hertfordshire.

This involves laying of sewers up to 1.95 metres diameter and precast concrete box culverts in open cut and headings.

Tower moves into Europe

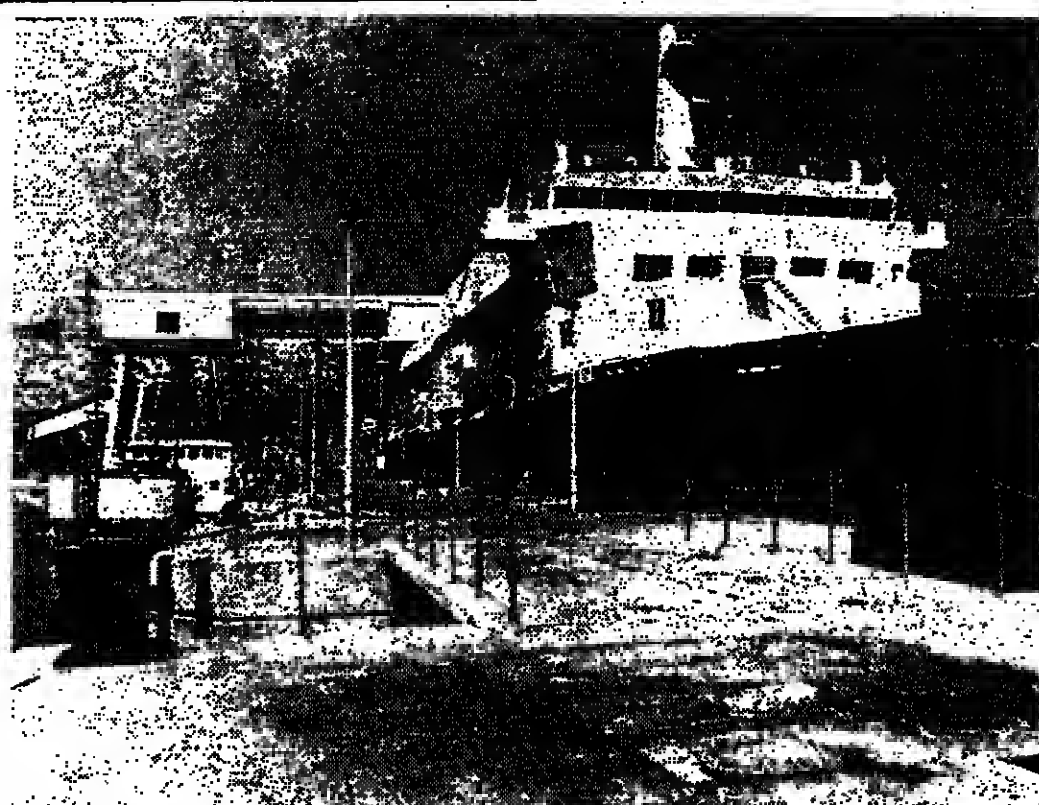
IN AN agreement signed between Tower Scaffolding (UK) and SIBA.TP (the Belgian division of Outinord SA) the latter company is to market and distribute Tower's range of products, including Transfix, Transform and Transall 800, in Belgium and Luxembourg.

The Belgian company will have exclusive selling rights in this agreement and already over £100,000 worth of products have been exported for construction sites in Belgium.

Modernising homes

ALFRED BOOTH company, Unit Construction, has announced a £1.9m contract to modernise 172 homes in Milton, Glasgow for the City of Glasgow District Council.

Work includes internal modernisation and external maintenance work.



This is the first of two new roll-on/roll-off berths in Dover to have been completed by Meers Contractors. The £7m contract scheduled for completion in October will provide Dover Harbour Board's Eastern Docks ferry terminal with two, double width, split level ramps to permit simultaneous vehicle loading and unloading from vessels.

The contract being carried out by Meers is on the site of a previous project undertaken by the company in 1968 when it constructed a hoverport. That facility has been replaced by a new international hoverport terminal also built by Meers which is now operational in the town's Western Docks.

London warehouses

WORK ON site has commenced on a £1.5m contract awarded to Willment Bros by Asda Securities for the construction of 15 industrial units in four blocks at Thomas Road, London E14.

Warehouses will be constructed on in situ concrete column bases and ground beams, and in view of the close proximity of the Limehouse Cut Canal there will also be some augured piling.

Superstructure will be of structural steel portal frames with concrete ceilings to the stanchions. External walls are to be of facing brick to a height of two metres with plastic

coated steel cladding above extending to the eaves.

The internal walls lining will be Thermalite blockwork and the roof will be clad with plastic coated plasterboard over purlin lining while the mezzanine floors are to be of reinforced concrete construction with steel beams and stanchions.

New move by Gilbert Ash

THE FORMATION of a new company to handle all construction contracts which are let on the basis of a management contract or on a prime cost plus fixed fee basis has been announced by Gilbert Ash Scottish Holdings which represents the Scottish interests of Bovis.

This results from an increasing demand in Scotland for accelerated building contract procedures such as fee and management forms of contract, it is stated.

CRENDON
CONCRETE FRAMEWORKS
The right way to build
FACTORIES OFFICES & WAREHOUSES
CRENDON CONCRETE CO. LTD
Long Crendon Bucks.
Tel: 208481

Housing projects

LOUGHBOROUGH builder Wilkins Davis has won five contracts totalling more than £2m to undertake modernisation projects for local authorities in the East Midlands.

At Thringstone, Leicestershire, the company is to update 64 houses for North West Leicestershire District Council; 32 houses at Arnold, Nottinghamshire for Gedling Borough Council; 32 houses at Wigston, Leicestershire for the Oadby and Wigston Borough Council; and 36 flats in Nottingham for the City Council.

Fifth project is awarded by Broxtowe Borough Council for the modernisation of 102 dwellings at Stapleford, Nottinghamshire, and covers the seventh phase of a major improvement programme with which the company has been associated on a continuous basis for the past six years.

Gibb office in Wales

A NEW office has been established at 124, Cathedral Road, Cardiff for Sir Alexander Gibb and Partners which has been retained by the Welsh Development Agency as consultant civil engineer for planning study for proposed industrial sites in Newport, Gwent.

This office is to be under the direction of resident associate, J. B. Allen.

CONTRACTS AND TENDERS

CALL FOR OFFERS CONSULTANT REQUIRED EMIRATES AND INV. CO. LTD.

Telex: 524 P.O. Box: 7036 Tel: EMSU-KM
Tels: 79768 - 79687 - 73335 - 71080 - 80695 - 73245

OFFERS FOR CONSULTANCY AND SUPERVISION OF CIVIL WORKS

INTRODUCTION:
Due to expansion of programmes and works of Emirates and Sudan Investment Co. Ltd. the Managing Director invites offers from qualified Engineering Consultancy firms (inside and outside Sudan) for the following jobs:

- (1) Supervision of civil works of Port Sudan Hotel (a turn-key job). Tender documents (in English only) could be obtained against cash payment of three hundred and twenty five sterling pounds (£325) or equivalent in convertible currency.
- (2) Supervision of civil works of Port Sudan Hotel (a turn-key job). Tender documents could be obtained against cash payment of one hundred sterling pounds (£100) or equivalent in convertible currency. Consultancy firms can bid for more than one job.

TENDER TERMS:
(The details are in the document.)

- (A) Offers should include information and full details about the consulting firm, including registration, staff list of both permanent and non-permanent and should state clearly names, qualifications, experience, engineering references, duties and guarantees required.
- (B) The closing date of offers is twelve o'clock a.m., Wednesday, October 15th, 1980. Tenders should be delivered to the company Head Office, Fifth Floor, Alhambra Building, Alhambra Street, Khartoum.
- (C) The Managing Director of Emirates and Sudan Investment Co. Ltd. is not bound to accept the lowest or any other offer.

TECHNICAL TRANSLATION

A comprehensive translation service for engineering subjects for the People's Republic of China, the Middle East, Eastern Europe including Russia and Latin America. Plus complete in-house typesetting, artwork and printing facilities for Specifications, B.O.Q.'s, Legal Documents, and Technical Manuals. Also translations by Telex and Facsimile.

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74 Newman Street, London W1P 3LA, England. Telephone: 01-636 4166.
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Business & Investment	8.00	25.00
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(Minimum size 30 column cm)
£2.50 per single column cm extra
For further details write to
Classified Advertisement
Manager
Financial Times
10, Cannon Street, EC4P 4BY

COMPANY NOTICE

KINGDOM OF DENMARK

US\$100,000,000 FLOATING RATE
In accordance with the provisions of the Danish Act of 1970, notice is hereby given that the interest rate on the Danish Government Bonds, Series 1970, will be 12.5% per annum from September 15, 1980 to March 15, 1981. The interest payable on the relevant interest coupons No. 1 will be US\$16,163.16 per Note.

Reference Agent:
KRETIENBANK S.A.
LUXEMBOURG

PERSONAL

IN REPLYMENT—Send your tribute in a form that never fades—write a donation to help aid people in need. Help Street, Toronto, ON M5T 1A2.

COMPANY NOTICES

NEW KLEINFONTEIN PROPERTIES LIMITED INTERIM REPORT

FINANCIAL
The unaudited results of the Group's operations for the six months ended 30th June 1980 are as follows:

	Six months ended 30 June 1980	Year ended 31 December 1979
Net Loss	£58 183	£75 430
	£158 131	

PROPERTY
Although a formal deed of sale was signed during April, 1980 involving a purchase consideration of £750,000 for approximately four hectares of the Company's 17.1 hectare farm, the transaction in the Financial Statements for the six months ended 30th June 1980 is treated as a sale of land. The sale of land is treated as a sale of land. The sale of land is treated as a sale of land.

By Order of the Board,
J. B. BROOM
Director

NOTICE OF RATE OF INTEREST CREDIT LYONNAIS U.S.\$30,000,000 FLOATING RATE NOTES DUE 1987

In accordance with the provisions of the Interest Determination Agency Agreement between Crédit Lyonnais and National Bank of Abu Dhabi, Paris Branch, dated as of 29th August, 1980, interest is hereby given that the rate of interest has been fixed at 12 1/2%, and that the amount payable on 18th March, 1981, against Coupon No. 1 will be U.S.\$ 322.09 and that such amount has been computed on the actual number of days elapsed (181) divided by 360.

Sy. National Bank of Abu Dhabi, Paris Branch.
Reference Agent.

Canadian Pacific Enterprises Limited

DIVIDEND NOTICE

The Board of Directors of Canadian Pacific Enterprises Limited, at a meeting held at Montreal, Quebec, on the 8th day of September, 1980, resolved that a quarterly dividend of twenty-five cents (25¢) Canadian per share on the outstanding common shares of the Corporation be and the same is hereby declared, payable on October 22, 1980 to shareholders of record at the close of business on October 2, 1980.

By order of the Board,
G.S. MacLean,
General Manager, Administration and Corporate Secretary.

Montreal, Quebec,
September 8th, 1980.

CHILEAN EXTERNAL LONG TERM DEBT—LAW NO. 1993

CHILEAN EXTERNAL LONG TERM DEBT—LAW NO. 1993
NOTICE IS HEREBY GIVEN that all the outstanding bonds of the above law, issued by the Government of Chile, will be redeemed at par on or before the date of the interest thereon will be paid.

These bonds, when presented at the office of N. M. Rothschild & Sons Limited, for redemption, must have the coupon dated 1st April 1980, and all subsequent coupons, attached.
The interest on the bonds will be paid by the Government of Chile, through the office of N. M. Rothschild & Sons Limited, at 11, Old Broad Street, London, EC4A 3DF, on or before the date of the interest thereon will be paid.

By Order of the Board,
J. B. BROOM
Director

BRAZILIAN EQUITY HOLDINGS S.A.

NOTICE OF GENERAL MEETING OF SHAREHOLDERS
A general meeting of the Shareholders will be held at 27 Avenue Montebello, Luxembourg, on 29th September, 1980, at 11.45 a.m. for the purpose of considering and voting upon the following matters:
(1) To accept the resignation of the Shareholders;
(2) To appoint Messrs. Monet & Co. as auditors of the company for the year ending 31st December 1980.

By order of the Board,
G.S. MacLean,
General Manager, Administration and Corporate Secretary.

Montreal, Quebec,
September 8th, 1980.



One of four Hyster Challenger lift trucks supplied by Barlow Handling to handle pipe sections for the oil platform being constructed for BP by Highland Fabricators of Nigg on the Cromarty Firth. The trucks are being used to lift and shift items weighing up to 25 tons.

Scaffolding by GKN

GKN MILLS has won a £500,000 contract to supply access scaffolding for the £83m catalytic cracking unit at Amoco's Milford Haven refinery.

The cracker is being built by Procon as prime contractor; the scaffolding work will involve erecting extensive suspended scaffolds for the installation of pipework and numerous independent scaffolds for the construction of tanks and vessels.

GKN will also be responsible for constructing additional scaffolding to support formwork for beam and column construction and other civil engineering works.

Meanwhile, The Hire and Sale division of GKN Mills Building Services has devised a new access system which it claims is based on the best features of all the aluminium access towers currently available.

The new system called "Stair Span" was designed to provide easy conversion between span-type and the more sophisticated stairway-type towers. Only three separate components are needed: the master rung, bannister brace and the stairway unit itself.

Because of the inherent lightness of the aluminium structure, GKN claims the system can be assembled by two people. The "Stair-Span" is available for sale only from any one of the company's network of hire and sale branches. More from GKN on 01-567 3083.

IN BRIEF

● A £1m contract for two advance factories for the Department of Industry at Brigg Road, Scunthorpe, South Humberside, has been awarded to Firth Construction.

Tricky jobs for some. Everyday ones for Wallis.

You may be led to think that Wallis must reserve high standards of craftsmanship for high places alone. Nothing could be further from the truth. High standards are maintained on every kind of building project — be it humble or exalted, big or small, at home or abroad.

G. E. Wallis & Sons Ltd. was founded 120 years ago, and has established itself as a market leader in high quality building work, a reputation of which the company is justifiably proud.

Restoration of valuable and historic properties is a Wallis hallmark: the Palaces of Westminster and Hampton Court, and Windsor Castle, are amongst those where works have been completed.

New building projects, as well as those pictured above, include a wide variety throughout the South — such as hospitals, schools, purpose built homes, factories, offices and shopping centres.

Teamwork within Wallis is a key contributor to the success of the Group as a whole. Firstly, an impressive labour relations record



(Top) Three Centuries Chapel House. (Above) General Criminal Court, Old Bailey, London.

has created a solid base for expansion in the eighties. Secondly, specialist divisions within the Group provide the all important expertise and back-up it needs in times of ever changing priorities and conditions. All in all, Wallis have some pretty solid foundations on which to build for the future.

Wallis

Head Office: 24 Homestead Road, Brackley, Northants NN16 9JY. Tel: 01454 3577. Branches in London, Newcastle and Exeter.
Subsidiary Companies: G. E. Wallis (Decorating) Ltd., G. E. Wallis (Electricity) Ltd., Brackley Cement Works Ltd.

Companies
and Markets

INTL. COMPANIES & FINANCE

PENDING DIVIDENDS

Harvester
exercises
Daf option

By John Griffiths
INTERNATIONAL Harvester has exercised a long standing option to buy a further 41 per cent stake in Daf, the Dutch truckmaker, bringing its holding to 37.1 per cent.

It is the acquisition of the shares from Daf's founding Van Doorne family makes the Chicago-based company joint largest shareholder with the Van Doornes, who had held 42 per cent of Daf since the start of the 1970s when it first took up its holding.

It is intent on establishing itself as a pan European truck maker.

But despite the joint holding in Daf, the two companies have never got on very well and it was widely expected until recently that Harvester would drop its stake in favour of expansion through Seddo Atkinson, the British heavy truck maker which it owns, or else by its proposals to take over Enasa, the Spanish truck maker. It has said it will announce whether it will proceed with the Enasa takeover by the end of the month—a deal which also provides for the setting up of a plant in Spain to make 100,000 engines a year.

Daf itself embarked at the end of last year on talks with Peugeot SA about possible co-operation in truck manufacturing in Europe, following Peugeot's acquisition of the British Dodge trucks operation is part of the Chrysler takeover.

An agreement was expected in the spring. But the talks appeared to run into difficulties when Harvester indicated it was interested in playing a role in any operation by Daf and Dodge. Should Peugeot have cooled to the idea, as now seems possible, it is still left—at least for the moment—with three possible avenues to expansion intact.

Profits setback for
Esso Malaysian

BY WONG SULONG IN KUALA LUMPUR

ESSO MALAYSIAN reports a sharp fall in first half 1980 profits from 12.6m ringgit to 8.1m ringgit (\$3.85m), after tax. The company blamed the sharp increases in the price of imported crude oil and its inability to recover costs.

The price of Saudi Arabian crude oil increased by 56 per cent between last November and April, 1980, Esso explained. During that period, the Malaysian Government only allowed a partial recovery of costs through price increases, and additional substantial relief.

August, when a price increase for petroleum products was allowed.

Petroleum product sales were down from the same period last year due to lower contracts for imported fuel oil, but crude runs at the refinery were slightly up. Earnings from the ammonia business were weak.

Interim dividends are being

maintained at 25 per cent for Ordinary shares and 6 per cent for Preference shares.

● PUBLIC BANK increased after-tax profit by 90 per cent to 4.66m ringgit in the first half of June. Group deposits rose by 25 per cent to 735m ringgit, while loans and advances were up 28 per cent to 548m ringgit.

In previous years, the group's subsidiary, Public Finance, has recorded the sharpest rates of profit growth, but this time, it was the bank itself that has impressed with a 100 per cent rise in after-tax profit to 1.28m ringgit. Public Finance increased net profit by 55 per cent to 1.6m ringgit.

The bank has been given approval by the Malaysian authorities to set up three new branches, while Public Finance has also been allowed to set up two more branches.

The second half profit performance is forecast to be "equally good."

Swiss cut
new issue
volume

By John Wicks in Zurich

THE Swiss Capital Market Commission has cut back its proposed new issue volume for the fourth quarter of this year. The total new issue sum has been fixed at a maximum of Sfr 2.35bn (\$1.44bn). Of this, Sfr 1.9bn will represent new money and Sfr 450m refinancing.

Turnover on the Zurich Stock Exchange continues to rise. For the first eight months of this year, the overall total is Sfr 81.3bn or 3.5 per cent up on the figure for January 1979. The number of bargains rose from 175,738 to 195,920.

On the Basle Bourse, turnover was down slightly from Sfr 17.5bn to Sfr 17.4bn for the period, though bargains improved from 55,266 to 57,723. The Geneva Stock Exchange, which does not publish turnover, showed a rise in bargains from 57,234 to 61,236 in its first seven months.

● An unchanged 7 per cent dividend is to be paid by Interhop Holding, the Zurich-based property development company, for the year ended March 31. This follows a rise in net profits of 11.9 per cent to Sfr 4.25m (\$2.6m). The company specialises in the development of shopping centres and other commercial premises.

Interhop now has almost 30 per cent of its investments in the U.S. and sees the expansion of its portfolio there as "virtually complete."

All countries in which Interhop has assets showed improved results, notably France, where good earnings were recorded by Interbail SA, a major French developer in which the Zurich company holds a minority interest.

Interfood lifts dividend

BY OUR ZURICH CORRESPONDENT

DIVIDEND of Interfood, the Swiss holding company which owns the Subard and Tobler chocolate concerns, is to be increased to 23 per cent for 1979, compared to 22 per cent, and is represented by the distribution of Sfr 23 per share of Sfr 100 nominal value and Sfr 115 per share of Sfr 500 nominal value.

Consolidated profits rose by 5.7 per cent to Sfr 14.02m (\$8.57m) last year after a rise in turnover from Sfr 1.22bn to Sfr 1.34bn (\$819m).

The group sees good prospects in the confectionery sector and plans further moves to expand

its presence abroad. Earlier this year Interfood acquired a stake in the Belgian company Choccolaterie Callebaut and took over the U.S. producer, Andes Candies.

● Metallwaren-Holding recommends payment for the year ended June 30 of a dividend of Sfr 20 per share following a 30 per cent rise in earnings to Sfr 320,000 (\$198,320).

Group turnover went up 4.9 per cent to Sfr 125m, most of which came from the Zug-based manufacturer of household appliances and metal goods Verzinckel.

Companies
and Markets

CURRENCIES, MONEY AND GOLD

Fund management goes international

FUND management was once a popular diversion for the discount houses, but in the last year or so the number involved has fallen from five to three. It has now become the province of the small to medium-sized house, where the limited size of the total market need not be a drawback. In other words, a small profit from few overhead expenses may be worthwhile to one house, but insignificant to another.

Against this background a new company has been formed which has similar objectives to existing fund managers, but with

no immediate connection with a discount house, despite strong past links.

Gerrard and National and Gillett Brothers have closed their fund management companies, leaving the field open to Allen Harvey and Ross, Clive Discount and King and Shaxson. With the two biggest houses, Union Discount and Gerrard and National, selling their money broking subsidiaries, and only three of the five fund management operations still active, it could be said that one stage of discount market rationalisation has already taken place. If there is a second stage it is

likely to be more fundamental, bringing about the amalgamation of some of the present 13 houses.

Although other houses are unlikely to provide fresh competition in fund management, this may well come from outside the discount market. A new entrant into a similar area of operation is Reserve Asset Managers, a company, while Mr. George McNeill, Reserve Asset Managers' managing director, was until recently managing director of Gillett's

GOLD

	Sept. 18	Sept. 18	Sept. 18
Close	5675.678	(2821.2-2841)	(2821.2-2841)
Opening	5675.678	(2821.2-2841)	(2821.2-2841)
Evening fixing	5675.678	(2821.2-2841)	(2821.2-2841)
Afternoon fixing	5675.678	(2821.2-2841)	(2821.2-2841)
Gold Bullion (fine ounce)			
Close	5675.678	(2821.2-2841)	(2821.2-2841)
Opening	5675.678	(2821.2-2841)	(2821.2-2841)
Evening fixing	5675.678	(2821.2-2841)	(2821.2-2841)
Afternoon fixing	5675.678	(2821.2-2841)	(2821.2-2841)

THE DOLLAR SPOT AND FORWARD

	Sept. 18	Sept. 18	Sept. 18
Close	5675.678	(2821.2-2841)	(2821.2-2841)
Opening	5675.678	(2821.2-2841)	(2821.2-2841)
Evening fixing	5675.678	(2821.2-2841)	(2821.2-2841)
Afternoon fixing	5675.678	(2821.2-2841)	(2821.2-2841)

FT LONDON INTERBANK FIXING (11.00 a.m. SEPTEMBER 19)

	3 months U.S. dollars	6 months U.S. dollars
bid 12	offer 19 1/8	bid 12 1/8
offer 19 1/8		offer 12 1/8

EURO-CURRENCY INTEREST RATES (Market Closing Rates)

	Sept. 19	Sept. 19	Sept. 19
Short term	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

LONDON MONEY RATES

	Sept. 19	Sept. 19	Sept. 19
Overnight	18.15-18.25	10.11-10.12	9.75-9.85
1 day	18.15-18.25	10.11-10.12	9.75-9.85
1 week	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

CURRENCY RATES

	Sept. 19	Sept. 19	Sept. 19
Overnight	18.15-18.25	10.11-10.12	9.75-9.85
1 day	18.15-18.25	10.11-10.12	9.75-9.85
1 week	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

FINANCE HOUSES BASE RATES (published by the Finance House Association) 10 per cent from September 1, 1980.

Short-term Bank Deposit Rates for sums of seven days' notice 14 per cent. Clearing Bank Rates for lending 18 per cent. Treasury Bills: Average tender rates of discount 14.1318 per cent.

OTHER CURRENCIES

	Sept. 18	Sept. 18	Sept. 18
Close	5675.678	(2821.2-2841)	(2821.2-2841)
Opening	5675.678	(2821.2-2841)	(2821.2-2841)
Evening fixing	5675.678	(2821.2-2841)	(2821.2-2841)
Afternoon fixing	5675.678	(2821.2-2841)	(2821.2-2841)

THE POUND SPOT AND FORWARD

	Sept. 18	Sept. 18	Sept. 18
Close	5675.678	(2821.2-2841)	(2821.2-2841)
Opening	5675.678	(2821.2-2841)	(2821.2-2841)
Evening fixing	5675.678	(2821.2-2841)	(2821.2-2841)
Afternoon fixing	5675.678	(2821.2-2841)	(2821.2-2841)

RECENT ISSUES

	Sept. 19	Sept. 19	Sept. 19
Short term	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

FIXED INTEREST STOCKS

	Sept. 19	Sept. 19	Sept. 19
Short term	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

"RIGHTS" OFFERS

	Sept. 19	Sept. 19	Sept. 19
Short term	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

NOTES

	Sept. 19	Sept. 19	Sept. 19
Short term	18.15-18.25	10.11-10.12	9.75-9.85
1 month	18.15-18.25	10.11-10.12	9.75-9.85
3 months	18.15-18.25	10.11-10.12	9.75-9.85
6 months	18.15-18.25	10.11-10.12	9.75-9.85
1 year	18.15-18.25	10.11-10.12	9.75-9.85

FINANCE HOUSES BASE RATES (published by the Finance House Association) 10 per cent from September 1, 1980.

Short-term Bank Deposit Rates for sums of seven days' notice 14 per cent. Clearing Bank Rates for lending 18 per cent. Treasury Bills: Average tender rates of discount 14.1318 per cent.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements, except where the forthcoming board meetings (indicated thus*) have been officially published. It should be emphasised that the dividends to be declared will not necessarily be at the amounts or rates per cent shown in the column headed "Announcement last year."

Date	Announcement last year	Date	Announcement last year
*Amalg. Metal...Sept. 25	Int. 2.5	Hawker...Oct. 15	Int. 3.0
*APV...Sept. 25	Int. 2.5	*Hawker...Oct. 15	Int. 3.0
*Amalg. Metal...Sept. 25	Int. 2.5	*Hawker...Oct. 15	Int. 3.0
*APV...Sept. 25	Int. 2.5	*Hawker...Oct. 15	Int. 3.0

The Long-Term Credit Bank of Japan Finance N.V.
U.S.\$25,000,000 Guaranteed Floating Rate Notes due 1988
For the six months 19 September 1980 to 19 March 1981 the Notes will carry an interest rate of 12 1/2 per cent (twelve and thirteen sixteenths per cent) per annum with a coupon amount of U.S.\$322.09.
BANKERS TRUST COMPANY, SINGAPORE
Agent Bank

Authority	Annual Interest	Life
(telephone number in parentheses)	gross pay- Minimum of interest able sum bond	
Knowles 051 548 6555	13 1/2	1-year 1,000 4-6
Redbridge 01 478 3020	13 1/2	1-year 200 5-6

BASE LENDING RATES

Authority	Annual Interest	Life
(telephone number in parentheses)	gross pay- Minimum of interest able sum bond	
Knowles 051 548 6555	13 1/2	1-year 1,000 4-6
Redbridge 01 478 3020	13 1/2	1-year 200 5-6

Public Works Loan Board rates

Effective from September 20	Quoted loans repaid	Non-quoted loans A* repaid
Up to 5 years	12 1/2	12 1/2
Over 5, up to 10	13 1/2	13 1/2
Over 10, up to 15	14 1/2	14 1/2
Over 15, up to 20	15 1/2	15 1/2
Over 20	16 1/2	16 1/2

* Non-quoted loans B are 1 per cent higher in each case than non-quoted loans A. * Equal instalments of principal. * Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). * With half-yearly payment of interest only.

EQUITIES

Issue	Price	High	Low
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115

FIXED INTEREST STOCKS

Issue	Price	High	Low
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115

"RIGHTS" OFFERS

Issue	Price	High	Low
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115

NOTES

Issue	Price	High	Low
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115

FINANCE HOUSES BASE RATES (published by the Finance House Association) 10 per cent from September 1, 1980.

Short-term Bank Deposit Rates for sums of seven days' notice 14 per cent. Clearing Bank Rates for lending 18 per cent. Treasury Bills: Average tender rates of discount 14.1318 per cent.

Financial Times Monday September 22 1980

WE, THE LIMBLESS, LOOK TO YOU FOR HELP

We come from both world wars. We come from Korea, Malaysia, Aden, Cyprus... and from Ulster. From keeping the peace no less than from war we limbless look to you for help.

And you can help, by helping our Association, ELISMA (the British Limbless Ex-Service Men's Association) look after the limbless from all the Services. It helps, with advice and encouragement, to overcome the shock of losing arms, or legs or an eye. It sees that no tape does not stand in the way of the right entitlement to pension. And, for severely handicapped and the elderly, it provides Residential Homes where they can live in peace and comfort.

Help ELISMA, please. We need money desperately. And we promise you, not a penny off will be wasted.

I.G. Index Our clients speculate, free of tax, in very small to very large amounts, on:
1. London Traded commodities, including GOLD.
2. THE STERLING/DOLLAR exchange rate.
I.G. Index Limited, 73, The Chase, SW4 0NF. Tel: 01-422 9122.

British Limbless Ex-Service Men's Association

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UNIT TRUST SERVICE

OFFSHORE & OVERSEAS—contd.

Unit Trust	Price	High	Low
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115

OFFSHORE & OVERSEAS—contd.

Unit Trust	Price	High	Low
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115
180 F.P. 10/10	115	115	115

	Last	Dir	Yr	Mn
Finance				
Land				
Construction				

This service is available to every Company dealing with the London Stock Exchange throughout the United Kingdom for a fee of £100 per annum for each security.

